

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

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a new look at the  
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## NEWS SUMMARY

### GENERAL

#### Botha suggests Angola pact

South African Prime Minister P. W. Botha held out the possibility of a non-aggression pact with Angola similar to the recent treaty with Mozambique, but warned that this was conditional on the country preventing guerrillas operating there.

He said in Lisbon at the start of a European tour that he did not intend to discuss reform within South Africa during his meetings with government leaders abroad.

#### Catalan election

Catalan nationalist leader Sr Jordi Pujol was overwhelmingly elected to head the region's autonomous Government by the Catalan Parliament as thousands of supporters staged a major anti-Madrid demonstration. Page 2

#### Iraq strikes ship

Iraq said its air force attacked and hit a large ship south of Iran's Kharg island oil terminal in the Gulf. Iran lowers sights. Page 4

#### Greek rally

Greek business people plan a mass rally in Athens tonight against Government "persecution" of the private sector. Page 3

#### Executions demand

A Turkish military prosecutor requested death sentences for five defendants at the opening of a mass trial of 96 alleged Kurdish militants in the south-eastern city of Diyarbakir.

#### Bombs in Spain

Five bombs exploded outside government offices in Madrid and three other Spanish cities, causing damage but no casualties.

#### Diplomat 'assaulted'

An American diplomat was assaulted in Leningrad by a group of Soviet youths last month and U.S. authorities have made a strong protest about the incident, the U.S. Embassy in Moscow said.

#### Cheap air fares

The Dutch Government said airlines could introduce cheap air fares between London and Amsterdam from July 1 and denied a statement by British Airways that the Netherlands had rejected the plan. Page 8

#### Ministers sacked

Poland's Minister for the Engineering Industry, Edward Lukasz, whose department has been officially criticised for low exports to the West, was sacked along with Stanislaw Ciosek, Minister for Labour, Wages and Social Services.

#### Officer suspected

A senior officer in Israel's military command was reported to have been named in a secret report on the murder of two Palestinians who hijacked a bus. Page 4

#### Sakharov 'eating'

Soviet dissident Andrei Sakharov, reported to be on hunger strike, is eating regularly, feeling well and leading an active life, Tass news agency said.

#### Envoy threatened

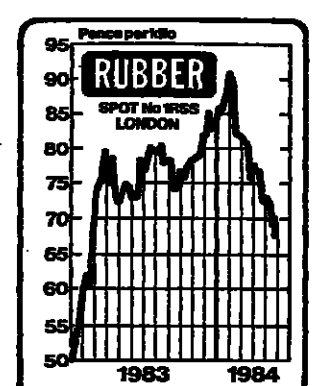
European Community representative Gwyn Morgan is being temporarily withdrawn from Turkey after an incident in which he was threatened with a gun as he was driving through Ankara.

### BUSINESS

#### Deficit widens on U.S. trade

U.S. TRADE deficit for April grew to \$12.2bn, a fourth consecutive monthly record. It took the total for the year so far to \$42bn, against \$98.4bn for the whole of 1983. Page 5

U.S. SALES of new single family homes fell 4.9 per cent in April to a seasonally adjusted annual rate of 634,000.



RUBBER prices fell sharply in London following an overnight decline in Far East markets. The No 1 RSS spot price fell 2.75p to 67.5p a kilogram - 23.5p below its January peak. Page 4

#### WALL STREET: The Dow Jones industrial average was up 1.35 at 1,025.57 at the close. Report, Page 35; Share prices, Pages 36-38, 44

LONDON: FT Industrial Ordinary index plunged 22.5 to 803.4. Gilt was relatively quiet but still weak. Chief price changes, Page 38; Details, Page 38; Share information services, Pages 40-41.

DOLLAR improved to DM 2.734 (DM 2.73) and SwFr 2.2615 (SwFr 2.267) but fell to FFf 8.3975 (FFf 8.4125) and Y231.4 (Y231.7). On Bank of England figures its, trade-weighted index fell to 131.0 from 131.3. In New York it closed at DM 2.74, SwFr 2.26, FFf 8.39 and Y232.23. Page 45

STERLING eased 10 points to \$1.385. It was also lower at FFf 11.6275 (FFf 11.635) and Y230.75 (Y231.25), but improved to DM 2.79 (DM 2.7975) and SwFr 3.135 (SwFr 3.137). Its trade-weighted index dropped to 79.5 from 79.8. In New York it closed at \$1.38. Page 45

GOLD fell 25 cents in London to \$385.50. It improved in Frankfurt to \$388.50 and in Zurich to \$388.75. In New York the June Comex settlement was \$384.50. Page 45

TOKYO stock market retreated with the Nikkei-Dow market average 23 points down at 10,149.97. The Stock Exchange index dropped 2.87 to 790.74. Details, Page 35; Leading prices, Page 35

AUSTRALIAN court overturned a judge's ruling against the Apple Company that computer programs were not entitled to copyright protection. Sydney's Federal Court upheld Apple's appeal that a Taiwanese-made personal computer called Wombat infringed its copyright. Page 6

HUNGARY had a first-quarter current account surplus of \$120m and will be able to meet its debt servicing and repayment obligations, said Politburo member Ferenc Havasi. Page 2

The editorial content of today's international edition has been restricted because of continuing industrial action by IG Druck and Papier at Frankfurter Societats-Druckerei, where the edition is printed. This prevents the publication of late-breaking news, the final Wall Street report and closing U.S. over-the-counter and Canadian share prices.

## IG Metall wins order against lock-out move

BY JAMES BUCHAN IN BONN

Workers on strike in the West German engineering industry scored a tactical victory over employers yesterday when a Frankfurt court issued an injunction against the locking-out of 26,000 employees in the state of Hesse.

Local employers at once appealed against the decision of the Frankfurt Labour Court. It is a significant moral and financial boost to IG Metall, the engineering workers' union, which withdrew from talks on a shorter working week on Tuesday night.

With the strike by 58,000 engineering workers in its third week, the union on Tuesday rejected an offer by employers of a two-stage reduction in the working week for shift-workers from 40 to 38 hours. IG Metall claimed yesterday that the measure would benefit only 14 per cent of the 3.6m employees in the industry.

With the employers' appeal not due to be ruled on until Monday, it seems likely that the locked-out workers will be back at work at 16 plants in Hesse on Friday, after today's holiday.

The Hessian constitution forbids lock-outs, but judges have tended to interpret the federal constitution to allow such retaliatory action if it is "reasonable." Past experience suggests that a complex legal battle could run parallel to the industrial dispute, which has all but crippled the motor industry and put about 350,000 people temporarily out of work.

The two sides broke up on Tuesday night without agreeing a new meeting, but there remains some optimism that the employers' offer to abandon the 40-hour rule for at least some workers carries the seeds of an eventual solution.

IG Metall continues to press for shorter time for the entire industry, while employers are still keen to protect smaller companies from the impact of a sudden cut in the working week.

The dispute has so far escaped the bitterness generated by the flanking action for a shorter working week conducted by the IG Druck printers' union, which yesterday struck at publications in Hesse.

For the moment, IG Metall shows no sign of extending the strike from the key component factories in Hesse and around Stuttgart.

John Davies adds from Frankfurt: The dispute has hit manufacturers outside the car industry, among them the Hanau plant of Brown Boveri, the Swiss-based electrical concern; the Triumph Adler electronic typewriter factory in Frankfurt; and the Frankfurt works of Siemens, the computer and electronic group.

Both sides count cost of strikes, Page 3

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## British miners' leader arrested on picket line

BY PHILIP BASSETT IN LONDON

MR ARTHUR Scargill, president of the British National Union of Mineworkers, was yesterday arrested on a picket line at the Orgreave coking works near Sheffield. He was charged with obstruction and released from police custody on unconditional bail.

His arrest was made during some of the most violent clashes seen between police and miners during the 11 week strike in the coal industry. The pickets were attempting to halt lorries entering the Orgreave works to collect coal essential to the operation of British Steel's Scunthorpe steelworks, 40 miles away.

The worst violence came as pickets ripped up a British Steel temporary building from its site and laid it across the road as a barricade. A senior police officer at the scene said: "This has gone far beyond peaceful picketing. This is a riot."

Police eventually gained control and the trucks were able to enter the plant. Mrs Margaret Thatcher, the Prime Minister, condemned the violence. It was "an attempt to substitute the rule of the mob for the rule of law."

She told a meeting of farmers in Oxfordshire that people were using "violence and intimidation to impose their will on others who do not want it."

Her attack was followed by a claim by Mr Peter Walker, the Energy Secretary, that the rule of law was winning and that the "mob has failed everywhere."

The Prime Minister last night chaired a meeting of senior ministers which was to discuss the dispute and "keep ministers in touch" with developments.

It was feared that the arrest of Mr Scargill would jeopardise planned peace talks between the union and the British Coal Board. It was announced later, however, that talks would start today.

At this meeting the National Coal Board will emphasise its intention to invest in large-scale mining projects in the "peripheral" fields of South Wales, Scotland and North East England.

The dominant left wing of the NUM executive is thought to be prepared for "real" negotiations. Mr Peter Heathfield, the NUM general secretary, has for some weeks taken a more conciliatory line than Mr Scargill - though he continues to insist that the full closure programme is unacceptable.

The NUM is under increasing pressure from lack of funds. A meeting of its finance and general purposes committee in Sheffield yesterday, chaired by Mr Mick McCahey, the vice-president, in Mr Scargill's absence, heard that the Yorkshire area faced a bill for fines on its pickets of about £1m (£1.38m), and that all NUM areas were low on cash.

At the scene of Mr Scargill's arrest there had been a steady, concerted fusillade of stones thrown by the pickets, and police used riot shields to protect themselves.

Reinforcements, including mounted police, were brought up. The pickets ripped down a wooden barrier pole from a nearby British Steel site and rolled it down towards the police line like a battering ram.

Sharp staves were jammed point upwards into the ground to prevent horses from leaping the fence. Po

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Thatcher condemns mob rule; Coal board buys fuel, Page 7

## UK food group in £232.5m bid for Booker McConnell

BY DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDENT, IN LONDON

DEE Corporation, the British food distribution group formerly known as Linford Holdings, last night launched a £232.5m (£322m) bid for Booker McConnell, whose interests include supermarkets and cash-and-carry wholesalers.

The merger, if successful, would create a retail supermarket group with more than 500 stores and almost 6 per cent of the grocery market.

Booker McConnell said last night that it had received an "unsolicited bid" and would comment further after discussions with its financial advisers.

However, the deal could be referred to the Monopolies and Mergers Commission because of concern among food manufacturers about the growing concentration in food retailing. Two merger deals involv-

ing Dee in recent years were referred to the Commission.

Under the terms of the Dee bid, which values Booker at £232.5m, Dee is offering three new ordinary shares and one convertible loan stock for every 10 ordinary Booker shares. In addition, it is offering 70p in cash for each £1 preference share in Booker.

The bid came as no surprise to the City of London because of the recent rapid rise in Booker's share price as a result of bid speculation. Even so, Booker's share price closed at 185p, up 36p on the day, while Dee's share price closed at 45p, down 24p. There was further speculation last night that a second bidder may yet emerge for Booker's retail assets.

The takeover attempt is the third major expansion bid by Dee in the past year. It reflects the aggressive policy of Mr Alec Monk, its chairman, to mount an effective challenge to the growing dominance of major chains such as Tesco, Asda, and J. Sainsbury.

Dee has about 342 supermarkets in Britain trading under the Gateway, Frank Dee, and Key Markets banners and an estimated 4.5 per cent of the grocery market, according to Mr Monk. It also operates a cash-and-carry division and six carrefour hypermarkets.

Dee's interim pre-tax profits for the first half of the last financial year were £9.24m on a turnover of £649m. Although it has yet to announce the preliminary results for the year ending 28 April 1984, Dee said last night that pre-tax profit would "not be less than £22m."

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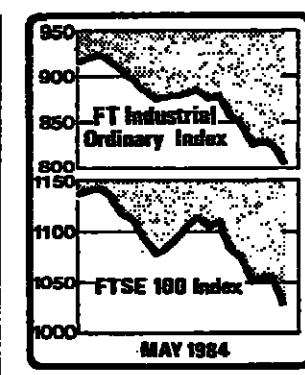
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## Wall Street rally after setbacks in Europe

By Our Foreign and Financial Staff

STOCK prices staged a sharp retreat yesterday in most of the world's major financial centres as worries persisted over the course of interest rates and the impact on banks of the international debt crisis.

The London market suffered its second largest daily fall on record as Tuesday's news of poor UK trade figures - worsened by the miners' strike and the Gulf war - further stiffed demand.

The FT Industrial Ordinary index lost 22.8 to close at 803.4, nearly 13 per cent below the record high of 922.8 reached just over three weeks ago. The decline exceeded last Thursday's 21.2 fall, and has been surpassed only by a 24-point drop on March 1, 1974.

Wall Street share prices plunged in early trading but a rally developed later. The Dow Jones industrial average temporarily broke through the psychologically important 1,100 level and by 2pm was 12.02 off at 1,089.22 in fairly heavy trading. But soon afterwards, renewed buying returned it above its overnight level. By the close it stood 1.35 up on the day at 1,025.57.

Dealers cited nervousness about the impact of the international debt crisis on U.S. money centre banks, concerns about the Mid-East, and general worries about higher interest rates for the initial sell-off.

The revival was attributed to rumours that Iran had begun discounting on oil sales.

Earlier in the trading day, Tokyo had fallen back as investors viewed Tuesday's Wall Street decline as yet another discouraging factor. The Nikkei-Dow market average lost 23 points to 10,149.97.

A sharp slide in share values was also seen in Frankfurt amid renewed concern over the deepening rift between the two sides in the metalworkers' dispute.

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## National Semi faces U.S. military ban

BY LOUISE KEHOE IN SAN FRANCISCO

THE U.S. Defence Logistics Agency, purchasing agent of the U.S. military, has proposed barring National Semiconductor as a supplier of military and aerospace parts. This is seen as the most severe action ever taken by the agency against a military electronics supplier.

National Semiconductor, the third largest U.S. semiconductor device manufacturer, said yesterday it has received a notice from the DLA giving the company a 30-day period in which to protest against the proposed ban.

The ban, if it becomes effective, could last for up to three years, said the DLA. Products that can only be obtained from National Semiconductor - about 30 per cent of the devices currently supplied by the company - would not be covered by the ban.

The DLA action stems from National's conviction in March on civil charges that it had falsely certified as fully-tested devices supplied to the military over a three-year period ending in mid-1981. National pleaded guilty to the charges and paid a total of \$1.7m in fines and costs. A plea bargaining agreement specified that no further civil or criminal charges would be brought.

"Since the legal settlement, the DLA has been discussing an administrative settlement with the company to cover costs incurred by the DLA," said a DLA spokesman. "As part of these negotiations, the DLA has demanded that National identify corporate officers and employees responsible for the problem. These discussions have reached an impasse and so DLA has issued the notice to debar the company."

National is the second largest supplier of semiconductor devices to the U.S. military. Last year the company had military sales of about \$90m, according to industry researchers.

"Military sales represent about 5 per cent of our business," said a National spokeswoman. National supplied 11.2m devices to be used by the U.S. Government last year, she said.

Industry analysts question how the military could replace National as a supplier at a time when all major U.S. semiconductor makers are production-capacity limited and there are severe shortages of several types of semiconductor products. The DLA declined to comment.

## Amrep placed in official receivership

BY PAUL BETTS IN PARIS

AMREP, a leading French oil drilling services company, was yesterday placed in official receivership after being declared insolvent by the Paris commercial tribunal.

The company, which has losses and liabilities totalling about FFf 1.5bn (\$178.8m) had sought protection from its creditors under a clause in French bankruptcy legislation to enable it to work out a rescue package.

But the Paris tribunal refused the company's request and placed the company into the hands of two receivers and a senior court official.

The Amrep bankruptcy coincides with strenuous efforts to prevent Creusot-Loire, the French engineering group, being forced to file for bankruptcy.

But in the Creusot-Loire and Amrep cases, the French Government has so far indicated that it does not intend to intervene with financial aid.

Amrep's problems recently came to a head after the Bouygues construction group decided to withdraw from an elaborate rescue plan for the oil services company.

The Bouygues decision came after an audit at Amrep revealed far heavier losses than anticipated.

The French labour unions have further complicated Amrep's situation by demonstrating at the company's Cherbourg yards against the possible collapse of the company and job losses.

This, coupled with Amrep's financial troubles has led to the cancellation of a contract from British Petroleum's Norwegian subsidiary for a production jacket.

But the French oil industry appears worried by the eventual liquidation of Amrep. M. Michel Pequeur, chairman of Elf-Aquitaine, has so far indicated that it does not intend to intervene with financial aid.

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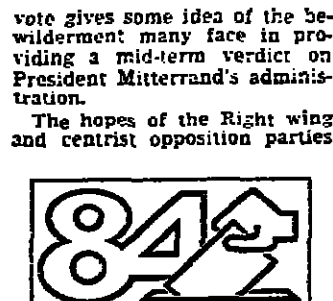


EUROPEAN ELECTION

Why a Socialist failure may mean success for Mitterrand

David Housego explains the French President's new optimism over next month's European poll

PRESIDENT Francois Mitterrand expects that next month's European elections will cloud his domestic re-election prospects. But he also believes that the cloud may have a silver lining.



that about 40 per cent of voters are likely to abstain. As many as 20 per cent of those who do vote are expected to support protest movements like the extreme Right wing National Front or the new minority groups which reflect disenchantment with the major parties.

which would be a personal humiliation for her. This would mean that the opposition could only claim to be in a majority with the support of the National Front, which expects to pick up 7 per cent of the vote by campaigning on racist issues.

Communists and Socialists in a way that prepares the ground for a fresh test of strength between the two coalition partners. But the proliferation of minority parties seems to be damaging the opposition more than the Government.

M. Le Pen's campaign is eating into Mme Veil's support on the extreme Right, in part because she has always denounced the image of France as a country drowned by waves of immigrants.

resentful of the domination of M Chirac's neo-Gaullist RPR and divided by its own internal squabbles over whether M Cocard d'Estaing, the former President or M Raymond Barre, the former Prime Minister should be its leader.

ambitions to bring down the Government. On the Left, a Communist recovery would be the occasion for fresh pressure on the Government to change its economic policies.



A fair deal for shoppers

BRITAIN'S Labour Party claimed yesterday that the Government is planning to impose VAT on basic food, writes Kevin Brown. Peering over a huge pile of cauliflowers, potatoes and a family-sized joint of beef, party leaders said the Tories' "strong voice in Europe" was limited to a vigorous defence of big food producers.

Violence erupts in Greece

BY ANDRIANA IERODIACONU IN ATHENS "COMING TO THE New Democracy rally in Salonika on Saturday. There's going to be a big push-up," one Greek was heard saying to a friend in a central Athens cafe yesterday.

NOTTINGHAMSHIRE: SHAKEN BY THE STRIKE

Labour's support from miners comes under severe strain

IF ONLY because of the huge number of police deployed at roadside checkpoints, it is almost impossible in Nottinghamshire to get away from the miners' dispute.

The alarm bells started to ring for Labour at the general election last year, when the party won only one of the eight Westminster constituencies.

Michael Gallagher, who says he was "too pro-Europe for the revolutionary Left" and who stands for the alliance in Lancashire Central this time.

Such is the hope of Mr Ken Coates, the prominent left-wing Labour candidate who started his working life in the Nottinghamshire mines, who believes that both strikers and non-strikers are right in their own ways.

LIEGE: THE KEY TO WINNING WALLONIA

Seven parties compete amid acute economic stress

TRAVEL east along the motorway from Brussels to Liege and you see the name Philippe Mondin on poster after poster, above and alongside the road.

Seven parties are vying with each other. Each presents a list to the voter, who chooses either the list or a name on it. To succeed, a candidate has to pick up votes across the whole of Wallonia—southern Belgium—but he or she mainly must win voters in Liege.

Changes at Cockerill Sambre, the state steel producer, are under the general supervision of the European Commission. But, noted Mrs Pierrette Cahay, a Social Christian candidate and mayor of Vise, "people know very little about how Europe works."

At the intellectual level, this in turn means that there is no future independence of Europe. The fraud charges refer to a Pta 20bn (E84m) that was allegedly missing from Banca Catalana's deposits in the 1970s.

EUROPEAN NEWS

Hungary debt service facilitated by surplus

HUNGARY HAD A current account surplus of \$1,000m in the first quarter of the year and will be able to meet its debt servicing and repayment obligations, according to Mr Ferenc Havasi, the Hungarian Politburo member responsible for economic affairs.

Non-aligned seek new dialogue

THE NON-ALIGNED movement of Third World countries is urgently seeking to draw the industrialised states into a revived North-South dialogue, so as to seek more lasting solutions to the financial problems of developing nations.

Thousands turn out for Catalan leader

BY TOM BURNS IN BARCELONA THE CATALAN nationalist leader, Sr Jordi Pujol, was yesterday assured of endorsement as president of Catalonia's home-rule government by the region's parliament here.

EEC envoy in Turkey 'recalled'

ANKARA — Mr Gwyn Morgan, the European Community representative here, is being temporarily withdrawn from Turkey after an incident in which he was threatened with a gun, sources close to the European Commission said today.

Soviet scorn poured on D-Day landings

MOSCOW — The Soviet Press yesterday attacked planned western celebrations of the 1944 allied landings in Normandy, and said the invasion was of far less importance than the fight on the Russian front.

Other recent articles have also charged that the allied leaders finally acted for two reasons: to prevent Soviet troops from sweeping into western Europe and to ensure themselves a share in the spoils of a defeated Germany.



EUROPEAN NEWS

Both sides count cost of strikes in West Germany

BY JOHN DAVIES IN FRANKFURT

THE LABOUR conflict engulfing West Germany's metal industries has entered a new and crucial phase, with rapidly mounting costs for both sides. Dozens of factories, including virtually the entire motor vehicle industry, have come to a standstill, with workers either on strike, locked out or laid off for want of crucial supplies.

With unionists and employers retreating from their brief and hapless encounter at Ludwigsburg, near Stuttgart, the conflict can widen as both sides resort to further use of muscle.

The lock-out of more than 26,000 workers in the state of Hesse yesterday was planned before the talks broke down, but could harden the resolve of the metalworkers' union, IG Metall, and its supporters among other West German unions.

The dispute over controversial demands for a cut in the working week from 40 to 35 hours, has been moving ahead inexorably for months, stage by stage, dragging its participants along almost against their will.

After brief "warning strikes" earlier this year, IG Metall took the crucial step on May 14 of calling out 13,000 workers on strike at key factories making components for vehicle manufacturers.

Within days, BMW and Daimler-Benz halted their assembly lines as the flow of components dried up. Output has steadily been disrupted or halted at Porsche, Audi, MAN and Opel. Now Volkswagen, too, has sent 100,000 workers home, although on a compulsory but paid holiday leave.

Because of the vicious circle of strikes, retaliatory lock-outs and lay-offs, there are now about 58,000 workers on strike, more than 90,000 locked out and perhaps a quarter of a million others idle.

Outside the car industry, the dispute has hit—among others—the Triumph Adler electronic typewriter factory in Frankfurt, the Hanau plant of Brown Boveri, the Swiss-based electrical concern, and the Frankfurt works of Siemens, the computer and electronics group.

Even before the lock-outs yesterday, Dr Dieter Kirchner, the tough-talking head of Gesamtmetall, the employers' association, estimated the loss of production at DM 250m (\$86m) a day.

The state apparatus has been losing out, too, forfeiting

DM 28m a day in taxes, and DM 15m in social security contributions, according to Dr Kirchner's reckoning.

Herr Eberhard von Kuenheim, the head of BMW, says his company is losing more than DM 50m a day in sales revenue, while Daimler-Benz is missing out on about DM 120m a day.

Herr von Kuenheim says that, at this rate, the dispute could knock half a percentage point off this year's expected growth rate of 2.5 to 3 per cent in gross national product. Loss of car exports could also halve the predicted DM 10bn balance of payments surplus.

Companies have been facing the dispute so far with surprising composure. This is partly because many are in a stronger financial position than for some time and partly because

there is a widespread feeling that shorter hours would undermine competitiveness.

IG Metall, the country's biggest union with 2.5m members, is coming under pressure, both financial and psychological, as the dispute drags on, but believes it still has considerable staying power. It is a rich union and its treasure chest built up from members' contributions has been variously estimated at DM 1bn-DM 1.5bn.

At present, the union is estimated to be paying out roughly DM 70m a week.

The outcome of the dispute will depend on how both sides withstand the struggle in the crucial period ahead.

The employers made a step towards a deal in the latest talks, by offering to bring in a 38 hour week in stages for shift

workers and night workers. The union brushed this aside, claiming it would benefit only 14 per cent of members and do little to create new jobs.

But IG Metall, privately, has long since given up hopes of a 35 hour week for all members and is in fact seeking a cut in working hours for as many members as possible.

Herr Hans Mayr, the veteran official who took over as union president late last year, is pressing the battle as long as possible to the point when he can negotiate the best deal.

The employers, in particular large companies, are willing to give some ground, but want more flexibility in working methods.

The power struggle is not yet played out; the point of compromise has not quite arrived.

Luxembourg satellite TV scheme opposed as 'anti-European'

BY DAVID MARSH IN PARIS

LUXEMBOURG'S newly announced plan for a European satellite TV distribution company, backed by U.S. interests, faces the combined opposition of every other postal and telecommunications administration (PTTs) in Europe. It also risks commercial failure, even if it manages to begin operations.

That was the uncompromising message yesterday from Sig Andrea Caruso, secretary-general of Eutelsat, the 20-nation organisation owned by the main European PTTs, based in Paris and set up to handle public European telecommunications and TV distribution from space.

Sig Caruso, a veteran civil servant from the Italian PTT, said the Luxembourg GDL project, to be run by a U.S.-backed company called Coronet, was an "anti-European initiative."

It would result in "ruinous" competition with Eutelsat's own operating and planned satellites, because "one more system is just too much." Claiming that Luxembourg's satellite could not make a profit during its first seven years of operation, Sig Caruso said: "I still think that I will not materialise. I have serious doubts whether the GDL group will find the enormous amounts of money needed."

The Luxembourg private enterprise satellite plan was announced on Friday after several months of talks.

It has also run into strong opposition from the French government, which fears it could compete with France's "DF-1" direct broadcasting satellite, due to be launched in 1985.

M Louis Mexandeau, the French PTT Minister, yesterday said France would not allow

ARIANESPACE, the semi-private company set up to commercialise space launches by the European Ariane rocket, has hit back at a charge of unfair prices lodged by Transpace, the U.S. space company, which markets the Thor Delta rocket. David Marsh reports from Paris.

Transpace's petition, filed with the office of the U.S. Trade Representative, "misses the real target," Arianespace said. The main problem was "the pricing policy followed by Nasa (the U.S. space agency) for the use of the space shuttle."

Luxembourg's "Coca-Cola" satellites to attack our artistic and cultural integrity."

The West German Government also has reservations. Herr Helmut Kohl, the German Chancellor, said on Tuesday, after talk here with President Francois Mitterrand, that he was "surprised" by the Luxembourg announcement. He added pointedly that the project would have to be "carefully examined" in talks with Luxembourg.

Coronet aims to use two medium-power, U.S. TV satellites, already under construction, to distribute pictures to cable networks and homes equipped with dish aerials from 1986 onwards.

Sig Caruso admitted that no "international police" existed to stop such ventures. But he said the project appeared to be in conflict with at least three international telecommunications treaties and conventions ratified by Luxembourg.

Commission lowers EEC steel quotas

BY PAUL CHIESERIGHT IN BRUSSELS

THE EUROPEAN Commission plans to lower markedly the production quotas given to EEC steel producers for the third quarter.

The decision, taken yesterday by the 14 commissioners at their weekly meeting, comes despite a hardening of prices and a firming of demand from consumers over recent months. But the Commission indicated it would be prepared to change its decision towards the end of June, depending on the state of the market.

The lowering of the quotas will be opposed by the steel consumer groups which regularly meet the Commission. They have been arguing since the end of the winter for more

relaxed quotas and have complained of their inability to fulfil orders because of stoppages.

The market has generally been firmer in the UK than in Continental Europe, reflecting the different speeds of economic recovery among the Ten. The level of quotas has been pitched at or beneath the level obtaining for the first quarter. Quotas were raised for this quarter.

Factors weighing on the Commission's decision include the fragile nature of the recovery in demand and fears that previous experience when the market swung down in the third quarter may be repeated. Prices have risen by up to 10 per cent since the 1983 second quarter.

	EEC PRODUCTION QUOTAS (by quarter, '000 tonnes)			
	4/1983	1/1984	2/1984	3/1984
Hot rolled coils	5,125	4,070	4,213	3,784
Hot cold rolled sheet	3,765	3,520	3,487	3,352
Galvanised sheet	918	852	905	852
Other coated flat products	830	757	814	488
Reversing mill plate	1,279	1,134	1,179	1,134
Wide beams, sections	1,334	1,176	1,176	1,014
Wire rods	2,641	2,485	2,753	2,485
Reinforcing bars	2,172	1,836	1,836	1,646
Merchant bars	2,326	2,176	2,212	2,034

Swiss curb sales of property

By John Wicks in Zurich

THE SWISS Government has put a ceiling of 2,000 on the number of permits in each of the next two years for foreigners to buy holiday apartments and units in apartment hotels.

Its action follows the narrow rejection in a referendum this month of measures which would have made it almost impossible for foreigners to buy non-commercial property in Switzerland.

The new law, which will come into force on January 1, says permits should be kept "at the most" to two-thirds of the yearly average for the past five years.

This would mean a maximum for 1985 and 1986 of about 2,150. However, the Federal Council (cabinet) has decided to set the ceiling at no more than 2,000.

The limits for 1985 and 1986 are worked out on a cantonal basis, with the majority of permits going to resort regions such as the Valais, the Grisons, the Ticino and Vaud. No permits will be granted for the cantons of Zurich, Geneva and urban Basle.

Greek business plans rally in Athens against official policy

BY ANDRIANA IERODIACONOY IN ATHENS

GREEK BUSINESS people planning to stage a mass rally in central Athens tonight against what they see as government persecution of the private sector, have been accused by ministers of serving party political interests.

The rally, which will bring to a pitch smouldering tensions between Greek business and the 2½-year-old Socialist Government, is being organised by the Federation of Greek Industries and by professional associations representing the entire private sector, except farming.

The meeting will be held in the heart of the business area. Its organisers say they hope it will kick off an unprecedented business revolt, to curb what they see as a creeping expan-

sion of the public sector in Greece into private sector preserves.

According to a statement yesterday by the Association of Greek Chambers of Commerce and Industry "private business is being driven towards extinction" to the detriment of the national economy. The rally's organisers said this will also be the gist of a resolution to be passed at the meeting.

Mr Gerassimos Arsenis, the Economy and Finance Minister, stated the rally was "clearly political. I have no idea whom it represents." Mr Vassilis Kedikoglou, the Commerce Minister, attributed the rally to reaction against "measures taken by the Government against wrong practices in business."

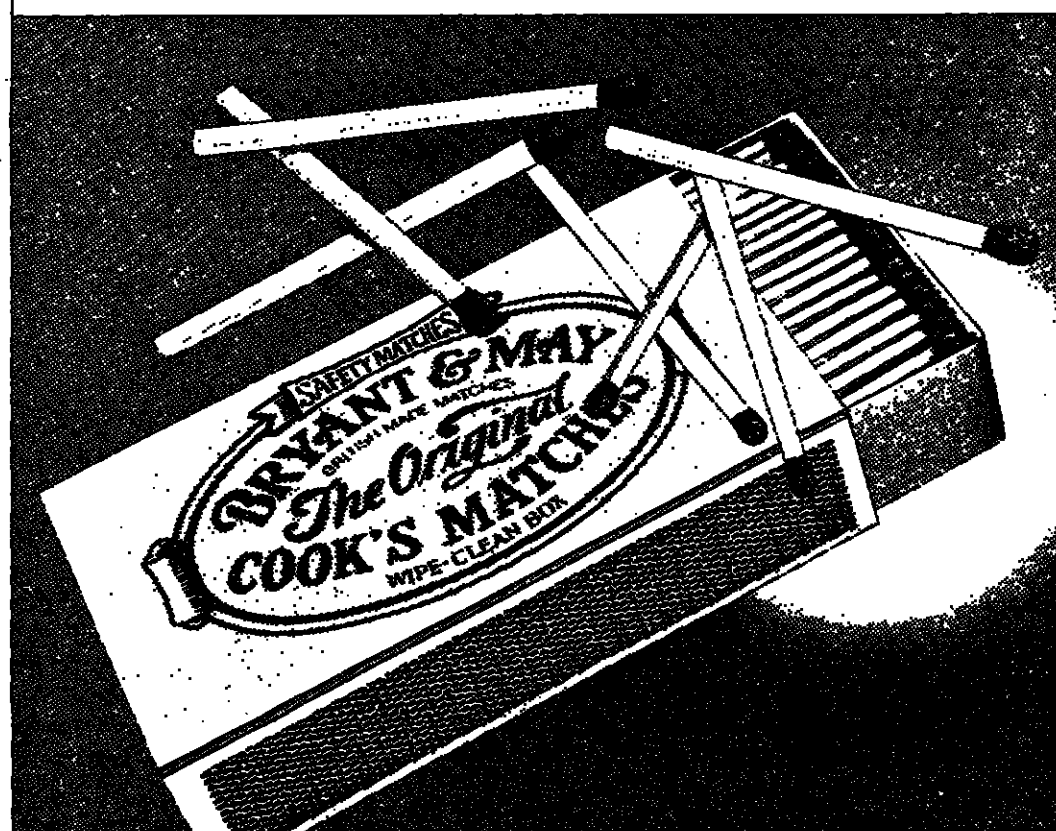
Mr Kedikoglou has been a

focus of private sector resentment in Greece for the past months. The business community has reacted strongly to a Commerce Ministry Bill to establish a state import and export trading agency, and to impose strict ceilings on profit margins. A stormy protest meeting in Athens led the Government to scrap the profit control sections of the Bill.

Recent new regulations to abolish a secondary wholesaler system in the Greek provinces, and to limit the ability to increase prices on stocks of goods, have also been bones of contention.

Industrialists, for their part list a litany of complaints, ranging from price controls to the Government's handling of such cases as the Hercules Cement Company fraud prosecution.

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OVERSEAS NEWS

Limited Iranian thrust is likely

BY RICHARD JOHNS IN LONDON

IRAN MAY confound the general expectation that it will launch a major ground offensive against Iraq at the end of this week to coincide with the start of the Islamic fast of Ramadan, Western diplomats and analysts say.

At the same time, the mid-summer heat could make fighting an offensive very difficult, particularly for armoured units, even for highly motivated troops like the Iranians, fired by religious zeal at the start of Ramadan.

The failure of "human wave" tactics used in the last major attack in February, involving mostly Revolutionary Guards and other suicide units, to gain much ground would in itself have made the military command cautious.

The expected follow-up by regular armed forces, while weather conditions were suitable, never materialised.

Kuwait 'has contingency oil transport strategy'

By Mary Frings in Bahrain

KUWAIT has contingency plans for exporting its oil if foreign tankers decline to pick up cargoes, according to the Kuwait Oil Tanker's Company (KOTC).

Only three of company's own fleet of 21 vessels are crude carriers, including the 270,000 dwt vlc Kozimah, now due to sail for north-west Europe.

Although Kuwait now exports more than half its oil output in this form of products, mainly carried by the Oil Tanker's Company it relies heavily on foreign vessels for movement of crude.

Dr Abdul Fatah Al Badr, the company's chairman, has stated that the company's vessels are in accordance with their contracts. This would mean an average of 14 lifting a month.

The other KOTC tanker attacked, the Al Bahrah, was in ballast, and is now docked at Kuwait's Shuwaik port.



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Chris Sherwell reports on wily ways of finding foreign exchange Manila's black market breaks free

ADAPTABLE businessmen in the Philippines have grown increasingly sophisticated in their use of the local black market to beat the country's foreign exchange drought.

torium on its debts the central bank asked all banks to hand in their dollars and promised to allocate foreign exchange on a priority basis.

There were too few dollars available in the country to keep up the regular supply to the black marketeers and the rate went up again to 20 pesos to the dollar.



President Marcos... resisting devaluation

In deciding what imports of raw materials and spare parts to allow, the authorities have turned a blind eye to the source of the foreign currency and even allowed businesses to charge the cost of foreign exchange in their books at black market rates.

Had that happened, hundreds of companies dependent on imports would have gone to the wall because most of the dollars available were consumed by debt interest payments, the cost of oil imports and the rebuilding of depleted reserves.

It is still possible to procure hundreds of thousands of pesos in exchange for several million pesos, at a recent rate of 22.50, but many businessmen who have been passing their dollar costs on to their customers are now worried.

The hope is that dollars would actually be available at the new rate. That depends on Filipino holders of dollars abroad being attracted by the new rate, and a revival of foreign confidence.

Fears are growing, however, for the consequences of a possible third devaluation of the peso in a year. This is sought by the International Monetary Fund as part of a rescue package to deal with the country's \$25.6bn debt crisis.

They understood that they would be assured of a regular supply of dollars to keep them in business at the lower rate, but if they didn't charge this rate they faced closure.

With the rate of inflation now at 40 per cent there is a risk that demand will dry up if they try to continue the process after any further devaluation.

If the rate cannot be held and some economists believe that a genuine rate would be between 25 and 30 pesos to the dollar, the black market will again offer a premium, and the downward spiral will continue.

Last October, when the Government called a moratorium on its debts the central bank asked all banks to hand in their dollars and promised to allocate foreign exchange on a priority basis.

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If the rate cannot be held and some economists believe that a genuine rate would be between 25 and 30 pesos to the dollar, the black market will again offer a premium, and the downward spiral will continue.

Senior Israeli officer 'cited in hijack report'

Tel Aviv—A senior member of Israel's military command is among several officers who may face prosecution following an official inquiry into the deaths of two captured Palestinian hijackers, political sources said yesterday.

The summary did not say who was responsible for killing the two captured guerrillas, and said only that some security personnel would be disciplined.

Neither the Chief of Staff nor I was at the site when what happened. Neither the chief of staff nor I knew that it had happened," he said.

Opponents of Prime Minister Yitzhak Shamir's government have criticised his handling of the official inquiry while government supporters and some individual Israelis voiced doubts over whether the inquiry was necessary.

A summary of the inquiry's report, released on Monday, said two of four Palestinians who hijacked a bus last month were captured alive and died from blows to the back of the head with blunt instruments.

The Defence Minister Moshe Arens told state television on Monday night the report named people suspected of killing the guerrillas but that he and Chief of Staff Moshe Levy had been cleared of responsibility.

Some said the actual hijacking had been overshadowed by the inquiry commission.

"No army is so strict with itself on purity of arms," said parliamentarian Mr Benni Shalita of Mr Shamir's Likud party.

Bank of Japan to lift ceiling on yen swaps

BY JUREK MARTIN IN TOKYO

THE BANK OF JAPAN yesterday told foreign bank officers here that it was lifting its ceiling on yen swap agreements, effective tomorrow.

Foreign bankers welcomed the central bank's move as a practical manifestation of Japan's willingness to improve the competitive environment.

The restriction on yen swaps had also been considered an impediment to improving the deposit base of foreign banks in Japan.

Industry, on the other hand, according to a senior official at the Keidanren, the employer's federation, is broadly behind the package for two main reasons; it opens up new forms of external financing and it will not, companies believe, result in a sharp appreciation of the yen, and consequential adverse impact on competitiveness.



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BONDS DRAWN FOR REDEMPTION JULY 1st, 1984

Table with 20 columns of bond numbers for redemption on July 1st, 1984.

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# AMERICAN NEWS

## Tim Coone joins the Nicaraguan army as it searches out the U.S.-backed Contras in the mountainous North Sandinistas turn their minds to winning farmers' hearts

THE TEENAGE soldiers move in guerrilla units of 120 men, living off the land. They are eager for action, nipping heavy weapons containing 800 cartridges and a mortar shell up mountain trails with the agility of goats.

Sweat glistens on their camouflage uniforms to their bodies, and they frequently go for several days with little or no food, and hours in scorching sun without water.

Canteens are filled from muddy pools that pass as wells, and raw sugar cane is sucked on the march. A thin chicken soup with a handful of rice eaten in the middle of a wet and chilly night becomes a heartwarming luxury, but rarely is a word of complaint heard.

The Nicaraguan Government has committed four battalions of 850 men, specialised in mountain fighting, to the Jinotega region in the North to try to root out the forces of the U.S.-backed counter-revolutionary Contras.

The young army is keen to fight, but the Government has another battle in the area—for the hearts and minds of the local private farmers.

The Contras launched an offensive in mid-April to try to establish a permanent presence in this relatively inaccessible part of the North. From their mountain hide-outs they have been striking at government-established co-operatives and state farms. In the first half of

May eight co-operatives and ten state farms were destroyed. Some 6,000 Contras, organised into four regional commands and several independent task forces are operating in Jinotega, according to Commander Julio Ramos, head of Nicaragua's military intelligence.

Pitted against them, each state farm or co-operative has its own militia, frequently consisting of no more than 20 to 30 people, who have to hold out against several hundred Contras armed with grenade and rocket launchers, mortars and heavy machine guns.

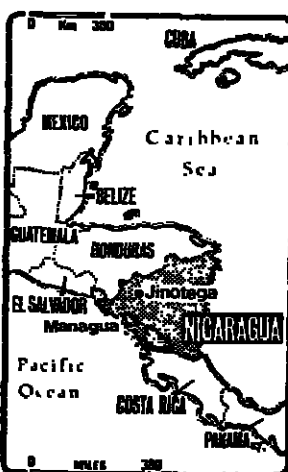
Last week one Contra task force swept through four state farms and co-operatives, leaving over 30 dead, four medical workers kidnapped, scores missing and the farms burnt to the ground.

At Castillo Norte, a state farm established on lands expropriated from a large landowner under agrarian reform, 20 workers held off an attack until their ammunition ran out and were then killed. The dead included an 86-year-old woman and a young woman teacher.

The Contras are frequently able to stay at least 24 hours ahead of the pursuing battalions and try to avoid confrontations with the army. I witnessed only one brief skirmish on a five-day, 60-mile patrol, and one "own goal" near-battle with an exploration patrol from the Sandinista artillery. The only casualty was



Sr Daniel Ortega—he says rising defence costs are weighing heavily on the country's economy



one soldier who suffered broken ribs and a cracked skull when he was squashed by a cow careering down a hill.

The Contras have better radio communications, can count on drops of supplies and ammunition from aircraft based in Honduras and are also believed to have access to U.S. spyflight information and radio intercepts giving details of Nicaraguan Army troop movements. Every night Contra helicopters can be heard clattering in the distance bringing in supplies and taking out wounded.

Part of the reason for the

Contras' success is the support they have from local private farmers. One peasant farmer's wife at a co-operative later attacked by the same task force which destroyed the farm at Castillo Norte said: "They want to kill all of us. Many of the people around here are collaborating with the Contras and want to get rid of us."

Commander Juan Ubeda, the Interior Ministry official in charge of the region, said the Government recognised that abuses committed in the past by several Government and army personnel had caused

immense damage to its popularity in the region. Thirteen officials were recently sentenced to prison terms of up to 30 years for crimes varying from murder to rape and robbery.

One farmer with 35 hectares of coffee plantation in the area, spoke very critically of the abuses in front of several army officers, but said: "The army is much better now, and I am receiving all the credit I need from the bank." The Contras often passed his farm, he said and he and other local people provided them with food.

Commander Ubeda said: "We cannot expect the farmers to risk their lives by refusing the Contras food." Rather than pursue a punitive policy against such people the Government was instead relying upon informers among the local population and within the ranks of the Contras themselves. "We have them very well infiltrated," he said.

Officers in the Government battalions complain of a lack of air support (Nicaragua has an insignificant air force) and inadequate radio communications. None of the recently attacked state farms or co-operatives had radio or telephone communications and besieged farms frequently have to wait one to two days before reinforcements arrive.

Usually the defenders have by then been overwhelmed. At

Castillo Norte, hundreds of cartridges littering the defensive positions and the buildings were riddled by bullets and rocket blasts. The smoking ruins of the grain store, which supplied hundreds of people in the region, testified to the unequal fight.

A senior Sandinista leader said however that an improvement in the technical capabilities of the army troops would happen in the coming months.

Commander Daniel Ortega, head of the government junta, said recently that 25 per cent of Nicaragua's budget would be spent on defence this year, up from 3.8bn cordobas (£233m) to 4.6bn cordobas and that the costs of defence were now weighing heavily on the economy.

The Government is also responding to the mistrust of private farmers of the agrarian reform policy, under which peasants organised into state farms and co-operatives have gained land. It will now place more stress on redistributing land to individual private farmers in the hope of reducing the polarisation between the two groups.

The fight in Jinotega has thus become a dual struggle for the support of the private farmer and through this for a united opposition, military and political, to the counter-revolutionaries.

Record high for U.S. monthly trade deficit

BY PAUL TAYLOR IN WASHINGTON

THE U.S. suffered its fourth consecutive record monthly trade deficit in April further fuelling concerns that the deficit for the year may top \$110bn (£79.7bn).

The Commerce Department said yesterday last month's merchandise trade deficit grew to \$12.2bn as exports fell and imports, buoyed by the strong pace of the consumer-led U.S. economic recovery, soared. Yesterday's figure brought the total deficit in the first four months of the year to \$42bn compared to a \$39.4bn total deficit for all of last year.

The substantial deterioration in the trade position is widely attributed to the strength of the U.S. economic expansion, which is sucking in imports, and the relative strength of the dollar, which is making U.S. exports more costly and less competitive.

Mr Malcolm Baldrige, Commerce Secretary, said yesterday the persistently strong dollar is spurring more import growth than traditionally occurs during an economic expansion.

"The strong dollar continues to add to the growth in imports that normally accompanies a rebound in the domestic economy," he said.

The latest figures also highlight, from a U.S. perspective, the importance of the yen/dollar exchange rate agreement announced jointly in Washington and Tokyo on Tuesday. In April the Commerce Department figures show the trade deficit with Japan alone was \$2.7bn, slightly less than in March. The package of measures announced earlier this week is aimed at eventually raising the value of the yen against the dollar and other major currencies and thereby making U.S. exports more price competitive in Japan.

U.S. businessmen and economists have been expressing in-

## Record high for U.S. monthly trade deficit

creasing concern about the U.S. trade deficit. The April figures show that imports rose by a further \$1.7bn to \$29.7bn. Within this increase petroleum product imports were a major factor growing by 8.5 per cent from March to April.

However, non-petroleum product imports also grew last month, led by sizeable increases in a variety of manufactured goods including cars, telecommunications equipment, organic chemicals, footwear, agricultural commodities and non-monetary gold.

U.S. exports in April fell by 1.1 per cent over the March figures to \$17.5bn although the four-month total is still 3.4 per cent higher than the same period last year. The decline in April exports reflected lower commodity exports such as wheat, animal feeds and soybeans together with declines in chemical product, petroleum and nonmonetary gold.

Separately the Commerce Department reported an unexpectedly big decline in sales of new houses in April—the second monthly decline in a row.

The Department said sales of new single family homes fell by 4.9 per cent in April to a seasonally adjusted annual rate of 654,000 from a revised 229,000 in April, up 11.2 per cent during the same period last year.

The decline, which came despite an unusual drop in the average price of a new home from \$96,500 in March to \$95,300 in April, was blamed on higher mortgage rates reflecting the general upward drift in U.S. interest rates apparent since mid-January.

## Decision looms on IMF package for Argentina

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT

SENIOR U.S. Treasury officials were last night locked in study of Argentina's negotiations with the International Monetary Fund as a decision loomed on whether to extend the availability of a \$500m financial rescue package put in place last March.

Central to the package was a commitment by the Government of President Raul Alfonsin to reach agreement with the IMF on an economic programme to reduce inflation now running at more than 520 per cent and cut Argentina's balance of payments deficit.

Argentina has already missed an end-April deadline for reaching this agreement and a second deadline falls due today. With little chance of an agreement in the next 24 hours the U.S. and four Latin American countries—Mexico, Brazil, Colombia, and Venezuela—which subscribed to the March package must now decide whether to keep it in place.

Yesterday Sr Bernardo Grinspun, Economy Minister said Argentina would reach agreement with the IMF this week but there has been no public comment from the IMF itself.

Meanwhile leading bank creditors were meeting in New York to discuss proposals for Argentina to meet interest payments on its foreign debt that have been left unpaid since January 2. Unless these arrears are reduced by June 30, U.S. banks will have to place Argentina loans in a special non-performing category in their balance sheets which would hit their profits and could cause renewed uncertainty over the health of the international banking system.

Earlier proposals for Argentina to contribute \$350m from its reserves to reduce interest arrears have apparently foundered and talks with the banks were last night understood to be proceeding slowly.

ENERGY REVIEW every Wednesday in the Financial Times

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WORLD TRADE NEWS

Blocked earnings of world airline industry total \$864m

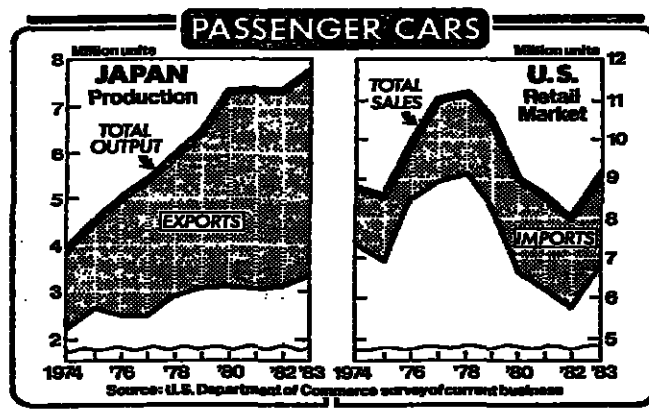
THE TOTAL owed to the world's biggest airlines in blocked earnings—ticket sale receipts which national governments, especially in the Middle East, Africa and South America, refuse to allow to be transferred—has now reached \$864m (£623m).

Boeing wins Lufthansa Jumbo order

LUFTHANSA, the West German airline, is buying two more Boeing 747 Jumbo jets, worth \$180m (nearly £130m), bringing the airline's Jumbo fleet to 15 aircraft.

Carmakers prepare for hard bargaining

QUOTA RESTRAINT of Japanese car exports to the U.S. has outlived its usefulness, according to critics in both countries.



ever, plan taking their case to the American public. They believe that if the U.S. ends its domestic pressure from the U.S. consumer lobby, not because of a desire to please Japan.

U.S. tightens restrictions on HK textile exports

HONG KONG'S textile exporters are increasingly concerned about a sudden tightening of restrictions on garment imports to the U.S., Hong Kong trade officials said yesterday.

Sydney computer software legislation postponed

THE AUSTRALIAN Government has postponed legislation which it planned to introduce into parliament yesterday providing full copyright protection for computer software.

Tokyo reinstates export guarantees to Brazil

TOKYO—Japan's Ministry of International Trade and Industry (MITI) has reinstated short-term export insurance guarantees to Brazil.

Advertisement for software: "Within two hours I realised that any company paying £900 for one software program gets what it deserves."

Table titled '4-1985 RESULTS' with columns for 'FEB', 'MAY', and 'JUNE'. The table contains a grid of data points.

Advertisement for OMICRON Financial Software, featuring a clock graphic and text: "A modest software investment inevitably buys modest capabilities. Which may be adequate for an emergent business."



UK NEWS

# Sales of home computers up 75% in quarter

**BY CARLA RAPOPORT**  
SALES of home computers in Britain are booming. According to AGB Home Audit, the UK market research group, home computer sales climbed by 75 per cent in the first quarter of 1984 over the corresponding period in 1983.  
The UK advance contrasts sharply with the U.S. where sales of home computers this year have been in marked decline since the start of the year.  
More than 10 per cent of British homes now have computers, with the UK still leading the world in the acceptance of home computers.  
The AGB figures show that 200,000 home computers were sold in the first quarter of 1984, against 114,000 in 1983 first quarter. Just over 1m home computers were sold in 1983, but 60 per cent of that figure was sold in the last quarter.  
Retailers confirmed the figures yesterday, saying that sales have been "excellent" since the beginning of the year. "People thought the sales of hardware would die away after Christmas, but they didn't," said Mr Terry Steele, a director of Boots, the chemist retail group. Boots, along with W. H. Smith and Dixons, is among the leading retailers of home computers.  
Retailers and manufacturers are cautious about predicting strong in-

creases in sales for the rest of the year, in part because of the first quarter surge is seen as reflecting some pent-up demand left over from Christmas when a number of popular computers sold out weeks before the holidays.  
None the less, retailers and analysts expect the UK market to continue to outperform the U.S. this year, with overall growth up to 40 and 50 per cent expected by some retailers. The growing UK market is expected to remain a prime target for U.S. manufacturers facing declining home sales.  
Competition among retailers of computers is also intensifying. Retailers and market analysts say that British consumers are taking the home computer more seriously than those in the U.S.  
"Americans buy them for the games, as a novelty. Here we have the novelty factor, but we also have the educational and hobby factor," said Mike Styles, electronics analyst for Springers-Kemp-Gee, the London stockbrokers said.  
The speed at which this market is growing proves that the UK consumer takes very well to high technology. Mr David Gilbert of Dixons said. Dixons has pushed its market share in home computers from 3 to 12 per cent over the past year.

# BET sells TV rentals to Granada

**By Jason Crisp and Ray Maughan**  
BRITISH ELECTRIC Traction (BET), one of the largest diversified holding companies in the UK, agreed yesterday to buy the outstanding 59.3 per cent stake in its initial cabinet towel rental and cleaning associate for £187.5m. At the same time, BET has reached agreement to sell its television rental operations to Granada the TV, leisure and motorway services group for £120m.  
Granada financed this proposed acquisition yesterday by placing 78.2m new shares in the stock market at 155p. Its existing shares responded with a 13p fall to 163p.  
Each deal is conditional upon the approval of shareholders in Granada, BET and Initial and the consent of the Office of Fair Trading.  
There was a strong indication yesterday that independent shareholders in Initial, advised by N. M. Rothschild, will resist BET's offer, worth \$20p per Initial share, on the grounds that the terms are too low. The shares rose 83p to 493p.  
The TV rental merged group would have an estimated 18 per cent share of a market which totals 11m television sets and video cassette recorders and would operate from over 850 branches throughout the country.  
Granada is looking for substantial cost savings on the integration of the two businesses and Mr Bill Andrews, the head of Granada's own rental business, said that about 100 branches would be closed.  
Rediffusion's head office at Aylesbury, employing some 300 people, will also be closed over the next two or three years.  
Mr Hugh Dundas, chairman of BET said that rationalisation in the entire rental market was "essential." He added that the group had intended to solve this problem by merging with another company or buying a competitor "which would have been my preference a year ago but market conditions have changed dramatically since then."  
"The video cassette recorder scene in the last 13 weeks has been bloodbath and the speed of the downturn was faster than we expected."

# Thatcher condemns 'mob rule' of picketing miners

**BY KEVIN BROWN**  
MRS MARGARET THATCHER, the Prime Minister, yesterday condemned violence on the miners' picket line at the Orgreave coke depot in Yorkshire, and warned strikers: "The rule of law must prevail over the rule of the mob."  
The Prime Minister took over a cattle auctioneer's microphone during a walkabout in a market at Banbury, Oxfordshire, to tell farmers: "We need the support of everyone in this battle, which goes to the very heart of our society."  
Mrs Thatcher accused the pickets of using violence and intimidation to impose their will on those who wanted to work. They would fail because the overwhelming majority of people were honourable, decent, and wanted the law upheld.  
She paid tribute to workers who had crossed picket lines, but refused to comment on the arrest of Mr Arthur Scargill, president of the National Union of Mineworkers, at Orgreave.  
"This is not a matter for me. The police uphold the law impartially

and fairly. They are not the servants of any government or political party - the police are the servants of the law," she said.  
Mrs Thatcher's vigorous comments are in sharp contrast to her more conciliatory tone in the House of Commons last week, when she wished the two sides well in negotiations.  
Her apparently off-the-cuff remarks were repeated later, however, by Mr Peter Walker, the Energy Secretary, underlining the Government's determination to take a tough line against violent picketing.  
Speaking in Oxford, Mr Walker said the strike was not a battle to improve miners' pay and conditions but a battle enthusiastically supported by Marxists in favour of mob rule.  
Mr Walker praised the police for "courageous and tenacious action" in protecting working miners, and keeping open steel works and power stations.  
"Mob violence will achieve nothing. Organising violence or posturing on picket lines will lead nowhere," he said.  
In Torquay, Mr Gerald Kaufman, Labour's home affairs spokesman said the police were being pushed unwillingly into conflict because of the failure of the Government's employment legislation.  
Policemen were being used as "surrogates for an inoperable civil law," he told a joint conference of chief constables and local councilors representing police authorities.  
"It is a lamentable fact that the police are being made to pick up the pieces in situations created by the political policies of this government," he said.  
The Government needed to change the policies that had led to picket line disorder, and the police needed to re-examine their tactics "to make sure there are no grounds for accusations of provocation."  
Dr David Owen, the Social Democratic Party (SDP) leader, urged companies affected by the miners' strike to use the courts to stop secondary picketing.

# NCB buys coal to supply its overseas customers

**BY MAURICE SAMUELSON**  
THE NATIONAL Coal Board (NCB) in one of the strangest twists of the miners' strike, is buying coal from its biggest customer, the Central Electricity Generating Board (CEGB).  
The NCB expects to purchase up to 500,000 tonnes of coal to ease its present difficulties in supplying overseas customers.  
The coal will come from the CEGB stockpile of more than 3m tonnes held for several years at Rotterdam, and still being increased under long-term supply contracts with the Australian mining industry.  
The coal was originally intended for use by the CEGB's power stations in the Thames estuary. Since early 1981, however, the CEGB has been making only limited use of these stocks because of the Government's policy of maximising the use of British coal. It has not imported

any of the Rotterdam coal during the present miners' strike.  
The NCB is using these stocks to fulfil overseas contracts which would otherwise be jeopardised by the strike. "We have a general policy of not declaring force majeure on our contracts and have gone to very great lengths to satisfy our customers," the board said yesterday.  
Despite its present difficulties, the NCB is not unhappy at this opportunity to slim down what has sometimes been regarded as a weapon of the CEGB in the two industries' annual price negotiations.  
"The CEGB has got far too much coal at Rotterdam and it is, therefore, sensible to reduce it," an NCB official said.  
The CEGB stockpile is only one of several places the NCB is at present buying up foreign coal on behalf of its customers.

# Sliding pound boosts North Sea revenues

**BY DOMINIC LAWSON**  
GOVERNMENT REVENUES from North Sea oil in April were £1m a day higher than in March, as a result of sterling's slide against the dollar.  
Oil production in April averaged 2.5m barrels a day, the same as in the previous month, but almost 17 per cent up on a level of a year ago.  
The pound fell by more than 3 cents against the dollar in April to an average rate of \$1.42, and thus the price of oil, which is valued in dollars, rose in sterling terms. As a result government revenues increased by £1m per day, and the average daily value of output rose to more than £53m.

The Royal Bank of Scotland, which produces the figures, said yesterday that if sterling were to average \$1.40 throughout the year (rather than the \$1.45 assumed by the Treasury) then the result would be a £500m oil revenue bonus for the Exchequer from currency movements alone.  
● British oil well on its Beatrix oil field began producing yesterday, at an initial rate of 5,000 barrels a day. Peak production rates from the whole field are expected to exceed 50,000 b/d. The Beatrix field, discovered in 1976, is the closest one to shore in UK waters - only 12 miles off the coast in the Moray Firth.

# Tractor maker may buy part of BL's Scottish truck plant

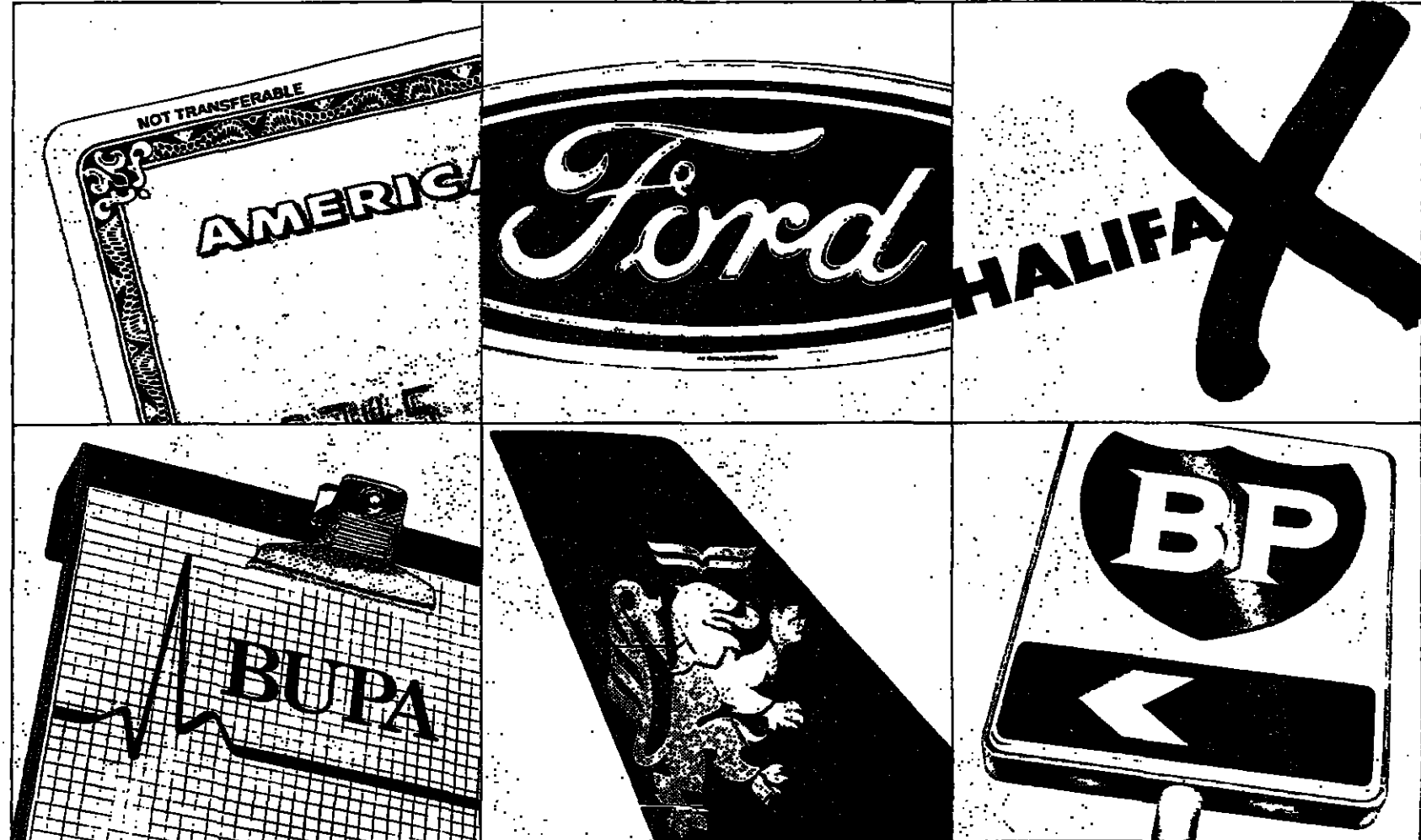
**BY OUR INDUSTRIAL STAFF**  
A BRITISH tractor company has told BL, the state-owned motor group, that it is interested in buying part of the truck plant at Bathgate, near Edinburgh, which is to close over the next two years with the loss of 1,900 jobs.  
The company, Marshall of Lincolnshire, has said it would like to purchase and operate part of the engine manufacturing facility at Bathgate.  
Bathgate workers have been occupying the factory for a week since BL announced that the plant was to close. BL told the workers yesterday that the plant would close immediately and redundancy terms would be withdrawn unless the sit-in ended.  
Mr Les Wharton, managing director of the BL trucks division, said: "The eventual closure of Bathgate is inevitable, not because of some arbitrary company decision but by the sheer force of economic facts. Export business has virtually gone and it is not coming back either in the foreseeable future or in any significant volume."  
Mr Wharton said Marshall's approach was "totally credible," although it would not secure all the jobs at the engine plant. Marshall bought Leyland's tractor business in 1981 and transferred it from Bathgate amid much controversy.  
It said yesterday that it had been delighted with the quality and performance of the engines it had been

receiving from Bathgate and would be reluctant to fit an alternative engine in its tractors. "We hope we can find a way of continuing engine operations at Bathgate after 1982," a Marshall's spokesman said.  
The company has been a major customer for Bathgate-built engines. It uses a four-cylinder 98 Series engine and is planning to use a more powerful version in a new range of tractors.  
Mr James Swan, a union convenor at Bathgate, said yesterday: "We started this occupation to save 1,800 jobs. There is no way I would recommend coming out (ending the sit-in) until we have cast-iron guarantees that the jobs will be saved."

# Full support for Sealink strike

**FINANCIAL TIMES REPORTER**  
THE NATIONAL Union of Seamen (NUS) yesterday claimed full support for its 48-hour strike on British ferries after three P & O vessels which had been sailing normally were halted.  
The P & O ferry Panther was stopped by its crew in Dover, effectively blocking the berth for two other ferries.  
Mr Sam McCluskie, NUS assistant secretary general, said there had been "magnificent" support for the stoppage. In protest over the privatisation of Sealink, British Rail's ferry subsidiary, "We will not let the matter rest here. We will be meeting shortly to discuss ways of stepping up the anti-privatisation campaign," he said.  
"We will continue the campaign until the Government abandons its privatisation plans or until the union receives cast-iron guarantees that all Sealink services and jobs will be maintained."  
British Rail hopes to sell Sealink by the end of next month. No price has been set, but unofficial estimates put it at around £70m.

The NUS fears that the sale would lead to the closure of uneconomic routes and the loss of some 2,900 jobs.  
The General Council of British Shipping condemned the stoppage. Mr Patrick Shovelton, director general, said the dispute damaged British shipping and was pointless as ferry companies could not influence the Government's decision to sell Sealink.  
"The action is politically motivated and will do nothing to save jobs."



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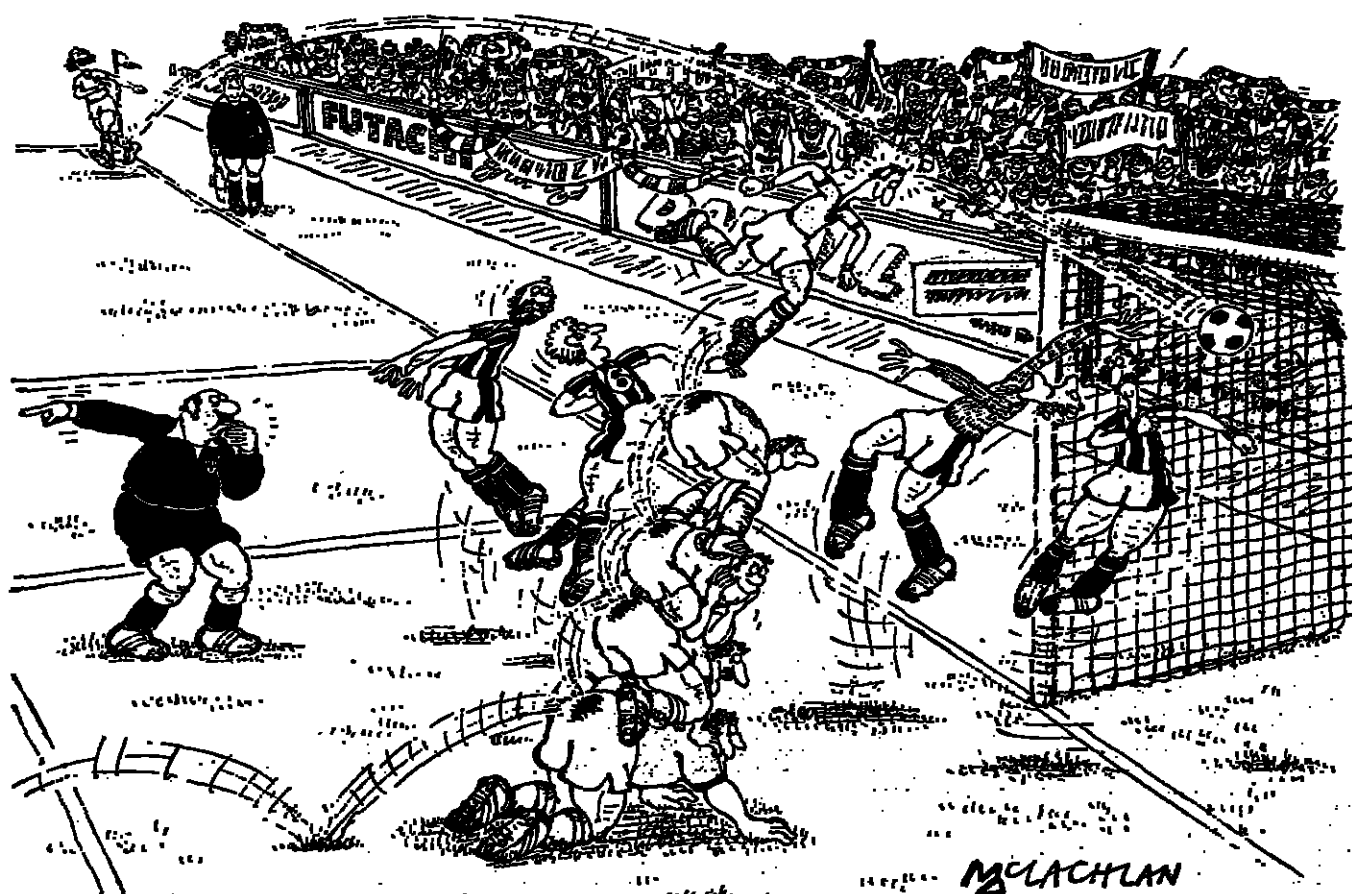
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July 1984

# UK NEWS



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## Industry brightens hopes on inflation

By Max Willmson, Economics Correspondent

MANUFACTURERS are now more optimistic about the prospects for inflation than at any time since last autumn, according to a survey to be published next week.

The Confederation of British Industries' (CBI) industrial trends survey—a widely respected guide to the state of the economy—is expected to show a sharp fall in the proportion of manufacturers intending to raise their prices.

The survey for May is expected to show that a balance of only 25 per cent of companies are expecting to raise prices during the next four months. This is a very low figure by historical standards and is sharply lower than the figures of around 30 per cent recorded over the previous three months.

This latest evidence appears to support the Treasury's continued confidence in its forecast that the inflation rate will fall to an annual rate of 4½ per cent by the end of the year and to 4 per cent by the middle of 1985.

A study to be published shortly by Mr Gavyn Davies, a City of London analyst, also supports the view that inflationary pressures are now very subdued.

Mr Davies, chief economist for the broker Simon and Coates believes the most recent official figures for manufacturers' costs and selling prices gave a misleading picture. These figures suggested that industry's fuel and materials costs rose by 8.8 per cent in the year to April, while prices charged to wholesalers rose by 6.5 per cent.

However, Mr Davies calculates that if seasonal factors are ignored, the underlying annual rate of increase of manufacturers' input prices since the beginning of the year is only about 5½ per cent. On a similar basis, he believes the underlying rate of inflation for producer selling prices has actually fallen since January.

Mr Davies' analysis of pay settlements in the whole of the economy also suggests little upward pressure on inflation, with little or no change in the broad level of settlements since spring last year, by which time deals had fallen to an average of 5 to 5½ per cent.

## Low London-Amsterdam fare set for approval

By Michael Donne, Aerospace Correspondent

THE PROPOSED cheap £49 return air fare between London and Amsterdam is still likely to become effective from July 1, despite suggestions yesterday that the Dutch Government had rejected the plan.

Later on Tuesday it had been suggested that the Dutch had objected to the scheme because of differences among the airlines on how the fare was to be offered. The existing cheapest return rate is £21. The Dutch Transport Ministry yesterday clarified its position, however, by pointing out that it was only objecting to the British Caledonian scheme for the new fare, and that the schemes put forward by British Airways, KLM and Air UK could go ahead from July 1.

BCal's plan is for the fare to be offered on one service a day each way, but with up to 500 seats a week being available at the £49 return rate. The other airlines plan to offer it on a "stand-by" basis, only applying

our ability to offer seats to tour operators at very competitive prices," he said. "We are planning to build on our success in this highly competitive market."

Mr Owen said that the company's fleet had been strengthened by the addition of a Boeing 747 Jumbo jet, for which it had paid its parent, British Airways, "market rates." He said he had to negotiate "very hard" with BA to get the Jumbo.

The key to our success lies in

if there are still seats left unsold at higher fares.

The Dutch attitude is that this would give BCal an unfair advantage over the other three airlines, and it wants BCal to fall in line. BCal made it clear that it was not willing to do this, and was protesting to the UK Department of Transport.

BCal said it had already revised its plans to charge the fare from July 1, instead of June 1.

## Record year for British Airtours

By our Aerospace Correspondent

BRITISH AIRTOURS, the holiday charter flying subsidiary of British Airways, earned a record £1m operating surplus in the financial year to March 31, a rise of 17 per cent over the previous year.

Mr Peter Owen, managing director of British Airtours, said yesterday that the company had sales of £112m in 1983-84 and its growth continued into the present financial year.

its fleet later this year with five more Lockheed TriStars, also coming from the BA fleet, to add to the three TriStars already in service.

In addition to its own holiday charter operations, British Airtours also sells British Airways' own charter capacity worldwide, including a programme of 100 Concordes charters, which generate some £23m a year in revenue.

British Airtours is the second largest charter airline in the UK.

## Corpulent executives 'costing companies millions of pounds'

By Peter Marsh

BRITISH COMPANIES are losing millions of pounds a year in orders as a result of the poor physical state of their senior employees, according to Dr Bruce Davies, the head of a fitness-assessment centre at the University of Salford.

Overweight and jaded managers are not the best people to take key decisions, says Dr Davies. They also run the risk of an early death from heart disease as a result of bad habits such as smoking, insufficient exercise and too much food and alcohol.

Dr Davies, chairman of the university's Department of Human Kinetics, is also a director of Physiometrics, a company partly owned by the university, which tests executives' health.

In the past year, Physiometrics has examined about 1,000 people in high positions in industry. About 90 per cent were found to be overweight or physically unfit.

Roughly 15 per cent of the sample were judged to be unhealthy, for example, as a result of high blood pressure or an abnormally high level of fat in the bloodstream.

Dr Davies says that with a correct diet and a reasonable amount of exercise, fabled executives can relatively easily obtain a better state of fitness.

Companies should do more to ease their employees away from bad habits. "If you are a key manager and you suffer from all these risk factors, then your company should be worried," declares Dr Davies.

"How can you plan an organisation around people who could be dead between the ages of 40 and 50? If we could improve these people's state of fitness, we could save the country millions of pounds in better performance."

To monitor a person's fitness at Physiometrics takes about an hour, followed by half an hour of consul-

tations. For this the executive, or his or her employer, pays £98.

The analysis comprises a medical examination, followed by a spell of walking or running on a treadmill. During this, doctors assess the person's heart with an electrocardiograph. They also measure the rate at which the person's body is turning oxygen from the air into energy, which gives a measure of fitness.

Physiometrics rates people's state of fitness with factors called "mets". A typical person expends 1 met of energy while at rest; about 3 mets while gardening and 17 mets playing squash.

Most of the executives that Physiometrics examines can reach a peak energy expenditure of 7-10 mets. "There are very few between 15 to 18 mets, which is where we would like them to be," says Dr Davies.

People in the tests are continuously monitored

# ENTER

[ˈɛntə] verb/t and i:  
to come or go into; become a member of; enrol as a competitor; appear on the stage.

FOR THE COMPLETE PICTURE TURN TO PAGE 21



TECHNOLOGY

EDITED BY ALAN CANE

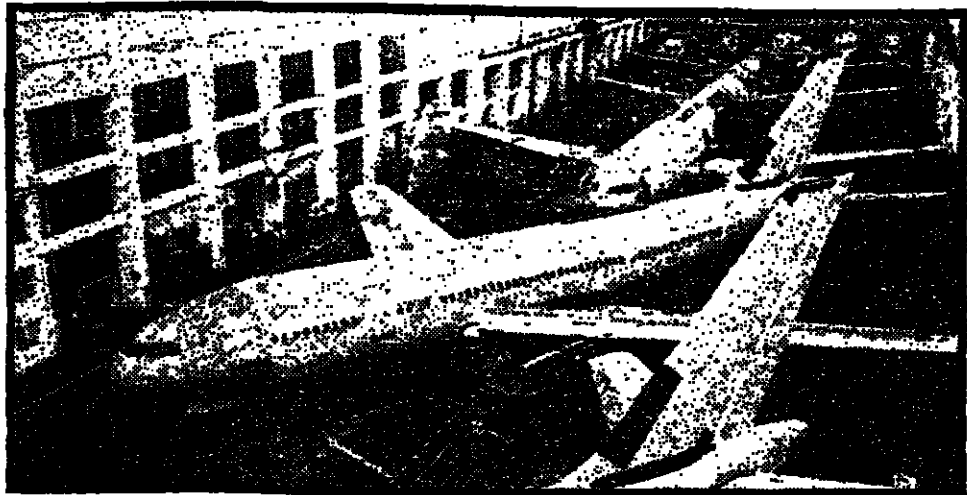
ALUMINIUM-LITHIUM DEVELOPMENTS MAY OUST TRADITIONAL ALLOYS

Materials make lighter aircraft

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

THROUGHOUT the world's major aerospace industries, a new high-strength, low-weight alloy is exciting increasing attention as a potential ingredient for civil and military aircraft of the future.

Aluminium-lithium, called Al-Li in the UK and AlLiLiAl in the U.S., could make its first appearance in the sky in the European A-320 Airbus, now under development for service in 1988, and in any new airliner Boeing of the U.S. may develop to compete with the A-320.



Future aircraft construction may incorporate high strength, low weight materials for aircraft structures and wing flaps. Aerospatiale in France is looking at the potential in Airbus design

In military aircraft, it could be used in parts of the projected European Fighter Aircraft (EFA), now mooted by the UK and other European countries.

Lithium is the lightest of the metallic elements, and it occurs widely in nature, although its concentration in ores is generally very low.

Dry lithium chloride is the "feed" material for the manufacture of lithium by electrolysis. As a low melting-point material, highly reactive with oxygen, lithium is commonly used in batteries, and also has applications in the generation of atomic energy. Once alloyed to aluminium, however, and solidified, lithium is stable and non-reactive.

The benefits of such a material lie in the fact that, despite its higher cost over existing aluminium alloys, it is corrosion resistant, with a substantial saving in weight while possessing a much higher degree of strength and stiffness.

The development of aluminium-lithium is regarded as the most significant innovation in aircraft construction materials for many years, notwithstanding the development of carbon-fibre and other composite materials which have also swept through aerospace manufacturing over the past decade.

Although, initially at least, the cost of aluminium-lithium is about three times higher than for existing aluminium alloys (although this is expected to come down eventually), its benefits are considerable.

It is lighter in weight (up to 10 per cent for replacements in existing aerospace structures, and up to 20 per cent for new aircraft designs using it from the start), while its structural stiffness and corrosion resistance are also a boon to designers. These benefits can

be used to give enhanced range and payload performance. One estimate is that if the existing aluminium "fly weight" in an aircraft is 160,000 lbs, the weight with aluminium-lithium would be about 14,000 lbs less, yielding significant fuel and payload/range improvements.

This means that it can be used extensively in airframe structures, where every pound of weight saved is invaluable in saving money. It has been estimated, for example, that extensive use of aluminium-lithium in a new civil airliner could reduce seat-costs per mile by as much as 6 per cent. In existing aircraft structures, exchanging aluminium-lithium for existing alloys even in non-load bearing structures (such as wing-flaps) could save considerable weight that could be traded for additional fuel or revenue-earning payload. Aircraft could fly further for less fuel, or carry greater loads.

One calculation made in the U.S. is that an airline with a fleet of 20 or so long-range transport aircraft could save as much as \$40m a year on fuel costs at \$2 a gallon. This may be an extravagant estimate, because no one yet knows precisely what the savings really could or would be, but it serves to show how seriously aluminium-lithium is being regarded.

The potential for alloying lithium with aluminium was first mooted some time ago,

and it has been the subject of extensive research in several countries, notably the UK and the U.S., for over a decade.

In the mid-seventies, various aluminium-lithium-based alloys were investigated by the Royal Aircraft Establishment, Farnborough, leading to a novel advanced alloy of aluminium, lithium, copper and magnesium.

The first public exposure of the new material was at the Paris International Air Show last year, but since then aerospace industry interest has quickened as development of the material has moved closer to commercial quantity production.

Much work on the material has been done by British Alcan Aluminium. In addition to furthering the development of the alloy itself, British Alcan has made a major contribution in moving the material from the laboratory to factory production status. Melting, casting, and fabrication are being conducted on an ever-increasing scale.

British Alcan is now building a major new production facility for the material at its Kitts Green, Birmingham, factory, and it is hoped to have this fully operational by the latter part of this year. This will enable larger overall quantities—and bigger individual sizes—of the material to be made available to the aerospace industry, who will be the primary users.

Development and manufac-

turing of the new material have been undertaken in the U.S. by the Aluminum Company of America (Alcoa), whose investment in developing the alloy, and in designing and building facilities to produce it, now amount to more than \$50m.

Alcoa has been working closely with Boeing in the AlLiAlite programme, and now says that the material will become commercially available in 1988, although it is supplying product samples for test evaluation to airframe manufacturers this year. Alcoa plans to provide the material in three basic forms—plate, sheet and forgings—from plants in Cleveland, Ohio; Davenport, Iowa; Lafayette, Indiana; and Los Angeles, California.

But although manufacture of the material is steadily expanding, it is still likely to be some time before it is used extensively in aircraft.

This is because the airframe builders need to be totally satisfied as to the structural and manufacturing integrity of the material, such as its fracture properties, before incorporating it into new airframe structures.

It is up to the airframe makers to work out their likely demands for the material, to enable the basic material producers to gauge production quantities.

Work on methods of employing the new material in future advanced civil and military air-

craft structures is already under way at British Aerospace, at Filton, near Bristol, and at Boeing in Lancashire, and at Boeing in the U.S., as well as in other major aerospace companies.

BAA says that it is currently undertaking machining, forming and other tests on the material, but expects to be able to employ it initially in non-stress bearing structures, such as wing-flaps and slats, building up, as knowledge of the material's stress-bearing capacities is developed, to its use in other more primary structures.

This means that the material may be used in a limited way in the future European Fighter Aircraft programme for the 1990s, and may also be used in parts of the new A-320 Airbus, now under development for service in 1988.

In BAA's view it may be some time after that, however, that the reactions of the new material's stresses under all the stresses and strains of high-speed aircraft operations will be sufficient to enable it to be used in aircraft structures as extensively as current aluminium alloys.

This corresponds to the views of Boeing, which has also been studying the material for some time, and is enthusiastic about it.

Boeing's view is that it could also be employed in new aircraft coming forward for service around 1988, which means that it could be used in any rival airliner Boeing might build to the European A-320, such as the possible 737-400 or even an entirely new "7 Dash 7" 150-seater.

Boeing says that quantity production material could become available in 1985, leading to its immediate application in aircraft structures for service from 1988.

One benefit from the aerospace manufacturing viewpoint is that the aircraft builder can use the new material without incurring the expense and time required in employing other new materials, such as reinforced plastic composites.

His existing fabrication processes, perhaps with newly-installed numerically controlled machines, and his existing skilled labour, will not need to change significantly. Many established routines and practices, including those of inspection, and repair will continue to apply.

COMPUTER AIDED DESIGN

Prosys links up complex processes

BY GEOFFREY CHARLISH

PROSYS TECHNOLOGY, a company set up last year by a breakaway group from the CADCentre, Cambridge, to exploit CAD (computer aided design) for the process industries, has unveiled its first product.

Called ProDabas, it is a database "glue" aimed at uniting many of the existing computing tools used in the design of complex process plant. It is aimed at speeding up the whole plant design process, allowing more time for optimisation and obviating costly overdesign.

CAD for process plant has never had quite the same coherence as that for say, electronic circuit or mechanical structure design. There are several hundred software packages for pipe and vessel layout, mathematical modelling of the process, fluid flow analysis, process simulation, energy minimisation and other problems.

While working at CADCentre in a similar area, Dr Peter Winter and associate Christopher Angus realised there was a growing need for all the complex information involved to be stored, updated and retrieved from a common source to be shared by all users.

In the summer of 1983 the two left CADCentre to form their own company, Prosys Technology, also based in Cambridge.

"At first we considered building the company up via consultancy and self-financing," said Chris Angus, now technical director of Prosys. "But we wanted to make an immediate impact and decided to look for funds."

In fact, the best part of £1m has been put up by Newmarket (Venture Capital), British Petroleum Pension Trust, King's and Trinity Colleges at Cambridge and by the founders.

The company, headed up by Peter Winter, has recently taken on John Prest from Prime Computers, to look after European marketing. Prest says there are at least 1,000 potential clients for ProDabas, which will cost from £40,000. The system is aimed at oil, chemical and power companies or parts of companies in which about 50 people are involved in plant design.

The company's biggest market will be in the U.S. where an

office is about to be opened and where 50 per cent of the revenue is expected to arise. Prest says he is already talking to "two or three companies with household names."

Competition in relational database systems for process design is limited at the moment. Angus mentions Designmaster from Chemshare and PEGS (process engineering graphics centre) at CadCentre. There are also developments within the oil and chemical majors. Angus is convinced, however, that only a company specialising in this area can get the idea accepted.

Prosys Technology has concluded technical and commercial agreements with a number of companies offering software products for process plant design. They include Aspen Technology (process simulation), The National Engineering Laboratory (physical properties), Cambridge Interactive Systems (graphics) and Heat Transfer and Fluid Flow Services (heat exchanger design).

Armed with the necessary packages and ProDabas, a user is able to deal with plant design from a basic requirement right through to piping and instrumentation diagrams and vessel specifications. He is able to derive flow sheets based on outputs and inputs of the plant, call down plant items to the screen from a library and connect them up, determine the operating parameters of each part of the plant and then simulate the whole scheme electronically, investigating "what if" and "trade-off" problems.

For the time being the database does not embrace piping and plant layout or vessel design, but direct feeds of data into such CAD systems can be provided.

A particular advantage of ProDabas is the removal of paper and human links between what were distinct design activities. As a result the data is consistent for all users. This avoids the anomalies that can arise when different engineers have private versions of particular items and when a design change produces more changes elsewhere.

Prosys can be used on IBM, Prime and DEC/VAX hardware and on networked engineering workstations such as Apollo. More on 0223 312220.

Contract Research & Development-Contact IRD

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Monitoring

Crack detection

CRACKS in concrete and masonry can be repaired using a new epoxy-resin-based system from Fosroc International, the construction and mining chemicals arm of Fosroc Bilsen.

The system, called Nitokit, has been designed for use where there is a need to consolidate a structural element and to prevent water coming into contact with reinforcement.

The resin provides the concrete with a smooth finish; cracks down to 0.2mm can be successfully filled. More from Fosroc on 021-327 1991.

Conference

Electronic office

ONE OF IBM's top office specialists has agreed to address a major new Financial Times conference on the "electronic office."

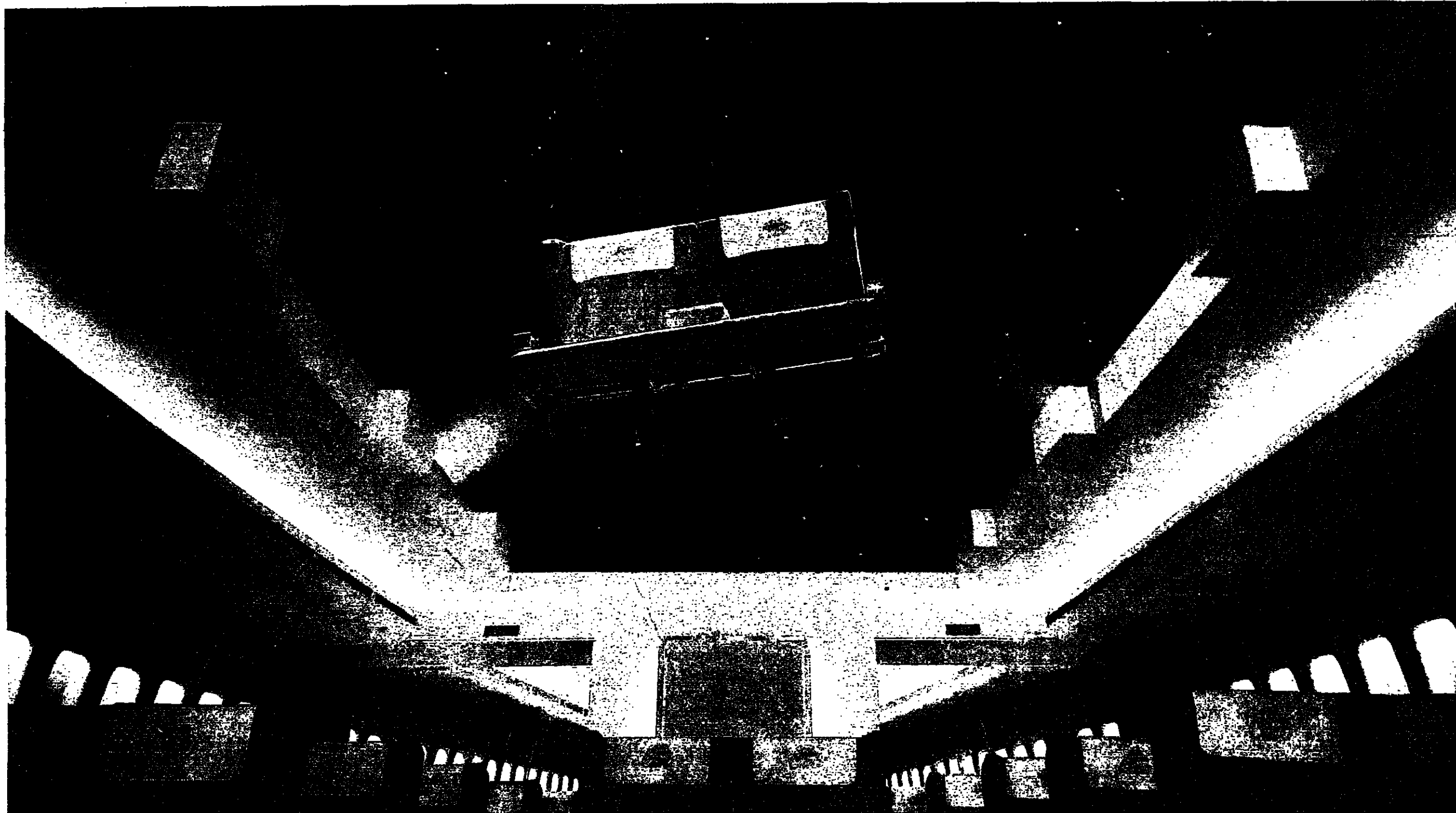
Mr Paul Hill, communications design manager for IBM Corporation, will speak on the personal computer as executive workstation.

Other speakers at the conference, which will be held at the Inter-Continental Hotel in London on June 5 and 6, include Ian MacLean, chief executive of Plessey Office Systems, Elisavino Pini, director for strategy and corporate development, Olivetti, and Hirokazu Negishi, senior research scientist, Canon.

Full details from the FT Conferences Department on 01-621 1555.

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UK LAW AND SOCIETY

Justice: a time and motion study

By CELIA HAMPTON



Home Secretary Leon Brittan

"IN THE criminal justice system, as in other parts of the public sector, there is scope for improving performance by developing systems of management which establish objectives and priorities, relate resources to them and measure the results which are achieved." This may be instantly recognisable as a statement of current government policy. It is one of the Home Secretary's three underlying themes for criminal law enforcement—the other two being the maintenance of public confidence in the system and balancing the rights of citizens with those of the community as a whole.

£4bn is spent every year on the criminal justice system in England and Wales—about £85 per head of population, more than double the figure for 1978 and well in advance of inflation

category of inequality before the law. Other pending measures which, specially in the hands of the Crown prosecutor, may speed things up are extension of the "parking ticket" procedure and advance disclosure of the prosecution case in summary trials. The first of these would seem ideally suited to minor offences like non-payment of TV licence fees as well as to the wider range of traffic offences to which it is already being extended.

A recent Home Office working paper on the English criminal justice system, although it makes rather bland and sometimes platitudinous reading, usefully summarises the Government's strategy, its current actions and its longer-term plans. It is perhaps rather short on major statements of principle, but its emphasis on efficiency and cost effectiveness is refreshingly practical in a field of law where theoreticians flounder and politicians are ill at ease. The middle ground of politics is concerned, anxious, even horrified, at rising crime rates, but is inclined to leave them to the experts. The criminologists—who presumably know most about it—tend to use a language which the rest of us find hard to understand. Hence an outline of practical steps which can be taken must inevitably sound fairly good.

In time the prison-building plans will help this, but it is of immediate importance that fewer people go there in the first place, or go for shorter periods. Yet it is no good simply telling judges "Keep them out of prison" if no suitable alternative is offered. Indeed, for some particularly grave crimes the Home Secretary is planning guaranteed longer prison sentences (e.g. some murders and firearms offences), with a reduced possibility of parole for drug pushers and violent criminals.

The Government plans to introduce legislation for the "Crown prosecutor" in the autumn. The service will handle all pre-trial preparatory work once the police have decided that a person should be prosecuted. In this it will differ from its Scottish counterpart, where the procurator fiscal examines all recorded crimes. The decision to avoid formal prosecution—"diversion" in Home Office language—will still rest with the police. Later exercises in discretion (e.g. dropping a serious charge in exchange for a plea of guilty to a lesser one) will be in the Crown prosecutor's hands. In view of the higher courts' strong opposition to plea bargaining, it is hoped that a more rational and permissive attitude will develop towards what can be a useful and unoppressive way for lawyers to speed up the criminal process.

At present nearly £4bn is spent on the criminal justice system in England and Wales every year—about £85 a head. This is more than double the 1978 figure and the annual increases have been well in advance of inflation. It has meant, for instance, an 8.8 per cent increase in police manpower which, combined with administrative reorganisation, has substantially improved operational efficiency. And they need it. In the same years, recorded crime has risen by between a quarter and a third and the rate of clearing it up has fallen from 42 to 37 per cent. This represents, of course, a fair improvement in the actual number of crimes solved, but it is very much a case of running hard to stand still.

For remand prisoners, efficiency in police and court procedure is the only answer. Delays are often scandalous, with some defendants waiting in prison for up to or even over a year. Costing a good deal more than public school and not much less than luxury hotel accommodation to keep a person in prison, it makes sense in purely economic terms to reduce this waiting time. In justice and humanity, it is essential to do something about it, especially for those who are set free after trial.

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The prisons also account for a massive expenditure—£530m this year. Even so, the conditions in most prisons, especially local and remand prisons, are verging on the intolerable; over 16,000 prisoners are crammed in two or three to the cell.

In Scotland, the procurator fiscal is forced to get a move on by an absolute limit of 110 days before trial. It is likely that the all-party House of Commons

The power to order advance disclosure of the prosecution case has been on the statute book since 1977. A "field trial" got under way in August 1983 and the need to examine the results of that will doubtless give the government an opportunity for further postponement. It will save time both in cases where the defendant chooses jury trial to find out the extent of the case against him and in cases where the court has to adjourn to enable the defendant to deal with surprise evidence.

The justices' clerks' association, which ought to know, supports this move, but considers that magistrates' court procedure needs a drastic overhaul. They may well have to be content with application of the "financial management initiative," the appointment of listing officers and some experimental computerisation. The Home Office paper is, in fact, irritatingly silent about summary proceedings; a chart showing their and handling stolen goods as accounting for over half all "criminal" offences does not have a category into which traffic or regulatory offences would fit.

Criminal justice cannot be cheap. The Government indeed is seeking to spend a lot, but wisely and with a view to efficiency. Some extra cost has to be devoted to just causes such as improved compensation for victims. It would seem reasonable in the circumstances to extend this liberality to the money set aside for the legal representation of defendants. Deliberate increases in legal aid during the high inflation of the 1970s have whittled down lawyers' remuneration until a solicitor can now look for a net return of 26.50 an hour on preparatory work for a criminal trial. Neither at the Bar nor among solicitors can such a level of reward attract the most competent available talent.

"Criminal Justice: A Working Paper," Home Office, May 1984. Celia Hampton is author of Criminal Procedure and assistant general editor of the International and Comparative Law Quarterly.



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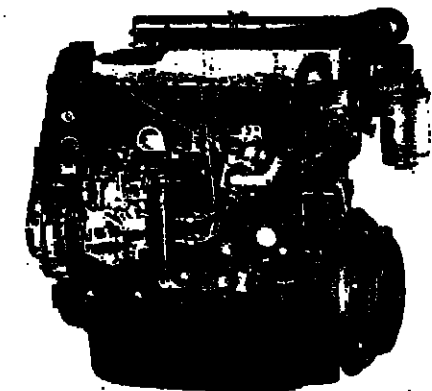
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THE ARTS

British Museum/Roy Strong

The final glory of illumination

Accessibility is a potent variable in our awareness of works of art and never is this more true than in the case of illuminated manuscripts. Nearly everything conspires to make them the prerogative of the few, of those qualified to look and touch. The ordinary public can never glimpse more than a single opening and even that is exposed with reluctance, for conservation rightly decrees that light will fade it. For the intelligent layman it is a formidable gulf to cross. Even more than portrait miniatures illuminated manuscripts need to be held in the hand and the leaves turned over, for the artists whose work they enshrine start from that premise.

Renaissance Painting in Manuscripts at the British Library (until September 30) neatly pinpoints these problems by the fact that the catalogue with its fine illustrations and exemplary, often pioneering, scholarship, runs to over 200 pages whereas the exhibition fills precisely a dozen small cases in a tiny room. And yet I would recommend a visit precisely because its broad theme is an important one, the reappraisal of the art of manuscript illumination in the age of printing. The period covered is from 1450 to 1600 and the countries, Italy, France and the Low Countries. In the past, conservators have tended to look down their noses at this tail end of a tradition but the organisers not only make good this imbalance but remind us of the unabated demand for illumination, running on for more than a century after Gutenberg and Caxton.

It is easy to forget that this remained even in its final phase a highly inventive medium. Flemish illuminators in the 15th century developed the art of narrative in a way impossible for panel painters. The Passion cycle images were doubled up to 14 allowing a cumulative effect like a series of cinematic stills in which the painter's ability to realise the tactile values of the physical world, derived from van Eyck, van der Goes and Gerard David, was applied to gruesome, mov-

ing effect. Working from the same aim, that of stirring the emotion of the user, the close-up was adopted with a corresponding escalation in the portrayal of drama in terms of the human face.

In calendar miniatures of the months we can follow another startling development, that of Flemish landscape painting. Simon Bening's miniatures, probably from the 1540s, lead us directly on to Patinir and

Henry VIII and lived on into the 1570s thus linking that enchanted page with the art of Nicholas Hilliard whom she may have taught. Similarly Gerard Horenbout is another vital link with Tudor England, for he came with his family in the 1520s, his son Lucas executing portrait miniatures of Henry VIII and teaching Holbein the art. The Hours of Bona of Sforza are his work and he may be identifiable with

abroad. The marvellous Hours of William, Lord Hastings, were painted in Ghent for a man who was chamberlain to Edward IV and helped negotiate the marriage of the king's sister to Charles the Bold. His brother-in-law commissioned the Memine altarpiece now in the National Gallery.

Those Hours contain perhaps the most perfect examples in the exhibition of the new type of border they invented. In this arrangement of the page the border is used as a frame into which spiralling acanthus is inserted but, more particularly, flowers and insects and jewels, all minutely observed from reality with a precision we associate with the scientific impulse of the seventeenth century.

It is difficult to get excited about Italian illumination in quite the same way as either Flemish or French but it is worth getting over the reluctance. A page like Giovan Pietro Birago's frontispiece to the *Sforziada* provides us with far more of an insight into the genre than the faded remains of the Castello Sforzesca today. It is, of course, a *l'antique* as is the script but executed in a riot of primary colours and a lavish use of gold. Here too one is reminded of the migration of styles through the workshops of Attavante in Florence, where in the reign of VIII, in this way not only humanist script but the new renaissance repertoire of decoration crossed Europe.

end with a favourite, one astonishing page which forms part of a display of French illumination. It is Perrault's portrait of Pierre Sala executed in a book destined for his future wife, painted about 1500. This is a portrait from a startling freshness, conceived like northern portraits of the period, tight on to the shoulders with no space either side or behind. It is a revelation. How sad to think that the pages of this book and all the others will by the autumn close once more and return to their shelves and that we shall forget.



Portrait of Pierre Sala, attributed to Jean Perreot

Brueghel. A close examination of the December hunt scene only draws out new beauties with its wintery landscape and feathery trees, the undergrowth depicted leaf by leaf and the ariel perspective realised by a play of subtle gradations of colour as the eye is taken over the woodland to the country and mountains beyond.

With Bening we touch on a figure of interest to this country, for one of his daughters became miniaturist to

the Master of James IV of Scotland, one of whose manuscripts is another star of the exhibition.

This reminds us that the Kings of England modelled their court culture on that of the Dukes of Burgundy from the reign of Edward IV onwards. Both Bruges and Ghent from the 1470s housed scriptoria that produced books of hours and breviaries for the rulers and aristocrats not only

of the Low Countries but

Julius Caesar/Barbican

B. A. Young

The RSC has brought from Stratford two of the best performances I have ever seen in their company. Peter McEneaney's Brutus is a revelation. Young, handsome, patently homesick, had me firmly on his side from his first words, so much so that at Caesar's funeral his oration absolutely conquered Antony's cleverly contrived tricks, well though David Schofield presented them. Mr McEneaney's delivery of Shakespeare's lines is as intelligent as it is musical; I know of no one of his generation within miles of him.

As Cassius is played by the inimitable Emrys James, we have some enormously enjoyable twosomes, reaching a splendid climax in the quarrel in the tent. Mr James hasn't a lean and hungry look (this is provided by John Dick's Casca), but there is an ambitious quality in his characterisation that Caesar, an expert in that field, is right to discern. Joseph O'Connor's Caesar, older and soldier than the conspirators, has the look of an embryo Mussolini, though this is partly due to his dictatorial costume.

The production doesn't quite match its intentions. Farrah has built ancient Rome out of copper blocks, and Nick Chelton's lighting is never brighter than twilight. The costumes by Ann Curtis are almost in total disregard to suggest another age.

The important crowd scenes are well handled by the director, Ron Daniels, especially, I thought, the bit with Cinna the poet, that very contemporary happening.

You can't do Julius Caesar without battles, and Mr Daniels makes do with little bodies of men doubling across the stage flying their banners, a formula that becomes moving when, in the conquered camp, we see the banners trampled on the ground.



Emrys James

Time of Your Life/The Pit

Michael Coveney

Seven years ago Howard Davies directed an imposing production of *The Iceman Cometh* for the RSC and he completes a neat waterfront salute with this delightful production of William Saroyan's genial 1939 mood piece—"ragtime ballad"—first seen at The Other Place in March 1983.

I am not a great Saroyan devotee. The extended passages of soggy philosophy and the overriding sentimentality of a scenario in which a golden-hearted old drunk fixes up his irresponsible errand boy with a job and a reformed hooker set my teeth on edge. But there is a distinction to be made between sentimentality and honest joviality, and the distinction can be clearly seen in Nick's San Francisco dive.

For once Bob Crowley has designed for a studio black hole and not an end stage. Thus we have an L-shaped bar set on an agreeable and appropriate angle and a large wooden-planked floor space with all the honky-tonk appurtenances of pinball machine, art deco-ish phonograph, beat-up piano, square tables and bentwood chairs.

It is an inviting environment which celebrates the potency of cheap music and encourages the pipe dreams on which O'Neill was to elaborate in his sombre epic seven years later. The difference here is that the world of the Depression is palpable on the doorstep: there are

no jobs to be had, the port is threatened with strike action.

Nick's customers are a motley cosmopolitan bunch inhabited with understandable relish by a top class company. Daniel Massey may be surprising casting for the champagne quaffing dervish Joe, who orchestrates proceedings from his tilted throne, but this performance combines inner grace, natural charm and spongy bonhomie in irresistible proportions. The ever delightful Zoff Wanamaker is superb as Kitty Duval, plausibly dreaming of home in Poland in the debris of his collapsed family business and the shame of being a hooker.

Then there is Paul Greenwood, lithe and peevish as Kitty's lover, Trevor Peacock (replacing John Tin) as the peevish carman Stanley Page as an eccentric Arab with reiterated messages of doom and John Cater as an ear-bending raconteur who caps one story with the first line of the next.

The play's geniality is interestingly disarmed by the visit of vice-squad intervention, the lazy visit of two society types, a murder and a self-indulgent self-sacrifice. But the overall glow of lavender optimism is unforgettably painted by Henry Goodman in the Gene Kelly role of the blissfully talented dancer who can't tell jokes, Tony Scott as the dish-washer bettor who is a discreet and bluesy piano player, and Paul Spence as the newsboy with a fine lyric tenor voice.

Poppea/Max Loppert

Glyndebourne's disappointing start

With the Gunther Rennert production of Monteverdi's *L'incoronazione di Poppea* in 1962, Glyndebourne can fairly be said to have flung open the door on the previously little examined world of 17th century Italian opera. So it was an appropriate gesture, as well as an enticing prospect, to embark upon the 50th anniversary season of the festival with a new *Poppea* produced by Peter Hall (responsible for two of the theatre's most remarkable subsequent Monteverdi and Cavalli exploits) and conducted by Raymond Leppard (editor and realiser of the complete Glyndebourne sequence).

The omens, including a cast attractive-looking on paper, were very good. Alas, the premiere itself must be counted a disappointment despite the fine individual contributions, encountered along the way. Something came a long way since the production's preparatory stages, for the overall effect of this *Poppea* was heavy and uninspiring. It was memory, rather than the actual experience, that continues to insist on this as one of the most complex and disturbing of all operatic masterpieces, a tale of painful cruelty, moral ambiguities, and emotional depths told in a score of almost unbearable beauty, rapt and grave, miraculously alive to every opening for dramatic suggestiveness. It didn't exactly feel like that on Tuesday evening.

The explanation readiest to hand lies with the faults of musical text and execution, which were numerous, and which took a heavy toll of the work's powers of direct impact. Monteverdi's theatre performance has come a long way since the pioneering days of 1962; and when due tribute has been paid to Leppard's unabated enthusiasm for conjuring tissues of rich, sensuous instrumental sound from the LPO and battery of continuo in the pit, it is surely not puritanical purism that finds his method of Monteverdian operatic realisation ever more inadequate to the works themselves.

Leppard may have opened several cuts since 1962, but the principal acts of *Leppardisation* remain essentially unaltered—the repositioning of a brilliantly balanced three-act opera into

two acts; the cutting, re-ordering, and reshaping of scenes (and even characters—the small part of the Empress's nurse is still needlessly subsumed in Drusilla's); the transposition of three male soprano roles, Nero, Octo, and (at least defensibly) Octavia's page, an octave below original pitch; and worst of all, the clogging of lines that should move with the quicksilver of lyrically tuned speech in a syrup of added part-writing. All of this has been pointed out before; in any modern performance perhaps some of it could be defended. But the sum total, as presented on this occasion, was such as to drive even the most open-minded Monteverdian shrieking into the arms of the Authenticists.

Strange indeed that Sir Peter, famed in Mozart for his entrancing art of making new sense of unbridged and unbarbed texts, should saddle himself with this edition (and with the ludicrous modern tradition, descended from Rennert, of turning the Nero-Lucan duet into a scene of drunken carousal). Not surprisingly, his special gift of illuminating music-drama from within the direct and theatrical realisation promised from the start. Purely on its own account, however, the production gave rise to more than one moment of disquiet.

The idea of drawing the entire argument visibly out of the prologue—Fortune, Virtue, and Love, having stated their initial positions, remain to follow the action throughout from the set's upper gallery—must have promised to tauten the dramatic screw; in fact, it soon becomes an irritating distraction.

The designer, John Bury, has gone once again for the "vivid Veronese" style so successful in the Glyndebourne *Ritorno d'Ulisse* (richly worked fabrics and colour combinations against a severe facade, incursions of aerial machinery, elements of pageantry and display swiftly whisked on and off the stage). But the taste falters seriously at times, with garish backdrops of crimson, puce, green, and blue reacting upon the set's reflective surfaces to put one in mind of the nastiest kind of opulent modern hotel foyer, and a twinkling of stars in first and last scenes to add a note of kitsch where provocative irony was surely the intention. Altogether this, I think, the least appealing Hall-Bury collaboration at Glyndebourne.

What redeems the performance, as far as possible, is a handful of powerful players who, taking sudden though inevitably fitful, command of scene and situation. Sir Peter's greatest success lies in his thoughtful, skilful contrasting

of the three principal female roles—Maria Ewing's marvelously subtle, unerring Poppea, deadly sure and poised in every detail (and warmly if sometimes passively sharply sung); the admirably uncluttered, unamused Octavia of Cynthia Clarey (American debutant, late replacement for Frederica von Stade); Elizabeth Gale as a tenderly womanly Drusilla—and his focusing of the central entanglements of desire and duty upon the still centre of Robert Lloyd's elderly but not doddering Seneca, one of the very best things this fine singer has ever done.

But the full spectrum of character is limited by weaknesses elsewhere. Dennis Bailey, outburst of convincing pentitent fury apart, is a vacuous Nero, vocally ungainly; Dale Duesary's Octo bellows fearfully; Anne-Marie Owens sings Arnalta's lullaby with full, firm tone but misses the vicious tenderness in the nurse's comedy. Most of the wonderfully vivid smaller roles go for little (as Fortune it is a pleasure to encounter Patricia Kern once again). The level of Italian utterance, with notable exceptions suggested earlier, is taking sudden though inevitably fitful, command of scene and situation. Sir Peter's greatest success lies in his thoughtful, skilful contrasting



Maria Ewing as Poppea

Northern Ireland Opera Trust/Grand, Belfast

Rodney Milnes

Last week's season by the Northern Ireland Opera Trust—their 27th and last prior to amalgamation with the Studer Opera Group at the behest of the Province's Arts Council—represented a far higher level of achievement than the previous years. Two imaginative productions of each of the two operas, *La Rondine* and *Don Giovanni* by two of our brightest young opera directors (Nicholas Hynner and Steven Pimlott respectively), both strikingly designed and interestingly cast; this was opera of the standard we expect from our regional and indeed metropolitan companies, a standard of which the Trust may be justly proud. The only cause for worry was that both stagings—especially the *Giovanni*—deserve far wider currency than a mere maybug week, for financial if for no other considerations.

Pity the poor producer tackling *Rigoleto* in the wake of Jonathan Miller. Predictably enough Mr Hynner and his designer, Desmond Eschewer, the historically picturesque, setting the action in a series of adaptable cages—an appropriate visual metaphor—and dressing the cast in costumes

of 19th-century outline (military for the men) but with 18th century accessories. If this direct and theatrical production failed to make the overall impact it should have done—Gilda's body being hauled out of Sparafucile's lair in a sack on the end of a chain brought the authentic melodramatic frisson—this was for reasons beyond the control of those responsible for the physical staging.

To wit David Parry's bewilderingly lightweight conducting, brisk, unfeeling, at times heedlessly breakneck, which robbed the score of too much of its power; it was as though Mr Parry thought himself back at Camden with Pacini or some lesser *otocento* list, not with Verdi at his most gut-grIPPING. The American tenor Rico Serbo sang the Duke rather loudly and with oddly throaty tone, and presented a Fairbanks-like figure on stage—nice in its way, but a little more is needed. Similarly, his compatriot Joseph Shore belted an impressive heroic aria in the title-role, but precious little in the way of response to Pave's text (both operas were sung in Italian), almost as if he didn't understand what he was singing about.

Only Gillian Sullivan, in excellent voice as Gilda, met Verdi on his own territory with beautifully poised and musical singing.

Steven Pimlott, something of a Jekyll and Hyde of opera producers, was here firmly in Jekyll shape: his *Giovanni* was as skilful and concise as the individual response to Mozart as Peter Hall's at Glyndebourne. The opera was set by Tom Cairns in a seedy hotel corridor, a Sarraean antichamber to hell; as the action progressed the walls gradually disintegrated and subsided into a dusty (post-holocaust?) rubbish dump. The costumes were unspecifically 1850s, vaguely American, maybe Giovanni himself was too unspecific—was he Capone, a Gatsby or a Rockefeller? Did it matter?

Around him the fanatical, rosy-clutching Anna, the Bride-of-Siam Ottavio and the discarded moll Elvira made perfect sense, and what rescued the evening from any hint of the merely modish was the vibrantly communicative sense of the theatrical, characteristic of Mr Pimlott at his best: there were some stunning visual effects. Robin Stapleton, conducting

his first Mozart opera, refused to be daunted by so powerful a concept and led an ideally fluent and cogently shaped account of the score. Outstanding in the cast was Eiddwen Harry, on top form as Elvira and funny without being vulgar (apart from anything else). Mr Pimlott restored the glorious element so often missing nowadays, Roderick Earle's Leporello-valet was as inventive as in more traditional guise, and the Venezuelan mezzo Myra Moreno made a notable UK debut as Zerlina—accurate, musical and lively. Maria Moll assaulted Donna Anna fearlessly, facing defeat only in "Non mi dir." John Graham-Hall (Ottavio) added to his growing reputation with a fine "Il mio tesoro"; Stuart Harling (Giovanni) handled the recitative with much imagination; William Mackie was a good Commendatore and John Cashmore a light but dramatically apt Masetto.

Any regional company on the mainland currently without a *Giovanni* would be well advised to snap this one up: it is one of the most exciting and stimulating opera productions I have seen this year.

Arts Guide

Music/Monday, Opera and Ballet/Tuesday, Theatre/Wednesday, Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.

May 25-31

Exhibitions

**LONDON**  
The Hayward Gallery: English Romanesque Art 1066-1200 AD — a dense and weighty exhibition in every sense, perfectly self-explanatory nevertheless, quite magnificent and altogether a revelation. It treats on the sculpture, architecture, fine craft illumination of England at a most particular and crucial period. Ends July 8.  
The Royal Academy: 216th Summer Show — by tradition the event that brings in the London Season, and the middle classes in their masses. It is always something of a muddle, as would be any show of many hundred works chosen from several thousand sent in this year, with 1787 from more than 12,000 the Summer Show is the largest ever. But it is none-the-less enjoyable for that, if you can take the terrors as they come and make the effort to look for the very many good things by Academicians and outsiders alike. The Academy's membership has been gaining in strength over many years, and now has rather more than a fair claim to occupy the centre of the British Art Stage. Peter Blake, Eduardo Paolozzi, Allen Jones and John Hoyland are only some of the most recent elections. Ends August 10.  
**PARIS**  
Camille Claudel: 70 sculptures accompanied by paintings, drawings and engravings prove the individuality of Rodin's pupil wife, through her

realism and, later on, a sense of the theatrical, found her own way. Musée Rodin. Closed Tue. Ends June 11. (755124)

**Masterspieces of American Painting 1700-1910.** More than 100 paintings — among them Whistler's Mother, Sargent's Madame X and Mary Cassatt's Impressionist work — span 150 years of American creation. The panorama of realistic portraits, dramatic landscapes, genre scenes and symbolist paintings culminating with Homer and Eakins and proves abundantly that the New World did not have to wait for the contemporary period to affirm a powerful identity of its own. Grand Palais (281 5410). Closed Tue. Ends June 11.

**NEW YORK**  
Museum of Modern Art: After being of renovation, the new museum has a chance to show the depth and breadth of its considerable collection. No longer is it a boutique of the very many good things by Academicians and outsiders alike. The Academy's membership has been gaining in strength over many years, and now has rather more than a fair claim to occupy the centre of the British Art Stage. Peter Blake, Eduardo Paolozzi, Allen Jones and John Hoyland are only some of the most recent elections. Ends August 10.

**Mark Rothko (National Gallery):** 86 works on paper by a leading contemporary American artist begin a national tour with this exhibition in the East Building. The highlights are vivid watercolours from 1968 and 1969, a period when Rothko's canvases were already tinged with the sombre browns, blacks and greys that anticipated his suicide in 1970. Ends August 5.

**WEST GERMANY**  
Essen, Villa Hügel: the former residence of the Krupp family, now an arts centre, presents treasures from Peru — among them more than 500 priceless exhibits never shown before outside the country. The 800 artefacts, from 2,000 BC, beautifully document Peru's cultural development. Ends June 30.  
Stuttgart, Staatsgalerie: 500 graphical masterpieces from the 15th century to date are shown here on the occasion of the opening of the new house. Ends June 10.  
Cologne, Kunsthalle: 2 Josef Haubrich-Hof: More than 200 paintings, drawings, graphics and sculptures — chiefly from his later working periods — by Max Beckmann (1894-1950), one of the German painters persecuted by the Nazis. Ends June 24.  
Hanover, Kestner Museum, Trammplatz 3: Egyptian art from 4,000 BC to 1,000 AD is documented by 290 sculptures, objects and photographs. Ends Aug 5.  
Düsseldorf, Südtische Kunsthalle, 4 Grabbeplatz: New Painting in Germany seeks to show German artistic

trends on the basis of 130 paintings by 25 artists shown at a recent competition. Ends June 11.  
Munich, Lenbachhaus, 33 Luisenstrasse: Orpheus Deane has 40 new paintings, sculptures and environments from 1970 to date by nine Italian artists. Ends July 1.  
Bonn, Nationalgalerie, 50 Postdammer Strasse: The last West German venue of a Max Beckmann retrospective with 300 oil paintings, drawings, water colours and graphics by the outstanding German expressionist. Ends July 29.  
Frankfurt, Südt. 83 Schaumannkai: Ulrich Rückriem, a contemporary German sculptor, is exhibiting eight stone sculptures from the last two years which never shown before. Ends Aug 10.

**ITALY**  
Rome: Accademia di Francia (Villa Medici): In 1884 Claude Debussy won the coveted Prix de Rome, which allowed artists and musicians to study in Rome for two years. He said unforgettably: "Rome is a really ugly city, full of marble, flesh and boredom." He described his room in the entrancing Villa Medici as an "eternum limbo". The city, forgivingly, celebrates the centenary of his stay with an exhibition, Debussy and Symbolism. His symphonic poem, *La Mer*, was composed while staying at *Fincaio* near Rome. Ends June 3.  
Venice: Palazzo Fortuny: Hollywood Venetian photographs 1921-1941: More than 100 photographs, not all flattering, of well-known actors and actresses. Ends June 24.

**Rome: Palazzo dei Coni (Foro Italico):** In Praise Of Sport: Paintings and drawings of gymnasts, footballers and boxers by Renato Guttuso. Ends June 30.  
Milan: La Roldanda: Delightful exhibition of over 1,500 toys dating from 1750 to 1960. Until June.

**VIENNA**  
The Cliche and the reality of Viennese women in their fight for emancipation at the turn of the century. Hermvilla, Lainzer Tiergarten. Until March 1985.

**BRUSSELS**  
Treasures for the Table: Gold and silverware, porcelain and glass from Vienna, Paris and Brussels, including part of the solid gold service made for the Empress Maria Theresa and Louis XV's Sevres service offered to her to commemorate the Franco-Austrian alliance. Credit Communal Austrian 44 until June.  
Art and Sport: 300 paintings, sculptures, drawing and photographs including Toulouse-Lautrec, Picasso, Magritte, Leger, Delaunay, Hocni. Palais des Beaux Arts. End June 3.

**NETHERLANDS**  
Hans Koper: An exhibition of the ceramics of this Dutch artist and craftsman, who died in 1981, can be seen at the Museum Byramans van Beuningen, Rotterdam, until May 20. Koper was well known in England, and the display is arranged in co-operation with the British Council and the Sainsbury Centre for the Visual Arts in Norwich.

**AS PARIS** prepares for the sacrosanct closing during le mois d'août — most galleries remain firmly shut throughout the important tourist month — it is rewarding to find the Louvre mounting an interesting exhibition of recent acquisitions which lasts until September 3. The exterior of the great museum is already being altered: excavations are under way for what will become the Mitterrand pyramid.

**La Donation Kaufmann et Schalgeter** has just been given to the Louvre and comprises works by several artists, samples of which the museum had not owned. Kaufmann and Schalgeter started collecting when they were serving with the British Army in Italy during the last war. They concentrated mainly on French and Italian works of the 17th and 18th centuries. Little art of the calibre of Canaletto, Fragonard, Simon Vouet, Le Sueur and Guardi are well represented, there are also important contributions from Bazzani, Creti and Pillemeut.

Many of the artists worked on highly classical and symbolic themes. The Canaletto ("Vue du salut à Venise") is everything that one expects from the painter: the rich blue of the canal and classic 18th century buildings. This is boldly contrasted by a quite exceptional Guardi — hung, somewhat diplomatically, a few paintings distant — whose view of the same city is at

Paris galleries

Alasdair Steven

most industrial. The canal is murky and the sky heavy with forbidding clouds. It is fascinating to find such different interpretations from artists of a similar period.

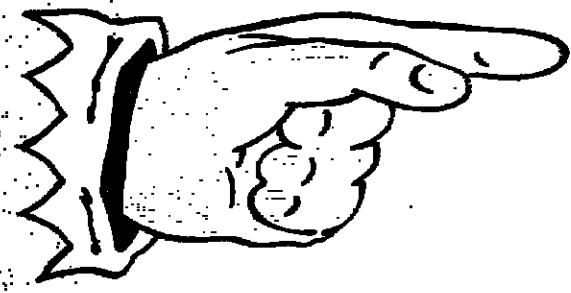
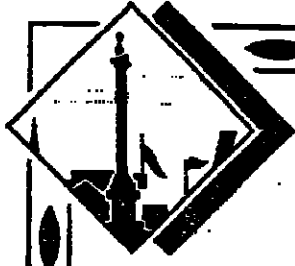
The Fragonard ("Le repas pendant la fuite en Egypte") is a little pearl. The drawing captures a mother tenderly caressing her baby while a prophet watches over their progress. It is full of compassion and the execution is beguilingly simple.

The collection is housed in the Pavillon de Flore alongside the eclectic "Donation de Picasso". Both, although small, are important to see in their very different ways.

throughout France (not, however, in London or New York since the late 1950s).

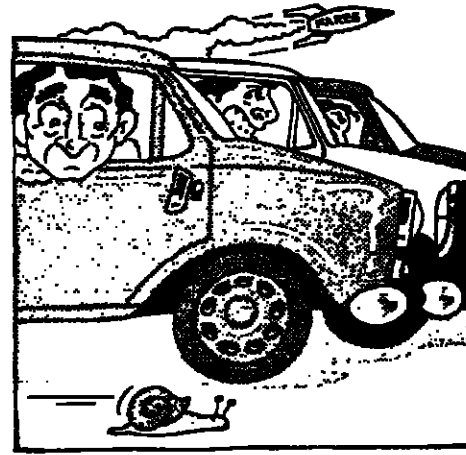
Two other selling galleries are having general exhibitions for the summer, and are located in the Elysée or British Embassy area. The Galerie de la Présidence will be showing, among others, Buffet and Gromaire. They will also have the work of interesting artists whose work is relatively unknown. Abel Laury came from a wealthy family and was a great friend and student of Monet. So far few of his paintings have come on to the market. This is a pity, as they display, very much in the post-impressionist style, a very definite sense of charm and an ability to depict scenes that could only be found in France. They are all executed with a verve and dedication which make them very pleasing to the eye: at times — in the colouring of the trees for instance — one can sense the influence of his great tutor. The Galerie de la Présidence hope to mount an important retrospective of his works in the autumn.

The Galerie Guot will also be showing a general collection for the next couple of months. These will include a superb Monet (a lakeside view with hazzy mountains and sultry sky), a soothing Renoir of olive trees in Midi and some Bardonnes of brilliant white houses snuggling on a Greek island.



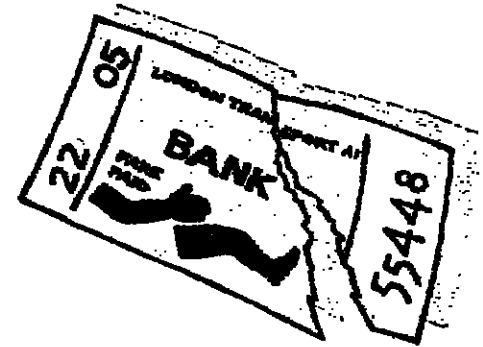
**1**

Before 1981 LT was in a mess. Bus and tube services were due for the axe. Fares were rocketing. Roads were jammed with cars.



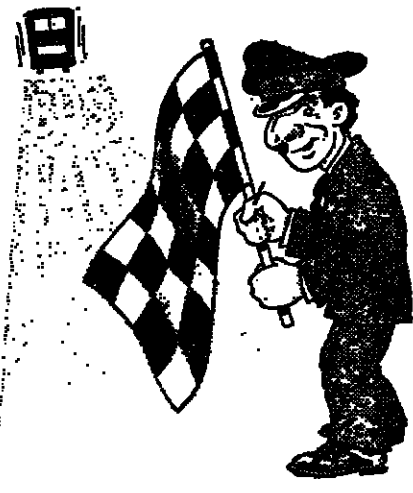
**2**

In 1981 the GLC's 'Fares Fair' chopped ticket prices by 32%. Until the scheme was outlawed and fares doubled.



**6**

Special bus lanes and computers to keep the GLC's new buses running smoothly.



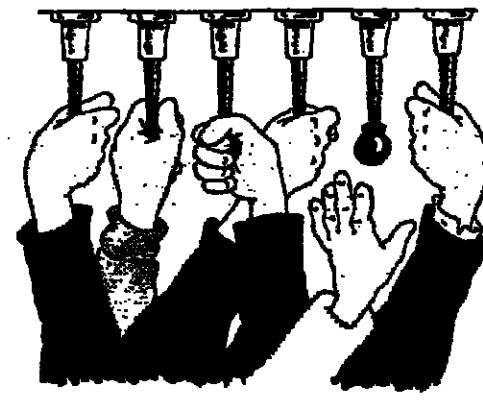
**7**

New escalators and platforms to link LT and BR stations.



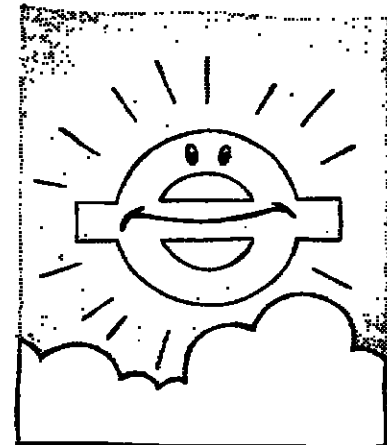
**8**

Result? 16% more passengers now use buses and tubes. The first increase since the '50's.



**12**

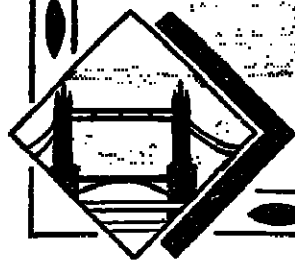
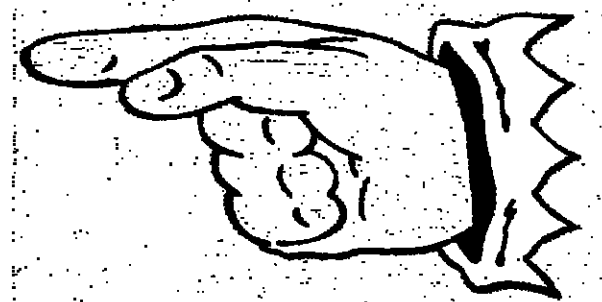
With the GLC's 3-year plan LT's future looks even brighter. Travelcards valid on BR... frozen fares... More bus and tube services.



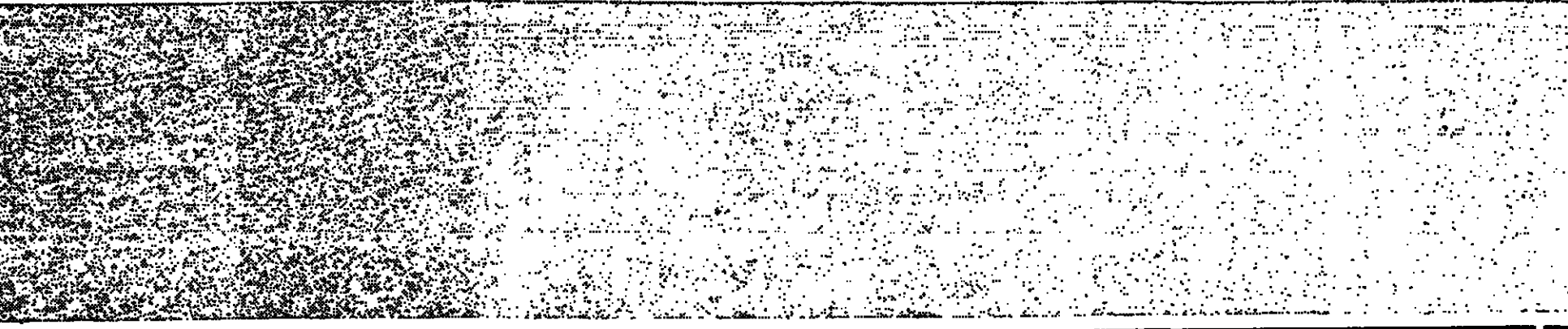
**13**



The Government intend to take over and drastically slash the LT subsidy. And if that happens things will end up exactly where they started.

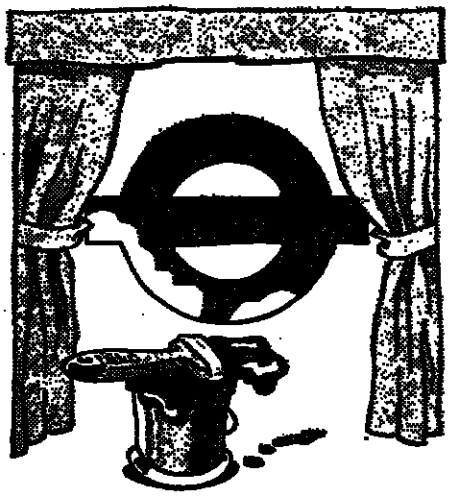






**3**

Then, 2 years later, the GLC unveiled a fresh plan. LT's facelift began.



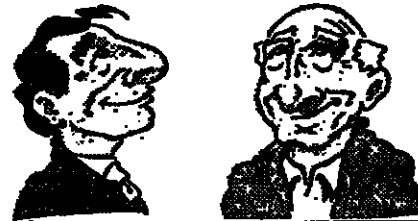
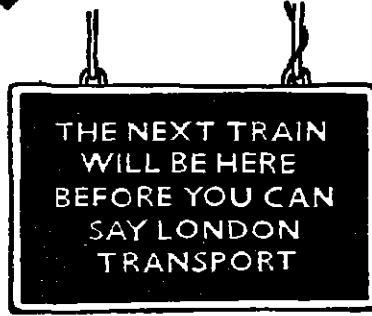
**4**

Cheaper fares and the GLC Travelcard for starters.



**5**

New trains, ticket machines and indicator boards to cut tube delays and keep passengers informed.



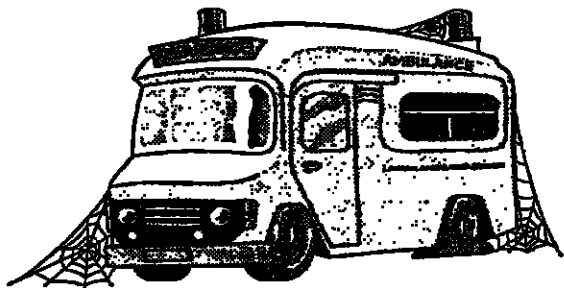
**9**

Commuter traffic has been reduced by 10%.

**10%**

**10**

Road casualties are down by 3,000 a year.



**11**

The GLC's investment has paid off. Last year LT yielded a financial surplus of £36 million.



# IF THE GOVERNMENT TAKES CONTROL OF LONDON TRANSPORT, IT'LL BE BACK TO SQUARE ONE.

Is there one good reason to take LT away from the GLC? Demand an answer. Write to your MP at the House of Commons.



FINANCIAL TIMES BRACKEN HOUSE, CANNON STREET, LONDON EC4P 4BY

NAMIBIA'S FUTURE

Towards the Pax Afrikaner

By Michael Holman, recently in Windhoek

Prospects for the summit

NEITHER the precedents, nor the participants, nor the circumstances promise an economically significant outcome to the seven-nation economic summit which will take place in London in a little over a week's time.

WITH his bullet-tipped baton, the South African colonel at military headquarters, Windhoek, marked out on a briefing room map the new realities of the 18-year-old war for the independence of Namibia (South West Africa).



P. W. Botha (left) and Kenneth Kaunda (right): key architects of the "African initiative" in Namibia

African mediator. On his right, the bearded Mr Sam Nujoma, Swapo president and still in the eyes of Pretoria a "terrorist leader."

In Parliament last April, Mr P. W. Botha appeared to open up the possibility that the Cuban issue might be sidestepped.

Behind the scenes at the Lusaka conference itself, and in the days that have followed, it is apparent that there is a price for this apparent new flexibility.

ation, attempting to get South African and Swapo acceptance was not the irreducible blueprint it once seemed.

If the unravelling of Resolution 435 is under way, then months of complex negotiations lie ahead

its larger and secure the international respectability being sought by Mr Botha on his current tour of Europe.

But American concerns go beyond this. "The danger of what is happening," said a senior U.S. diplomat, "is that Resolution 435 will unravel and neither the front line states nor Swapo can be sure of where that will end."

Women in employment

THE PROPORTION of women who work outside the home has increased very substantially since the war. Women account for 40 per cent of the British labour force; more than half of 10m female workers are in full-time employment.

A strain on relations

Those two stout defenders of capitalism, the Confederation of British Industry and the Institute of Directors, no longer hurl insults at each other. Certainly not those days are over—indeed, they never existed.

Men and Matters

assorted collection of brokers, financial strategists, merchant bankers and other money men, take their seats in the British Telecom Exhibition Train to begin a grand tour of Britain.



"The Disney boardroom battle is certainly hotting up"

relying events and information through the medium of Europe, Japan and the U.S. will be on view as well as the four UK services.

War of words

The U.S. Marine Corps, it seems, is preparing to fight its future battles on some strange territory. The "Armed Forces Journal" reports that the Corps now has 243 infantry platoon leaders—and 357 lawyers.

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ECONOMIC VIEWPOINT

A new look at the Depression

By Samuel Brittan

EVER since the 1930s prophets of doom have been eagerly looking forward to a repetition of the Great Depression.

We are better able to do this as a result of a new study by a French economist, Christian Saint-Etienne, entitled 'The Great Depression, 1929-33. Lessons for the 1980s'.

But he adds some important new elements in explaining why the threat to the present economy arose in the first place. He puts particular emphasis on two factors: (a) the outstanding loans to central Europe, which became a modern version of the protectionism by the U.S.

Any study of the Depression must start with the years up to 1929, which appear much better in the light of the present knowledge than they did to contemporary observers.

There were two flies in the ointment. The first was the structural difficulties of certain industries in the U.S. which did not share in the general boom; the terms of trade between farmers and other producers, which had been boosted by World War I and its aftermath, fell back to normal with a crash in 1929.

Agricultural tariffs were an

issue in the 1928 presidential election; but the Smoot-Hawley tariffs were not only greater than Hoover wanted, but extended from cotton, wheat and other foodstuffs and raw materials to manufactured products such as cotton, wool and silk.

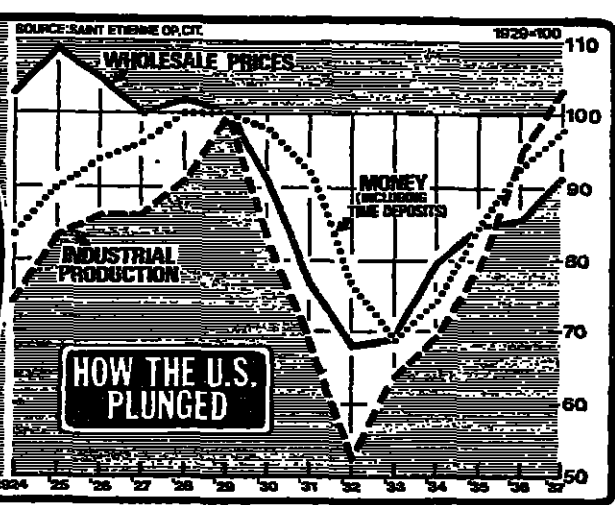
No less than 1,000 economists wrote to the New York Times to protest, in a better case than the 364 British economists who protested against Government policies in 1981, but to no more effect.

The Smoot-Hawley tariffs destabilised the world economy, increased uncertainty in the U.S. and interacted pervasively with monetary policy. Until the first quarter of 1930, the U.S. recession, which followed the Wall Street crash, was no more than a normal business cycle downturn.

But in the prevailing uncertainty, the demand for money balances increased early in 1930, and the Fed should have stepped in to satisfy demand, instead of letting the depression gather force.

Early as a result of the tight domestic financial position, the outflow of U.S. capital dried up. This was a body blow to the central European economies which were heavily dependent on U.S. capital.

On May 12 1931 the Austrian



Government had to guarantee the deposits of the Creditanstalt, home and overseas, an event which called attention to the fragility of the German banking system.

On June 5, Germany discontinued reparations; and after the closure of the Donat Bank on July 13 several other German banks imposed withdrawal limits on depositors.

Meanwhile, foreign creditors concluded standstill agreements on debts with Germany, Austria and Hungary.

The financial crisis in central Europe was the proximate cause of the run on sterling and the National Government's decision to float the pound on September 21 1931.

In contrast to many other writers who criticise the Bank of England for holding on to the parity too long, M. Saint-Etienne criticises it for not raising Bank Rates enough to save the pound. Sterling did indeed drop by almost 25 per cent against the gold currencies; and after the British departure from gold, Bank Rates rose in Europe, and 30 countries imposed import controls or foreign exchange restrictions.

There then followed a run on the U.S. gold stock to which the Fed reacted by a record rise in the discount rate, which worsened the gathering storm of bank failures. These continued off-and-on until President Roosevelt's "bank holiday" of March 6 1933 and the subsequent U.S. departure from gold.

My first reaction to these criticisms of the British handling was to think, "Thank heavens that major currencies are already floating, so we can avoid the sharp adjustments which occur when currencies are suddenly unpegged." But my second reaction was to recall that there is a currency now supported at an artificially high level, even though it is floating—namely, the U.S. dollar.

Could not a sudden dramatic drop in the dollar provoke a similar reaction among America's trade competitors, already worried by unemployment to the fall of sterling in 1931?

How do "The Great Stagnation" of recent years and current financial worries appear in the light of events in the early 1930s?

International trade is now much more important. Exports accounted in 1980 for nearly 30 per cent of the European Community's GDP, compared with 14 per cent in 1929. Even in the U.S., the proportion is now 10 per cent, compared with 5 per cent on the eve of the Depression.

In itself the greater openness of the world economy is beneficial. But it does mean that the consequences of a lurch into protectionism could be much greater.

A further unfavourable comparison is that the Smoot-Hawley tariff increases were signed by President Hoover on

June 17 1930, when the U.S. was enjoying a current payments surplus amounting to 1 per cent of GDP. Today's payments deficit amounts to 2 per cent and is rising. Most of the new ideas coming from President Reagan's critics for a so-called industrial policy amount to protectionism in not-so-thin disguise—with Mundale much further along this bad route than Hart.

There was, moreover, nothing before 1932 corresponding to the massive structural U.S. Budget deficit of today. Nor was there the fear—and real danger, at least in the U.S.—of reviving inflation which makes anti-depression policies so much more difficult.

The analogy between inter-war central European and current less developed country (LDC) debts hardly need emphasis. Indeed, ratios of external debt of Latin American countries to exports are much higher than in Germany before the collapse of 1931.

There are however some crumbs, even morsels, of comfort. One is that protectionism stands in the way of liquidity; and the other is that the Fed has indeed been ready to meet sudden demands for liquidity; and when the unexpectedly deep U.S. recession of 1982 was associated with a fall in the velocity of circulation, the Fed did not hesitate to abandon for

a six to nine month period its monetary guidelines and brave the wrath of the stricter monetarists. More recently events since the Continental Illinois crisis have shown that the Fed is ready to stand by the U.S. banking system; any worry is that it may do so a little too much, rather than much too little as in the 1930s.

More important than crystal-gazing is to try to derive some policy pointers from the years leading up to the Depression. May I suggest five?

1—The banking and monetary system is a public good—not just like any other business. A simple monetary growth rate rule is inadequate in times of strain and stress. However difficult, policy must concentrate on the movement of money times its velocity, which involves stabilising the Nominal National Product (money GDP), and people who dismiss this as someone's hobby horse are simply showing their own unawareness.

2—Vast and sudden changes in the structure of demand are to be avoided in times of stress. A sudden replacement of export by home demand, or vice versa, or a sudden change in demand by orders from industrial countries, may be simple in a general equilibrium world, but has enormous political and adjustment costs. This means some concessions to LDCs to avoid default.

3—Although the above may be an argument against an overnight dash for complete free trade, it is not an argument for avoiding adjustment—in farming, European heavy industry, or whatever other sectors are artificially supported; and the longer the delay the greater the eventual cost, not least to employment.

4. The argument for liberal trade policies and phased moves to free trade needs to become less pious and more sensational. A cut in imports is also a cut in exports, whether or not there is retaliation. If Western markets are denied to LDC exports, e.g. to Brazilian steel, the borrower will have no choice but to default.

5. Without resort to the blind alley of exchange or credit controls, we need to find a way to restrain the financial tail from wagging the dog of the real economy quite as much as it does today.

Lombard

Bad men in silk hats

By Anthony Harris

AMERICAN political cartoonists, who are some of the shrewdest commentators in print, used to depict bankers as fat, evil men dressed in silk hats, clutching cigars between their lips and moneybags in their hands.

Bankers naturally resented this; after all, they gave up wearing silk hats years ago, and only the managers of five-and-dimes carry money in bags any more. So the cartoonists have brought their pictures up to date; the U.S. banker of the 1980s has lost weight, his hat, his cigar and most of his hair. He carries a bulging briefcase, and he looks bemused.

In short, the mood has shifted from distrust to contempt, with no intervening stop; the nation which has long made bank robbers into folk heroes has never learned to respect bankers, who may by now feel some nostalgia for the days when they were seen as fat and powerful. This is no longer just a question of self-esteem, either. American bankers and their apologists argue that the American folk prejudice against bankers is an operational cause of their present liquidity problems.

The reasoning is simple enough. Banks in other countries, they argue, can open branches and seek deposits wherever it pays. U.S. banks are restricted to their home territory, and sometimes, as in the unhappy case of Continental Illinois, to a single branch. The ambitious therefore have to build their empires on a dangerously narrow base of their own deposits, and borrow the rest of their funds from other banks with less imagination. Readers who have been shaving for more than a decade will recognise the method; it is that of our own secondary or "fringe" banks of the early 1970s.

As a statement of fact, this cannot be faulted; but what conclusions can be drawn from it? The one which the bankers suggest—that they should be freed from these archaic restrictions—does not seem to me self-evident. It amounts to arguing that American bankers should be allowed and encouraged to bid for the widow's

share wherever it is to be found, not because they are so trustworthy but because they are so shabby. The U.S. Congress, which is as soft-hearted towards widows as it is hard-hearted towards bankers, may find it hard to agree. The present banking crisis seems likely to set back the cause of banking "reform" than to urge it forward.

The Congressional instinct seems to me a sound one. The fault, as a literate banker might confess, is not in our stars, dear Erutus, but in ourselves. Those who did not tailor their operations to their resources—or at least, like a London accepting house, run a reasonable margin—cannot blame anyone else for the consequences. Except, perhaps, their fellow-bankers.

The real trouble is that the interbank market can always prove a quagmire, offering an illusion of unlimited access to funds which lasts only so long as sun shines. The Bank of England, in the dear old days before it was converted to paper finance, understood this well, and did everything it could to prevent the development of an interbank market.

The discount houses, with their cars superlatively attuned to the faintest tremor of trouble, handled the interbank flows. In the U.S. the Federal funds market was—and remains—unrewarding, as the Fed was careful to ensure.

Then came certificates of deposit, consortia, syndications, offshore operations; and a whole bag of conjuring tricks, and we were in the world of illusion. The Fed's blind eye to the Euro-market, and a period of permissive U.S. monetary policy, ensured that U.S. banks were sucked in further than anyone else. Illicite laerumae, if I may be literary again.

Actually, most American bankers would find this a fair and even attractive picture; for most American bankers run small, regional banks, know their parishes, and do much to finance American buoyancy. They are hugely enjoying the discomfiture of the money-centre banks. I hope they have the last laugh.

Competing with British Airways

From the Chairman and Managing Director, Horizon Travel

Sir,—On behalf of the Airport Users Study Group consisting of Thomson Travel (Britannia Airways), Intasun (Air Europe) and Horizon (Orion Airways), may I comment on Lord King's letter (May 28).

At the moment whole plane charter is the only market in British aviation which is fully competitive. It is full and fair competition that has allowed our companies to develop a route network available, in the market being tightly controlled by governments and the IATA cartel.

Capacities and prices on the routes are fixed by bilateral agreement between the respective airlines of Britain and the other country involved. Not surprisingly, European scheduled air fares finish up at about double those for similar distances in the United States, where competition prevails.

I have seen no indication whatever of any willingness on the part of British Airways to share with other British airlines licences on scheduled trunk routes on international access to Heathrow. Again, this is not surprising, as these privileges are extremely lucrative and enabling British Airways to earn profits of hundreds of millions of pounds a year. Our view is that it is quite unfair to give monopoly

powers on the most lucrative routes to one airline and then give it the opportunity of running a smok in the completely open charter market.

The comparison of British Airways and Thomson Travel is not relevant, as International Thomson operates in highly competitive environments in oil and publishing and does not have the benefit of a vast fleet of aircraft on scheduled routes which it can deploy on a marginal or predatory basis in the charter market.

Lord King says it is "non-sense" to suggest that British Airways might dump seats. Surely he must know that they are doing it right now, firstly by off-loading 18,000 unsold charter seats at way below cost to a travel agency group and secondly by being the only company to offer free holidays for children in the high season in an effort to dispose of a further 40,000 seats. We also understand that they will be putting six additional Tri-Stars on to the market in 1985, aircraft whose capital value has presumably been written off among the near billion pounds deficit declared by British Airways two years ago.

The best solution would be for us to be allowed to compete with British Airways on the international scheduled routes. But, if those are to remain a cartel, we believe it to be wrong that British Airways should be put in a position where for a long time open competition has given the public the benefit of excellent service and value for money.

B. W. Tanner, Broadways, Edgaston Five Ways, Birmingham.

Letters to the Editor

Changes in pensions

From the Chairman and Managing Director, Godwins

Sir,—It is refreshing to read your leader on pensions (May 25) which struck a realistic balance between the simply stated objectives of those urging reform and the practical consequences which might flow from implementing some of the changes currently being considered.

I should like, however, to highlight your comments on transfer values as I believe they could be misunderstood—except in the comment that "actuaries... can disagree radically over the true 'actuarial' value of a given set of contributions."

I do not take issue with your suggestion that actuaries disagree! I am one and I do! What concerns me is what the layman believes we are disagreeing about. When assessing the amount of a transfer value the actuary should be assigning a value to the leaving service benefit to which the employee would be entitled if the scheme which he has left did not pay a transfer value. Except in a money purchase scheme it is not a value of a given set of contributions; it is the current capital value of a defined deferred benefit.

I would argue that the correct figure is the market value of the deferred benefit and, of course, I could not agree with any actuary who argued otherwise!

By analogy if I have spent annually amounts of money to purchase dated gilt-edged stocks, the value at which today

I should be prepared to transfer their ownership to someone else is not a function of what I contributed to buy them; rather it is the current value of the future payments which they will yield and I would suggest this in turn is their market value.

It may appear churlish to take issue with one small comment in an otherwise excellent leader. There is, however, already widespread misunderstanding which it would be a pity if unwittingly, you were to compound it. D. J. D. McLeish, Briarcliff House, Kingsmead, Farnborough, Hants.

Look at the tariff

From the Director of Services, Energy Users Research Association

Sir,—The overall average price paid for electricity over all 12 electricity boards in England and Wales in the quarter up to April 1984 for extra high voltage, high voltage and low voltage supplies was 3.71 p/unit. The high voltage night rate (off peak) for the same 12 boards was 1.71 p/unit.

In the last 12 months the overall price fell 0.8 per cent while the night rate price rose 2.4 per cent. The electricity supply industry makes no secret of these figures. It supplies them to us regularly as information for our members. Other energy suppliers do the same.

The tariff and tariff structure varies widely from Board to Board. The electricity supply

industry is highly capital intensive. Also, electricity as such cannot be stored and the industry has to reconcile this with the fact that demand is exceedingly variable. The industry needs to manage demand and tries to do this through the tariff structure. Tariffs are designed to encourage consumers to manage their load pattern.

Management of your own load, exploiting the tariff structure to your own benefit, is extremely worthwhile to do financially and is actively encouraged by the electricity Boards. The Boards will give free advice on tariff selection. What is more, the available technology to enable us to do this has improved dramatically in the last two or three years. Sound advice to electricity consumers is not to be taken lightly, and to look at their own buying pattern. (Dr) P. S. Harris, PO Box 97, Altrincham, Cheshire.

Local authority budgets

From the Treasurer, Durham County Council

Sir,—In his article about the Rates Bill which appeared on May 21, Mr Robin Pauley states "Local councils have exceeded their budgets now about 1980m this year..." This is surely a slip of the pen in that the words "their budgets" should read "the government targets." Besides the continuous (and uncapped) criticisms by central government, the financial control exercised by local authorities effectively prevents overspending in relation to their plans for services as provided for in their budgets. In my experience the tendency is for local authorities to marginally underspend on their budgets. A. Beresford, County Hall, Durham.

Boy Scouts, the Eurovision song contest or an international conference on sewage disposal. Such internationalism seeks neither to regulate nor direct but to understand. Moving the Games to Athens will not help, while we remain concerned about the political origin of the competitors.

Internationalism requires a combination of individual idealism and the reconciliation of national interests. The internationalist should abandon the pursuit of common behaviour and standards and seek instead the maximum co-operation between separate and often disagreeable nations. Only then will progress be resumed. Fred Silvester, House of Commons, SW1.

Internationalism and the national interest

From Mr F. Silvester, MP

Sir,—Malcolm Rutherford's article on "Internationalism" (May 11) deserves more attention than it has so far received in your correspondence columns.

The present international scene is gloomy, but Mr Rutherford's analysis amounted to little more than an exhortation to pull our socks up. I doubt whether such an approach will get us very far. He builds on the premise that nationalism "is, in fact, a retreat into the past." It is a familiar enough refrain to hold that internationalism is "good" and nationalism is "bad." This is a false and dangerous view. National sentiment is not going to disappear, at least not in our lifetime. Nor is it always evil. Successful international co-operation cannot grow unless

we start with the recognition that nationalism is not going to go away, and that it has stimulated some of the most glorious as well as the most vile products of the human spirit.

Professor Watts defines internationalism as "a sense of interconnectedness." There is no conflict between nationalism and this kind of internationalism. Traditional international law has long been based on a reconciliation of national interests. If the only way to tackle diplomatic status, or terrorist attacks, or acid rain is through international co-operation, then it national co-operation, then it would be a perverse nation that refused to co-operate. The attitude of the U.S. and the UK to the Law of the Sea arises because the proposals do not adequately represent this neces-

sary balance between contribution and benefit. More widely, it is not true to say that practical internationalism of this kind is on the decline. International agreements, particularly regional agreements, multiply.

If internationalism has declined, the cause lies substantially in the hands of those who regard themselves as most international. The really interesting element in the Unesco saga, for example, is not that the U.S. eventually got fed up, but that the Foreign Office and other friends of the organisation remained silent about conditions there for so long. Those who have internationalism at heart should be the first to expose and cut out its less attractive

Two for the road

Mobil advertisement featuring the slogan 'Two for the road' and the Mobil logo. The text describes Mobil's products as ideal for difficult road conditions, mentioning the Accroplast road dressing and the Mobil M25 motorway. It also provides contact information for Mobil Oil Company Limited, including their address at 54/60 Victoria Street, London SW1E 6QB, and telephone number 01-828 9777 ext: 2278.



John [unclear]

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FINANCIAL TIMES

Thursday May 31 1984

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GOVERNMENT UNDER PRESSURE FROM UNIONS OVER AUSTERITY PLANS

Bolivia suspends debt payments

BY HUGH O'SHAUGHNESSY IN LONDON

THE BOLIVIAN Government of President Hernán Siles Zuazo yesterday decreed a temporary suspension of principal and interest payments on \$1.95bn due to foreign banks.



Sr Hernán Siles Zuazo

It pledged, however, to maintain payments to governments and international financial institutions. The government is anxious to keep these latter payments to no more than 75 per cent of export earnings, which were about \$740m last year.

Lechin Oquendo, a fierce personal opponent of Sr Siles, has brought 500 labour leaders out on hunger strike, the government has only the most tenuous control of the Central Bank where bank workers have been on strike and the television station is refusing to broadcast government statements.

The COB is protesting against the austerity measures suggested by the International Monetary Fund and decreed by the president in April which included a devaluation of the peso from 500 to 2,000 to the U.S. dollar.

The events in La Paz are being followed closely by other Latin American governments as they chart the fortunes of a democratically elected regime seeking to impose further austerity on an already hard-pressed population.

The union was resumed yesterday as the COB sought a general 130 per cent wage increase to offset the recent rise in inflation. The government has been offering no more than 100 per cent but is expected finally to settle at the higher figure.

Bankers regard Bolivia as a special case and say its problems are unlikely to affect rescheduling talks now under way for larger Latin American debtors.

The COB wants a minimum monthly wage of the equivalent of \$75. The COB leader, Sr Juan

have received no interest payments from La Paz since last March. Since its debt was first rescheduled three years ago, Bolivia has made only sporadic interest payments. This has passed largely unnoticed in the banking community because the amount of bank debt outstanding of about \$1bn is relatively small.

At a meeting on May 9 leading bank creditors pressed Bolivia to establish a proper schedule for its foreign payments but most bankers have long accepted that the country's acute foreign exchange shortage and the political problems facing President Siles make this extremely difficult.

The U.S. authorities have already urged U.S. banks to make loan loss provisions against their Bolivian exposures.

Two UK banks head loan exposure table

BY DAVID LASCELLES, BANKING CORRESPONDENT, IN LONDON

MIDLAND, and Lloyds, two of the large UK clearing banks, have a proportionately greater loan exposure to Latin American countries than any of the large U.S. banks, according to an analysis by de Zoete & Bevan, the London stockbroking firm.

Mexico at the end of 1983 as a percentage of their shareholders' funds was Lloyds 228 per cent, Midland 213 per cent, Manufacturers Hanover 165 per cent, Chase Manhattan 147 per cent, Citicorp 124 per cent, NatWest 100 per cent, J.P. Morgan 96 per cent, BankAmerica 87 per cent, Barclays 75 per cent.

This finding counters the widely held view that the U.S. banks are the most vulnerable to the Latin American debt crisis.

The UK bank figures were adjusted for the comparison by de Zoete & Bevan's analysts to conform to U.S. accounting principles. The figures are at best a rough and ready guide,

they say, but give a useful indication of how U.S. and UK banks rank alongside each other.

Midland's heavy exposure comes from Crocker National Bank, its 57 per cent-owned Californian subsidiary. Lloyds has traditionally been a heavy lender to Latin America.

NatWest and Barclays have made fewer loans to Latin America and both have a larger capital base, which reduces their relative exposure.

are negotiated on a commercial basis. Although France is clearly concerned with recent developments in the Gulf, senior Elf executives suggested that the evidence so far indicated that the majority of tankers said to have been sunk in the Gulf did not exist. M. Michel Pecqueur, Elf's chairman, went on to suggest that the situation was being depicted more dramatically than it really was.

U.S. food chain in buyout bid

By Terry Byland in New York

DENNY'S, the Florida-based fast food and restaurant chain, yesterday became the latest addition to the list of U.S. companies to attract a leveraged buyout offer. A group of its own management, with Merrill Lynch Capital Markets and unnamed financial institutions, has offered \$45 a share for the equity, valuing the company at about \$800m.

None the less, French ship insurers have raised their rates for ships going to the Gulf zone. The rates have doubled since the beginning of the month to 0.32 per cent of the value of a ship for year-long policies.

The proposal already has the support of those directors who are not members of the group making the offer. Approval will be sought from the stockholders of Denny's, which owns or licenses more than 2,000 restaurants and fast food outlets in the U.S. and abroad.

Elf Aquitaine and Total, two leading French oil concerns, are negotiating with Iraq the renewal of their oil supply contracts, involving 90,000 barrels a day, with the Iraq National Oil Company (Inoc).

Denny's stock was suspended on the New York Stock Exchange on Tuesday pending an announcement from the board. The shares had risen 82% to \$35 in brisk trading, spurred on by takeover speculation. A number of major companies had been suggested as possible bidders.

The French Government agreed the purchase last year to help to finance French arms sales to the country. France is a leading arms supplier to Iraq and has sold to Baghdad five super Etendard jets armed with Exocet missiles, among other weapons.

But the Elf chairman indicated that the oil group would only consider such a stake if and when Amrep's existing shareholders wrote off the oil services concern's losses and met its immediate financial needs.

The oil supply agreement had angered the companies, especially the Elf group, because it had been negotiated on a government-to-government basis with Elf and Total then

Continued from Page 1

What happened? Any picket, particularly a mass picket, is a confused, swirling passage of apparently unrelated incidents, and yesterday at Orgreave was no exception.

World Weather

Table with columns for location, temperature, and weather conditions.

Behind them lies a sharply contrasting pattern of the day's events. At the coke works, tucked at the bottom of the slope forming the south side of the Rother Valley, pickets gathered on the railway bridge over the Sheffield-Workshop branch line at the top of the hill above the plant.

Mr Scargill arrived at 7.20 am. By 7.30 he had been arrested, charged, and taken away in a police van.

He led a group of about 30 miners down the hill, with a number of other groups following behind. Just opposite the entrance to the coke works, he halted, and was asked by police to move on to where pickets had been penned in.

Continued from Page 1

There were some bright spots, however. Paris traders quietly firm while Stockholm rebounded from the low-point for the year seen on Tuesday as investors had their first opportunity to react to Volvo's record first-quarter profits, announced after the bourse had closed on the previous day.

London brokers said the only new elements for the stock market yesterday were the trade figures, which emphasised the vulnerability of the economy to the miners' dispute and to the Gulf war, and Wall Street's decline on Tuesday to a 15-month low.

Continental Illinois may need long-term Fed help

By William Hall in New York

THE FEDERAL Deposit Insurance Corporation (FDIC) will probably have to provide long-term financial aid to any prospective merger partner for Continental Illinois, the eighth largest U.S. bank. The bank ran into liquidity problems earlier this month after foreign depositors withdrew much of their money.

The FDIC, which put together the \$7.8bn temporary support package for Continental on May 11, has refused to acknowledge that it might be forced to provide long-term support in any solutions to the bank's problems.

Continental Illinois has said on several occasions in the past fortnight that its number one priority was to remain independent. Bankers in the U.S., however, generally believe that it will be forced to merge with another financial institution, almost certainly a bank, and that the FDIC will be required to assume some of Continental's \$2.3bn worth of problem loans so that the prospective purchaser can acquire a "clean bank".

Traditionally, the FDIC has eased the takeover of financially troubled banks in the U.S. by taking over the institution's problem loans.

The FDIC is worried about giving such a commitment in the present case because of the scale of Continental's problem loans.

Mr David Taylor, Continental Illinois' chairman, said yesterday that he "had not given up hope" on the bank finding a private solution to its problems. But he added that "the odds probably involve some kind of FDIC help".

He said that the bank was "probably too large for a merger or independent solution to its problems without Federal help".

He was speaking at a press conference in Springfield, the state capital of Illinois, where he had gone to lobby legislative support for a change in the state banking laws which would allow an out-of-state bank to acquire Continental.

In early trading yesterday Continental Illinois shares fell sharply and by mid-day were 1 1/4 down at \$7, valuing the bank at under \$300m.

Threat to agreed Enstar bid

By William Hall in New York

FURTHER SIGNS appeared yesterday of opposition to the \$311m agreed bid for Enstar, the Houston-based oil and gas company, which was launched last week by Allied Corporation and Ultramar.

Tesco Petroleum, another Texas oil company whose name has been linked with Enstar before, said it had made an offer of "at least \$20 per share" for Enstar, but had withdrawn it apparently because of a "lock-up" clause in the earlier \$10 per share tender offer by Allied/Ultramar.

Enstar said the approach had come too late and as it was never put in writing it did not consider a formal offer had been made. Several large shareholders in Enstar, including Mr Roy Huffington, who owns just under 10 per cent, have criticised the agreed bid from Allied/Ultramar as being too low.

Dee bids for Booker McConnell

Continued from Page 1

Booker McConnell, which is well-known for its sponsorship of the Booker fiction prize, is primarily a food distribution group. About three quarters of its annual turnover last year of £1.1bn came from its food wholesaling and retailing interests.

The company operates 163 supermarkets under the Booker's and Budget names as well as 150 convenience and carry-out wholemeal outlets. It also owns 144 health food shops, trading as Holland and Barrett, and 105 chemists shops. Other activities include engineering and shipping divisions.

Dee has not yet sought guidance from the Office of Fair Trading (OFT) about whether the merger could be referred to the Monopolies Commission. Mr Monk suggested that since Tesco and Sainsbury together held more than 55 per cent of the market in London and the South-east, the creation of new competitors in the area should be welcomed by the OFT.

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THE LEX COLUMN

Fast rewind for BET

With Lloyds at 228 per cent and Midland at 213 per cent, the City has notched up an unenviable lead.

With the U.S. Treasury long bond's yield over 14 per cent by the end of the day in London, the gilt market has clearly settled down to await a rise in base rates. But this might be unlikely, at least before next Tuesday's money supply figures.

The corollary of the institutions' reticence in equities continues to be the steep yield curve in the money market. The accumulation of short term funds has pulled overnight rates well below 7 per cent so there should be little pressure on the banks' funding base, at least in the short.

Dee/Booker

A fair amount of tidying up has been visible at Booker McConnell in recent months, including disposal of the drinks distribution business at a more than respectable price and the complementary acquisition of Bishop's, which added to the group's investment in UK food retailing. However, the strength of the share price during the last three weeks has clearly owed much more to bid expectations, and when the shares jumped to another new high yesterday morning Dee Corporation was already on most short lists of putative bidders.

The advantages for Dee of absorbing Booker would mainly lie in food distribution, where there would be obvious scope for rationalisation in the retail side - putting Booker's 890 - odd stores in with Dee's Key and Gateway chains. There are also plenty of opportunities for integrating the two cash and carry wholesaling operations. This is, nevertheless, an industry whose customer base in the corner grocery trade is being steadily eroded, making it less than clear whether Dee ought to be committing itself still more heavily by taking on Booker.

Dee's offer of shares and convertible loan stock - pushed Booker shares to 165p, valuing the company at £207m compared with net assets in the last balance sheet of £119m, and probably takes Booker on a multiple of about 12 times prospective earnings, rather beyond its rating without an offer. The Booker board may be rather stretched to put up a serious defence, given the company's unimpressive record and faced with a degree of City enthusiasm for Dee's management.

Markets

The Great Debate on the Stock Exchange's future has prompted a mixed press for the continuous market-making prowess of the jobbers.

Yesterday morning the system at least stood revealed in all its splendour, which it must be hoped was some consolation to the jobbers as prices fell 2 per cent or more, quicker than most people could say Bolivia.

Nobody in La Paz has set his watch by the timing of interest payments to foreign banks for years gone by, but any bad news in the banking sector these days strikes a funnybone in the market and most of the lenders closed around their midday lows.

The phrases "sell market" and "lock-up" were heard in the market, with some regard paid to their relative exposures to Latin America debt. Brokers de Zoete and Bevan have estimated these as a percentage of shareholders' funds for both the clearers and the leading UK capital bases into line with generally accepted U.S. accounting principles.

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SECTION II - INTERNATIONAL COMPANIES

FINANCIAL TIMES

Thursday May 31 1984

CANNING CHEMICALS METALS ELECTRONICS

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Limited launches new bid strategy

BY WILLIAM HALL IN NEW YORK THE LIMITED, the Ohio-based retailer which last week dropped its \$1.3bn takeover bid for Carter Hawley Hale, the West Coast department store group, has not given up its fight.

Profits jump 64% at Thomson group

BY OUR FINANCIAL STAFF BETTER trading profits in UK publishing and in North America, coupled with a lower effective rate of corporation tax arising from this year's UK budget, enabled International Thomson Organisation to boost first quarter net profits by 64 per cent from £3.6m to £5.9m (£12.7m).

Approval expected on Dome debt plan

BY ROBERT GIBBENS IN MONTREAL DOME PETROLEUM of Canada expects to get approval for refinancing about C\$160m (U.S.\$124m) in unsecured debt this week, and will file a prospectus with the U.S. Securities and Exchange Commission for an equity-type offering now planned for August.

HELSINKI STARTS REVOLUTION IN THE COUNTRY'S BANKING SYSTEM

Finns feel chill winds of change

BY DAVID LASCELLES IN HELSINKI ALONG WITH saunas and a well-honed instinct for survival, Finns can boast some of the best banking services in the world. Few villages between Helsinki and the frozen wastes of Lapland do not sport two, often three, bank branches. Many offer bank-by-phone services connected to computers which speak both Swedish and Finnish, a major accomplishment for a human being, let alone a machine.

Air Florida wins time with \$5m finance deal

BY OUR NEW YORK STAFF AIR FLORIDA has won another breathing space in its battle for financial survival following General Electric Credit Corporation's eleventh hour agreement to provide the struggling airline with a \$5m loan.

French water group up

BY OUR PARIS STAFF COMPAGNIE Générale des Eaux, the large and diversified private sector French water distribution company, boosted net group profits by 17 per cent last year to FFf 417.2bn (\$49.8m) from FFf 355.7m in 1982.

Becker confirms plan to reduce workforce

BY TERRY BYLAND IN NEW YORK A.G. BECKER Paribas, the brokerage and investment firm controlled by Cie Financière de Paribas, confirmed yesterday that it is cutting its workforce by 200 or about 10 per cent, giving a further indication of difficulties on Wall Street.

Victoria and Grey Trust studies merger plan

BY OUR MONTREAL STAFF TWO medium-sized trust companies are studying a merger that would create Canada's third largest trust industry unit, ranking after Royal Trust and Canada Trust.

Canadian banks' results mixed

BY OUR MONTREAL STAFF MIXED RESULTS have been reported by three Canadian banks. Bank of Montreal, the country's third largest chartered bank, posted higher second quarter earnings, while Bank of Nova Scotia, the fourth largest, reported a downturn and Bank of British Columbia, one of Canada's smaller banks, showed a half-year loss and omitted its quarterly dividend.

Takeover aids Winterthur result

BY JOHN WICKS IN ZURICH WINTERTHUR, the Swiss insurance group, increased net profits to SwFr 137.7m (\$61.4m) for 1983, compared with SwFr 73.5m for 1982. Gross premiums rose to SwFr 6.2m, largely because of the acquisition of Republic Financial Services of the U.S. Otherwise premiums would have been just 7.7 per cent higher.

Atari to end Hong Kong venture

BY LOUISE KEHOE IN SAN FRANCISCO ATARI, the video game and home computer subsidiary of Warner Communications, confirmed yesterday that it plans to withdraw from a joint manufacturing venture in Hong Kong. The move is seen as the first of a new round of layoffs and "consolidation" moves at Atari.

EUROPEAN INDUSTRIAL COLLABORATION GROWS

Olivetti's case for AT & T pact

BY PAUL BETTS IN PARIS SIG CARLO de Benedetti, the chairman of Olivetti, the Italian office information and data processing group, was accused in Paris the other day of being the industrial equivalent of Dr Jekyll and Mr Hyde. On the one hand, he has long been one of the more vocal champions of industrial collaboration between European countries and companies. On the other, he did not hesitate to link up with American Telephone & Telegraph (AT & T), the U.S. telecommunications giant, to strengthen Olivetti's presence on world markets.

Chrysler wins first round

BY TERRY DODSWORTH IN NEW YORK CHRYSLER corporation, the smallest of the big three U.S. motor groups, has won the first round in its battle to rock the proposed joint venture between General Motors (GM) and Toyota.

Agie forecasts firm recovery

BY ANTHONY McDERMOTT IN Geneva AFTER SEVERAL years of poor trading, the Swiss Agie-International group looks set for a profits expansion. Sales this year are forecast to rise by up to a fifth. Profits should continue to increase after the strong recovery of 1983, when net earnings more than doubled to SwFr 8.2m (\$2.7m).

Woodside Petroleum Limited

Chairman's Address Extracts from the Address by the Chairman of Woodside Petroleum Limited, Mr J. G. Donaldson, to the Annual General Meeting of Shareholders, Melbourne, Thursday, May 3, 1984. The Company's Annual Report was posted to our 68,000 shareholders in April. It recorded: the progress made during 1983 on the construction of the plant which will start supplying North West Shelf gas to Western Australia in a few months' time; the continuing rapid growth of our subsidiary, Varnag Limited; the very significant steps taken recently to bring the liquefied natural gas (LNG) project to fruition; and our ongoing offshore exploration programme which has to date resulted in the discovery of 852 billion cubic metres or 30 trillion cubic feet of recoverable natural gas and 524 million barrels of condensate in 12 separate accumulations on the North West Shelf.

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of

Seragen, Inc.

The undersigned served as financial advisor to Seragen, Inc., assisted in the negotiations and acted as agent in the private placement of the above securities.

Smith Barney, Harris Upham & Co. Incorporated

This announcement appears as a matter of record only.

Commercial Paper Program

for

Eli Lilly and Company

MORGAN STANLEY & CO.

Incorporated

May 23, 1984

First-half figures at Nomura show rise

By Terry Pavey

NOMURA, Japan's leading securities house, has become the first of the country's brokers to publish interim consolidated accounts. These show group net profits of ¥41.5bn (\$175m) for the six months to March compared with ¥31.7bn in the same period of the previous year.

The group's unaudited accounts show revenues of ¥223bn. Of this ¥108.5bn came from commissions, compared with ¥78bn at last year's mid-point. The increase in revenues reflects a 14 per cent rise in the average daily value of share dealings on the Tokyo stock exchange over the 12 months to March. The average daily value of shares dealt in this period was ¥222bn. The bull market is reflected however in a 3 per cent fall in the average daily volume of trading.

According to Nomura, its brokers handled some ¥9.94bn worth of shares and earned fees totalling ¥78bn in the six months to March on this business.

Share issues remained at a low level commented the company, but of the ¥447bn offered, Nomura underwrote some 22 per cent—a lower level, if only marginally, than in the past.

Another major earner for the broker was its bond division. Volume on the over-the-counter market rose by an equivalent to an annual 28 per cent to ¥230,000bn of which ¥65,000bn was handled by Nomura. On this the company earned ¥28.2bn—a rise of 36 per cent at an annual rate.

The company's investment trust division was also very active in a booming market which saw the country's principal bond investment trusts rise in value to ¥8,389bn from ¥6,809bn. The balance of the company's medium-term government securities outstanding at March rose by ¥273.4bn to ¥1,404bn. In total the beneficiary trusts handled by Nomura rose to ¥4,564bn—almost doubling over the period being reported.

Mr Setsuya Tabuchi Nomura's president, sees an increasing proportion of the groups revenue coming from its overseas branches, rising to 50 per cent by 1990. Currently 11 per cent of Nomura's pre-tax income comes from its 30 overseas branches and the rest from 106 domestic outlets.

Mixed results for major Japanese shipbuilders

BY YOKO SHIBATA IN TOYO

MIXED RESULTS have been reported for the year to March by Japan's five major shipbuilders, Mitsubishi Heavy Industries (MHI), Ishikawajima-Harima Heavy Industries (IHI), Mitsu Engineering and Shipbuilding, Hitachi Shipbuilding, and Sasebo Heavy Industries.

Japanese shipbuilders received orders for new building worth 12.3m gross tons in the period, up 2.8 times from the previous year, thanks to a boom in orders for bulk carriers led by Sanko Steamship's orders for 135 vessels. The backlog in orders at Japanese yards at the end of March totalled 13.6m, equivalent to two year's work.

Despite the low prices gained for ships each of the companies' shipbuilding sectors improved to a break-even position, thanks to full-capacity operation in their yards.

The differences in overall performance between the companies came from differing degrees of rationalisation and streamlining efforts in their non-shipbuilding sectors.

The shipbuilders are currently facing a lull in new orders as a reaction to last year's boom and to cope with loss-making orders in hand they are undertaking all manner of cost-cutting schemes.

IHI has reported record sales, thanks to a doubling in shipbuilding orders to ¥190bn (\$820m). Its earnings setback was attributed to a deterioration in profitability of the plant sector. For the current year IHI foresees a fall of about 10 per cent in earnings, because of the delivery of ships constructed below break-even levels. Mitsu Engineering suffered a setback in sales and profits

resulting from a downturn in the industrial plant sector which more than offset improved profitability in shipbuilding.

Hitachi also saw both turnover and profits fall because of lower sales of industrial plant and an 80 per cent drop in sales of offshore structures such as oil drilling rigs.

Sasebo Heavy Industries has reported an impressive performance and has resumed dividends with a ¥5 payment after six years. The company received doubled orders in the year to March and sales of ships jumped by 159 per cent to ¥78.2bn.

Rationalisation measures, such as cutting down the workforce, helped net earnings to a 16 per cent rise but SEI says that with the government's "administrative guidance" to curtail operations, sales and profits in the current year are expected to remain at the same level.

SEI was on the verge of bankruptcy in 1978 when Mr Eisao Tsunouchi of the Kurushima Dock group became its president. In the year to March 1982 earnings recovered sufficiently to clear cumulated debts of ¥21.3bn.

Net loss widens at Sanko Steamship

By Our Tokyo Staff

SANKO STEAMSHIP, the deficit ridden Japanese tanker operator, saw its parent company net loss widen to ¥55bn (\$237m) in the year to March 31 compared with ¥47.6bn in the previous year.

At the pre-tax level the losses were marginally lower at ¥55.5bn compared with ¥55.9bn. The cumulative loss as at the end of March reached ¥98.9bn which is equivalent to over 40 per cent of this year's sales of ¥246bn—these were 7 per cent down on last year. The poor performance is blamed on the steep fall in chartering income from its tanker fleet.

Thanks to a rationalisation programme operating losses were trimmed by ¥5bn. However, lower revenues from sales of short-term securities maintained the pre-tax deficit at last year's level and the net loss rose.

For the current year the effects of the rationalisation are expected to bring a return to operating profits and the company forecasts pre-tax losses falling to ¥16bn, net losses to ¥10bn, and sales rising to ¥270bn.

Parent company results for year to March 31

	Sales	change	pre-tax	change	net-profits	change
	Ybn	%	Ybn	%	Ybn	%
Mitsubishi	1,908	+14.2	53.0	+14.4	24.9	+10.9
Ishikawajima-Harima	911	+15.4	22.5	-12.5	10.6	-5.0
Mitsu	297	-2.1	8.1	-23.8	3.6	-54.8
Hitachi	403	-19.5	12.0	-29.3	7.0	-18.3
Sasebo	108	+71.0	8.1	+1.0	4.7	+14.0

Sharp earnings advance at Kuala Lumpur Kepong

BY WONG SULONG IN KUALA LUMPUR

KUALA LUMPUR KEPONG, Malaysia's fourth biggest plantation group, has reported a sharp rise in earnings, with pre-tax profits up by over 120 per cent to 41.1 ringgit (US\$17.8m) for the six months to March. Earnings per share rose to 7.1 cents from 3.3 cents.

The group attributed the strong turn-round to firm commodity prices, and higher production due to a larger acreage. Contributions from associate companies also showed a good improvement to 11m ringgit from 6m ringgit. The group's

net profit was 23.9m ringgit, an increase of 113 per cent.

Rubber production rose by 57 per cent to 12.2 kilos, with prices up 25 per cent to 237 cents per kilo. Output of palm oil was 10 per cent higher at 182,000 tonnes, and prices rose strongly, by 75 per cent to 1,219 ringgit per tonne.

The directors expect earnings for the full year to be "substantially better than those of the previous year." The interim dividend is unchanged at 5 cents.

Scrip issue by Esso Malaysia

ESSO MALAYSIA, the 65 per cent owned listed subsidiary of Esso Eastern of the U.S. is making a three-for-two scrip issue to raise its paid-up capital to 135m ringgit (US\$59m) from 54m ringgit. It has also proposed to split the one ringgit

shares into 50 cent shares, Wong Sulong reports. Esso shares, buoyed by the strong results, and the expectation of such a scrip issue, have risen from 12.5 ringgit at the start of the year to close at 17.2 ringgit yesterday.

JAPANESE COMPANY RESULTS

Company	Year to	Mar '84	Mar '83	Year to	Mar '84	Mar '83
BANYU DRUGS	Revenues (bn)	69	72	491	545	
	Pre-tax profits (bn)	8.89	8.15	5.53	12.02	
	Net profits (bn)	2.23	2.08	1.84	6.11	
	Net per share	11.15	21.27	4	4	
	Dividend	7.50	7.50			
DAIWA HOUSE PREFABRICATED HOUSING	Revenues (bn)	288	265	3,325	3,523	
	Pre-tax profits (bn)	14.26	12.7	25.21	40.56	
	Net profits (bn)	6.53	6.02	12.8	19.6	
	Net per share	18.64	18.17	25.08	24.12	
	Dividend	7.5	7.5	7.50	7.50	
DAI-ICHI SEIKYU DRUGS	Revenues (bn)	82	81	108	104	
	Pre-tax profits (bn)	8.22	8.18	1.85	1.78	
	Net profits (bn)	3.68	2.71	25.08	24.12	
	Net per share	23.38	18.98	7.50	7.50	
	Dividend	7.50	7.50			
DAIWA HOUSE OIL PRODUCTS	Revenues (bn)	288	265	3,325	3,523	
	Pre-tax profits (bn)	14.26	12.7	25.21	40.56	
	Net profits (bn)	6.53	6.02	12.8	19.6	
	Net per share	18.64	18.17	25.08	24.12	
	Dividend	7.5	7.5	7.50	7.50	
DAIWA HOUSE HOME ELECTRIC GOODS	Revenues (bn)	695	588	10.05	8.81	
	Pre-tax profits (bn)	10.05	8.81	4.36	3.80	
	Net profits (bn)	29.80	26.72	7.5	7.5	
	Net per share	7.5	7.5			
	Dividend	7.5	7.5			
DAIWA HOUSE OIL PRODUCTS	Revenues (bn)	1,688	1,798	16.34	11.57	
	Pre-tax profits (bn)	2.82	4.15	7.56	5.14	
	Net profits (bn)	71.18	19.80	47.03	35.40	
	Net per share	11	12			
	Dividend					
DAIWA HOUSE DAIRY PRODUCTS	Revenues (bn)	352	342	177	181	
	Pre-tax profits (bn)	207	204	23.16	24.41	
	Net profits (bn)	1.8	4.6	5.54	7.46	
	Net per share	8.02	23.36	32.57	27.71	
	Dividend	7.50	7.50			
DAIWA HOUSE CONFECTIONERY	Revenues (bn)	207	204	744	644	
	Pre-tax profits (bn)	9.71	12.60	16.88	19.97	
	Net profits (bn)	4.67	5.15	3.57	5.31	
	Net per share	6	6	16.87	27.98	
	Dividend					
DAIWA HOUSE CHEMICALS	Revenues (bn)	1,146	1,070	47.8	46.59	
	Pre-tax profits (bn)	23.12	18.48	20.85	18.86	
	Net profits (bn)	13.48	114.59	27.29	28.48	
	Net per share	13.48	114.59	7.50	7.50	
	Dividend					
DAIWA HOUSE OFFICE LEASING	Revenues (bn)	198	154	127	121	
	Pre-tax profits (bn)	36.14	32.56	9.82	9.45	
	Net profits (bn)	18.42	16.11	16.34	11.57	
	Net per share	6.25	6.00	35.52	34.00	
	Dividend			6.5	6.5	
DAIWA HOUSE GAS CHEMICALS	Revenues (bn)	222	214	142	118	
	Pre-tax profits (bn)	5.32	2.44	10.12	7.97	
	Net profits (bn)	3.05	2.34	4.34	3.45	
	Net per share	8.39	8.46	32.22	25.98	
	Dividend			7.75	7.50	

The Nikko (Luxembourg) S.A.

U.S. \$15,000,000

Negotiable Floating Rate Certificates of Deposit

In accordance with the Conditions of the Certificates of Deposit notice is hereby given that the rate of interest for the period 31st May, 1984 to 30th November, 1984 has been fixed at 12 1/4 per cent per annum

Agent Bank

البنك السعودي الدولي للمصرف

Saudi International Bank

AL-BANK AL-SAUDI AL-ALAMI LIMITED

U.S. \$30,000,000

State Bank of India

(Incorporated by Act of Parliament of the Republic of India)

Floating Rate Notes Due 1987

In accordance with the provisions of the Notes, notice is hereby given that for the six month interest period from 31st May, 1984 to 30th November, 1984 the Notes will carry an Interest Rate of 12 1/4 per cent per annum and the Coupon Amount per U.S. \$1,000 will be U.S. \$64.81.

Credit Suisse First Boston Limited Agent Bank

Bank of Baroda

U.S. \$30,000,000 Floating Rate Notes due 1989

In accordance with the provisions of the above Notes, notice is hereby given that for the six month interest period from 31st May 1984 to 30th November 1984, the Notes will carry an interest rate of 12 1/4 per cent per annum.

The interest payable on each U.S.\$5,000 Note on the relevant interest payment date, 30th November 1984, against Coupon No. 5 will be U.S.\$324.06.

Agent Bank:

Lloyds Bank International

Weakly net asset value

Tokyo Pacific Holdings (Seaboard) N.V.

on 28th May, 1984, U.S.\$92.52

Listed on the Amsterdam Stock Exchange

Information: Pierson, Holding & Pierson N.V., Herengracht 214, 1016 BS Amsterdam.

VONTOBEL EUROBONDINDIZES

WEIGHTED AVERAGE YIELDS

PER 29 MAY 1984

	Today	INDEX Last week	% Year's High	Year's Low
US\$ Eurobonds	13.43	13.35	13.51	11.52
Foreign Bond (issues)	7.88	7.42	7.89	7.14
MLF (European Notes)	7.50	7.50	8.11	7.08
Can\$ Eurobonds	13.02	13.01	13.06	12.90

Bank J. Vontobel & Co Ltd, Zurich - Tel: 010 411 887 7111

The Industrial Bank of Japan Finance Company N.V.

U.S.\$30,000,000

Guaranteed Floating Rate Notes Due 1988

In accordance with the terms and conditions of the Notes and the provisions of the Reference Agency Agreement between The Industrial Bank of Japan Finance Company N.V., The Industrial Bank of Japan Limited and Citibank, N.A., dated May 17, 1981, notice is hereby given that the Rate of Interest has been fixed at 12 1/4 per cent, and that the interest payable on the relevant Interest Payment Date November 30, 1984, against Coupon No. 7 will be U.S.\$322.47.

May 31, 1984 London

By: Citibank, N.A. (CSI Dept), Reference Agent CITIBANK

ARAB LATIN AMERICAN BANK

U.S.\$40,000,000

FLOATING RATE CERTIFICATES OF DEPOSIT 1986

For the six months from 31st May 1984 to 30th November 1984 the Certificates will carry an interest rate of 12 1/4 per cent per annum. The interest payable on the relevant interest payment date, 30th November 1984, will be U.S.\$32,406.25 per \$500,000 Certificate and U.S.\$16,203.12 per \$250,000 Certificates.

AGENT BANK

CHEMICAL BANK INTERNATIONAL LIMITED

U.S. \$30,000,000

Teollisuuden Voima Oy - Industriens Kraft Ab

(Incorporated in Finland with limited liability)

Guaranteed Drop-Lock Bonds Due 1991

Unconditionally and irrevocably guaranteed by the Republic of Finland

In accordance with the provisions of the Bonds, notice is hereby given that for the six month interest period from 31st May, 1984 to 30th November, 1984 the Bonds will carry an Interest Rate of 12 1/4 per cent per annum. The relevant Interest Payment Date will be 30th November, 1984 and the Coupon Amount per U.S. \$1,000 will be U.S. \$64.81.

Credit Suisse First Boston Limited Agent Bank

U.S. \$100,000,000

Manufacturers Hanover Overseas Capital Corporation

Guaranteed Floating Rate Notes Due 1994

In accordance with the provisions of the Notes, notice is hereby given that for the interest period from 31st May, 1984 to 31st August, 1984 the Notes will carry an interest rate of 11 1/4 per cent per annum. The relevant Interest Payment Date will be 31st August, 1984 and the Coupon Amount per U.S. \$1,000 will be U.S. \$30.51.

Credit Suisse First Boston Limited Agent Bank

U.S. \$25,000,000

Bergan Bank A/S

Floating Rate Capital Notes Due 1989

In accordance with the provisions of the Notes, notice is hereby given that for the three month interest period from 31st May, 1984 to 31st August, 1984 the Notes will carry an Interest Rate of 12 1/4 per cent per annum. The relevant Interest Payment Date will be 31st August, 1984 and the Coupon Amount per U.S. \$1,000 will be U.S. \$30.83.

Credit Suisse First Boston Limited Agent Bank

THE LONG-TERM CREDIT BANK OF JAPAN FINANCE N.V.

U.S. \$60,000,000 Floating Rate Notes Due 1992

For the six months 31st May, 1984 to 30th November, 1984 the Notes will carry an interest rate of 12 1/4 per cent per annum with a coupon amount of U.S. \$64.77

Bankers Trust Company, London Agent Bank



**INTL. COMPANIES & FINANCE**

**U.S. inflation accounting reaches a reckoning amid tepid enthusiasm**

BY TERRY DODSWORTH IN NEW YORK

INFLATION accounting in the U.S. may not be dead, but it is very definitely comatose. There is little enthusiasm for it in the published accounts of U.S. companies, while on Wall Street it is treated roughly like last year's inflation rate itself—old news with no market value.

"The attitude of most Wall Street analysts is that anything in the public domain, while what they are trying to do is to tell people things they do not already know," says Mr. Barry Littell, vice president in the research department at Kidder Peabody, the Wall Street broker.

Part of the reason for this tepid attitude to the issue is that it has never been sold very hard by the accountants themselves. Five years ago, at the height of the inflationary surge unleashed during the Carter administration, the Financial Accounting Standards Board (FASB), the accounting industry's trade body, produced guidelines which were supposed to be incumbent upon leading public companies—about 1,500 in total, each with fixed assets of over \$125m, or gross assets of \$1bn.

Even then, however, the FASB could not decide exactly what kind of inflation accounting it really wanted. As a result, it recommended a five-year experiment with two different systems, saying that, ideally, they should both be applied by all companies, but leaving it open for corporations to adopt only what they regarded as appropriate.

The guidelines, contained in Rule No. 33, also left it open for companies to report the results in whatever way, and wherever, they felt was most acceptable.

The result of this compromise was to leave companies with a choice. They could adjust their historic figures either on the basis of "constant dollars"—which means adjusting figures through a price deflator to take account of inflation—or on a current cost basis, which means recalculating the figures to show the cost of replacing assets at today's prices.

A glance through the published accounts of a sample of top U.S. company accounts would convince anyone that this is not a particularly successful policy. Most annual reports confine inflation accounting analysis to about a

page at the end of the shareholders' report, well out of the way of all but the most determined investor.

IBM, for example, lists its inflation adjusted figures as "supplemental financial information" on pages 43 and 44 of its 49 page 1983 annual report. Some major corporations clearly comply under duress. Allied Corporation, for example, which produces two pages of figures, introduces them with virtually another full page of disclaimers.

"Much of the FASB mandated data in this section lacks the relevance and reliability attri-

lars concept is screamingly obvious and simply clutters up the accounts," he says.

"The current cost approach is better, and the new cost of goods sold disclosures are useful. But the previous SEC (Securities and Exchange Commission) depreciation method, which used the capital maintenance concept was superior to the present 'remaining life' approach, which tends to give bad information at the crucial point where a company's facilities are wearing out."

Now the debate is being thrown open again as the ex-

Berliner of Arthur Young, the accountants, says: "It seems to me that the limited use of FASB 33 is perhaps the single most important piece of information that the FASB should consider." He contends forcefully that the experimental nature of FASB 33 has undermined the impact of inflation accounting. "I would take away the aura of experimentation and eliminate the wording implying flexibility," he says.

The range of views among large companies is equally diverse, although inflation accounting has won some powerful friends in some of the larger corporations which have the muscle to make their views known.

General Electric, for example, has long been an advocate of inflation accounting, and a fervent supporter of the current cost replacement concept as a means of deciding how to allocate resources in a business which spans the range of highly capital intensive and manpower intensive activities.

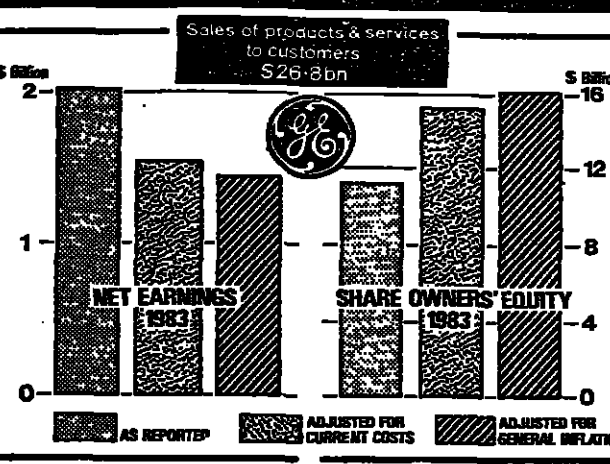
"A lot of our peers don't feel they have got any value out of inflation accounting," admits Mr. Jim Costello, GE's vice-president and comptroller. But he says that GE has found current cost analysis of real value—particularly internally, where GE uses such analysis to educate plant managers, and for general discussion purposes on such matters as dividend policy.

"Generally," he says, "the plant by plant figures needed were already there—or should have been." As a result, the additional cost involved in producing the figures has been "minimal."

The most likely result of these divergent opinions is a compromise. Virtually everyone connected with the five-year experiment agrees that the constant dollar formula could be abandoned without any great loss. On the other hand, many would like to keep something—even Wall Street, says Mr. Littell, feels that statement 33 has helped in the sense that it "validated the concept."

In this context, the revival of inflationary fears, which has been at the heart of the capital markets' recent behaviour, could well have a bearing on the debate. Thus some form of current cost adjustment seems like a strong long-term candidate for supplementary inclusion in U.S. company accounts.

**HOW GE TACKLES THE PROBLEM**



brutes which characterise historical accounting information," Allied says caustically.

Even among investors, as represented by Wall Street analysts, there is virtually no pressure for further disclosure. At the height of the inflation accounting debate five years ago, Wall Street showed a profound and striking lack of interest in what the FASB was trying to do. "We could not persuade analysts to serve on our task force—they just could not get a day away," says Mr. Robert Freeman, project manager at the FASB.

Mr. Littell, the one Wall Street research member of the Financial Accounting Standards Advisory Council agrees that professional investors have lacked interest in the FASB actions, but contends that there are sound reasons for it. "For professionals, the constant dol-

This announcement appears as a matter of record only

U.S.\$100,000,000

**CAISSE NATIONALE DE CRÉDIT AGRICOLE**

13 1/4 PER CENT. NOTES DUE 1991

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BANQUE PARIBAS CAISSE NATIONALE DE CRÉDIT AGRICOLE

ALGEMENE BANK NEDERLAND N.V. BANKAMERICA INVESTMENT BANKING GROUP

BANK OF TOKYO INTERNATIONAL LIMITED BANQUE BRUXELLES LAMBERT S.A. BANQUE INDOCHINE

BANQUE NATIONALE DE PARIS CAISSE DES DÉPÔTS ET CONSIGNATIONS

CREDITANSTALT-BANKVEREIN CRÉDIT COMMERCIAL DE FRANCE CRÉDIT LYONNAIS

CREDIT SUISSE FIRST BOSTON LIMITED DRESNER BANK GOLDMAN SACHS INTERNATIONAL CORP. AKTIENGESELLSCHAFT

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SWISS BANK CORPORATION INTERNATIONAL LIMITED UNION BANK OF SWITZERLAND (SECURITIES) LIMITED

S. G. WARBURG & CO. LTD. WESTDEUTSCHE LANDESBANK GIROZENTRALE

MAY 1984

**Bank of Ireland**

U.S. \$50,000,000

Floating Rate Capital Notes 1989

In accordance with the provisions of the Notes notice is hereby given that for the three months interest period from 31st May, 1984 to 31st August, 1984 the Notes will carry an Interest Rate of 12 1/8% per annum. The interest payable on the relevant interest payment date, 31st August, 1984 against Coupon No. 19 will be U.S. \$30.83

By Morgan Guaranty Trust Company of New York, London Agent Bank

**BILBAO INTERNATIONAL N.V.**

(Incorporated with limited liability in the Netherlands)

U.S\$50,000,000

Guaranteed Floating Rate Notes due 1987/90 (redeemable at the option of the Noteholders in 1987) Unconditionally and irrevocably guaranteed as to payment of principal and interest by

**BANCO DE BILBAO, S.A.**

(Incorporated with limited liability in Spain)

In accordance with the provisions of the Agent Bank Agreement between Bilbao International N.V., Banco de Bilbao, S.A., and Citibank, N.A., dated May 27, 1980, notice is hereby given that the Rate of Interest has been fixed at 12 1/8% p.a. and that the interest payable on the relevant Interest Payment Date, November 30, 1984, against Coupon No. 9 in respect of US\$5,000 nominal amount of Notes will be US\$324.06.

May 27, 1984, London

By: Citibank, N.A. (CSSI Dept), Agent Bank **CITIBANK**

**PRRISE**

**Enterprise**  
[praiz] verb/t:  
to force (esp. up or open) as with a lever.

**Enterprise**  
[e-ntəpraiz] noun:  
a venture, esp. one calling for determination, energy and initiative; the character needed for such a venture; a commercial or industrial undertaking.

Source: Longman Modern English Dictionary © Longman Group Limited.

**Britain's new oil company**

Enterprise Oil plc is a new British oil exploration and production company, established with a view to increasing private sector involvement in the UK oil industry.

For a copy of the Enterprise Oil Annual Report 1983, write to Geoffrey Jennings, Enterprise Oil plc, 5 Strand, London WC2N 5HU. Tel: 01-930 1212.



FOR THE COMPLETE PICTURE TURN TO PAGE 8

## UK COMPANY NEWS

## Tate &amp; Lyle £5.9m ahead midway

FIRST HALF pre-tax profits of Tate & Lyle rose from a restated £11m to £27m despite taking account of a £10.4m special provision to cover possible losses of a non-recurring nature in the sugar trading area.

As indicated earlier this year the interim dividend is being increased. Shareholders will receive 2p more at 6.5p net which, apart from giving a better balance between the two payments, reflects strong underlying profits from ongoing operations and the directors' confidence in the future.

The provision related to a possible default on a hedged contract which called for a shipment of sugar at the end of 1983 and into 1984.

The contract, which was entered into in 1982, was the last of a number of contracts made over a period of years for delivery of sugar to Indonesia. The directors say the contract is now being taken to arbitration in London and that meanwhile, full provision has been made against potential losses.

Turnover for the half year, to March 26, 1984, declined from £83.6m to £81.1m and at the operating level profits fell by £1m to £21.9m. The group acts as a sugar refiner and commodity trader.

Pre-tax results were struck after deducting £7.7m (£9.5m) for interest and similar charges and adding in £8.1m (£4.2m) interest receivable and similar income and a £4.7m (£3.5m) share of related company profits. Tax took less at £7.7m (£8.2m)

## HIGHLIGHTS

Lex takes a look at British Electric Traction's announcement of the sale of its TV rental operation to Granada coupled with proposals to buy out the shares in the Initial Laundry group which it does not already own. It also examines Dee Corporation's offer for Booker McConnell, which has itself been attempting to rationalise its operations recently. Equities had a bad day yesterday following the news that Bolivia is to suspend interest payments on its international debt. Lex examines bank shares in that context.

and attributable earnings emerged £4.8m ahead at £15.9m, equal to 23.2p (19.6p adjusted) per £1 share.

Following publication of the 1984 Finance Bill the directors say it will be necessary for the group to make additional provision for UK deferred tax.

The position will be reviewed when the statements for the full year are prepared, but indications are that the amount required will be approximately £10m—this will be provided for as an extraordinary item.

The interim report reveals that sugar refining in the UK maintained a sound level of profits. It points out that the capital spending programme for the modernisation of the Thames refinery is proceeding on plan and continues to reduce operating costs as new plant comes on stream.

The molasses businesses also made a good start to the year, with profits substantially ahead of last year's figures. The results of the agribusiness

division include a £15m provision to cover the group's exposure to a contract with Mozambique on which financing has been withdrawn.

With continuing low world sugar prices and lower world-wide sugar factory construction activities, the directors say the division has been reshaped to meet the reduced needs of its market.

At the annual meeting in March Mr R. Haslam, group chairman, said the first part of the 1983-84 year had been going well for Tate and that he looked on 1983 profits (£57.5m, against £40.1m pre-tax) as a base level for future years.

He told shareholders that this confidence stemmed from soundly-based businesses and the problems of loss-makers being largely resolved.

From materially reduced borrowings lower net interest charges were expected. The intention was to sustain the dividend policy and also bring interim and final dividends into

better balance.

The chairman added that the group would be looking for expansion and that it might make selective acquisitions in food and allied industries, possibly outside the main sweetener area.

Allowing for current cost adjustments attributable profits for the opening half totalled £11.2m (£8.4m).

## ● comment

The market reacted calmly yesterday to confirmation of Tate & Lyle's Indonesian problems; the 7p drop in the share price, to 358p, was proportionately one of the smallest in the FT 30-Share Index. That aside, though, the lion's share of the £5.9m improvement at the pre-tax level was due to the £5.7m turn-around in the interest charge—lifted largely the result of last September's £2m rights issue. Assuming at worst a write-off of all of the Indonesian £10.4m provision, pre-tax profits of £84.8m still look comfortably achievable for the full year. The market's reservations about the group, though, have more to do with long-term strategy. Loss-makers have now been weeded out, but remaining activities such as bulk chemical storage and the building of minesweepers sit awkwardly with the mainstream business. And in turn, lack of logic in the core of the group argues for difficulties in formulating an acquisition strategy. Meanwhile the shares retain their yield attractions—a prospective 7.2 per cent, assuming at least a maintained final.

## Coalite advances to £33m for year

A FURTHER advance in profits was made by the Coalite Group in the second half and resulted in an overall £5.19m rise to £33.3m at the taxable level for the year to end-March 1984.

The increase was achieved on turnover up at £41.77m, against £415.93m, and was struck after lower net interest and similar income receivable of £4.64m compared with £4.98m.

Following an increase in the interim dividend, when profits amounted to just under £10m (£8.21m), the final dividend is being lifted to 4.13p for a higher total of 8.5p (4.05p).

Earnings per share were 22.17p (18.26p) after tax of £12.6m (£11.64m)—there was an extraordinary debit of £1.99m this time.

On a CCA basis pre-tax profits were reduced to £25.56m (£19.53m).

Activities of Coalite comprise of solid smokeless fuel manufacture, processing of oil and chemicals, fuel distribution, vehicle building, and sheep farming in the Falkland Islands.

## ● comment

And the market bloodletting, the drop of only 2p to 165p in the share price yesterday was a reminder of what a remarkably defensive defensive

Fortress Coalite, one might say. Solid fuel volume was broadly unchanged over the year, but profits in that key division were ahead, vehicle building. The cash mountain keeps growing meanwhile, despite the recent £4.3m acquisition of builders merchants, and is probably pushing a £50m net by now; though the bid just entered for a chunk of the Claymore field—designed to use up tax credits on exploration—could, if successful, set up another £10m. Viewed as an investment trust, Coalite is pretty handy on the dealing side, with profits on investment steadily reaching £13m against £11m the year before. In the current year, the big worry is of course the miners' strike.

Present supply, from Derbyshire, is not enough to keep production of Coalite going, but not to build stocks ahead of the winter. A resolution of the strike by the late summer, should leave the group on target for current year profits of at least £36m, for a prospective p/e of under 7.

## Dunhill expands to £11m and lifts final dividend

THE CHAIRMAN'S confidence at last year end has been fulfilled with the announcement of an 88 per cent increase in taxable profit at Dunhill Holdings in the year to March 31 1984.

Results of this manufacturer of smokers' requisites, watches, pens and toiletries, show a rise to £11.14m against a restated £5.92m on turnover which increased by 17 per cent to £93.69m. Most of the surge came in a second half surplus of £6.94m.

The final dividend is lifted by 1p to 5p giving a higher total at 14p against 13p, and the directors are proposing a four-for-one scrip issue.

Reorganisation of the central management of the Dunhill business has proved outstandingly successful, say the directors. The reorganisation of the distribution functions has been continued and is now largely concluded. The growth of the newer Dunhill fashion and accessory business has contributed strongly to the improved results.

Continuing management action is being taken to strengthen the Montblanc brand name, which the directors say is a leader in the world pen market, and to reorganise the business for future expansion.

Lane, the subsidiary which manufactures and distributes smokers' products in the U.S., has been successfully relocated to Atlanta, Georgia, from New York and a major expansion of the

distribution business was achieved during the year.

Richardson and Appleby, which manufactures and distributes toiletries and soap in the UK, showed strong sales and profit growth in the year.

For the group as a whole, an improvement in trading conditions in the Far East markets and more favourable foreign exchange rates have contributed to the results.

A change in accounting policy relating to the consolidation of overseas subsidiaries has necessitated the restatement of last year's accounts, with group profit before tax reduced by £342,000 under the new policy and the profit attributable to Dunhill Holdings reduced by £203,000.

The tax charge more than doubled from £2.07m to £4.55m, but there was a £59,000 credit from minorities against a £15,000 debit. Earnings per 16p ordinary share were 79.1p (45.3p).

Commenting on the figures, Mr Tony Greener, managing director, said that there had been a good start to the current year and it looked as if "another bumper year" could be in prospect.

Though there will be no repeat of last year's 88 per cent increase, he said, the group is continuing along the same sort of pattern and he was "quietly optimistic."

He added that the group's substantial cash balances could be used for the acquisition of a "suitable" international brand name.

## ● comment

Dunhill's strongest profits increase came from the Alfred Dunhill fashion and accessories arm, which experienced a measurable benefit from sterling's weakness since 21 per cent of its business is in the U.S. But there was also an underlying improvement in trading margins as a management reorganisation was completed in time to catch an upturn in the market for top-quality branded personal goods. Earnings at Mont Blanc and Lane, on the other hand, were static. Lane was disrupted by a major relocation, while Mont Blanc's factory was simply unable to keep pace with demand, crowding a sharp reminder that Dunhill's skills lie more in marketing than in manufacturing. Capacity will be increased at Mont Blanc in the current year and the group is seeking to arrange orders as far ahead as possible in all its divisions, which should help to avoid further production bottlenecks. In general, however, Dunhill likes to keep out of manufacturing or distribution. With net cash of £11m, the directors are looking for another branded name with an international market, and they may even call on 60.6 per cent shareholder Rothmans International for acquisition support. The shares rose 10p to 645p on the announcement.

## Profits up to £823,000 at Chapman

Profit before tax at Chapman Industries rose by 31 per cent to finish at £823,000 against £629,000 in the year to end-March 1984. But the second half performance was down to £312,000 against a comparable £369,000.

There will be an increased final dividend of 5.5p, up from 5.5p to lift the total from 7.5p to 9p.

Turnover of this Kent-based envelope manufacturer rose by £2.1m to £15.87m. The profit was struck after net interest charges £15,000 lower at £105,000.

An extraordinary debit of £41,000 (nil) includes a provision of £391,000 for additional deferred tax. Earnings per share emerged lower at 23.3p against 28.3p.

The bespoke sector of the industry remains highly competitive, state the directors, but progress was made in commercial envelopes, with West Midlands Envelopes, acquired last August, ahead of expectations.

## MEPC improves to £22m so far

CONTINUED IMPROVEMENT in group profits has been shown at the halfway stage by MEPC with a rise in pre-tax profits of £19.1m to £21.77m for the six months to the end of March 1984. The directors say that increased earnings are mainly due to rising rental income.

Net income from investment properties increased from £32.34m to £34.96m from which administrative and other expenses took £13.01m (£12.78m).

The net interim dividend has been lifted by 2.5p to 2.5p. In the last full year a total of 8p was paid from pre-tax profits of £40.41m. Midway earnings per 25p share rose from 5.2p to 6.6p.

The directors of this property investor point out that in January they took advantage of market conditions and issued £70m of debenture stock with a 40 year life. This enabled the group to replace short term floating rate loans with long term fixed interest finance. They say that the group is in a strong financial position with adequate funds to meet prospective commitments.

After other income of £5.26m came to £16.14m compared with £16.33m. The directors say that interest capitalised to development properties, which has been deducted from the cost of finance, amounts to £3.71m (£2.92m).

Tax amounted to £8.11m (£8.34m). The directors say that the reduction in the corporation tax rate proposed by the Finance Bill 1984 is of greater significance to the group than increases in tax arising from other proposals in the Bill. They believe that the changes will be beneficial to the greater extent.

Earnings per ordinary share are calculated on the revenue profit attributable to ordinary shareholders of £13.46m—an advance on last time's £10.58m. The attributable balance was struck after extraordinary credits added £17,000 (£13,000) which were transferred to other reserves.

Ordinary dividends will absorb £5.11m (£4.09m) leaving retained revenue profits up from £5.49m to £3.35m.

## ● comment

MEPC's stolid 14 per cent profit increase was a little below the City's expectations, and in a day when the market was taking no hostages, the shares dropped only 9p to 362p, valuing the group at £234m. Property trading profits declined sharply to £128,000 and look set to continue that trend in the current half. Meanwhile, the 7 per cent increase in rental income reflects a lack-lustre period for development completions. There are no major completions on the books in the immediate future, and the group says the pattern of rent reviews is unlikely to change.

On the bright side, MEPC has embarked on the second phase of the Dallas office project which attracted anxiety last year, and Australian property values and rentals are picking up strongly. If the UK property market follows suit, net assets could rise to perhaps 420p a share by the year-end, which would put the shares at a larger than average 38 per cent discount to asset value at yesterday's price.

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## Phoenix stays in the black

DESPITE THE severe winter weather on both sides of the Atlantic, Phoenix Assurance recorded a pre-tax profit of £2.4m in the first quarter of this year.

This was less than half the £5.6m for the corresponding period of last year; but most other composite insurance groups have reported pre-tax losses on their operations for the first three months of this year.

Underwriting losses deepened in the period from £14.9m to £19.4m, while investment income improved 4 per cent in sterling terms from £19.9m to £19.6m, the underlying increase in local currencies being 8 per cent. Profits from long-term business in the period rose from £1.5m to £2.1m.

After tax and minorities there was a net profit of £1m in the first quarter—one-third of the £3m of the comparable period. Earnings per share were reduced from 5p to 1.6p.

General insurance premiums fell marginally from £133m to £129.1m, the drop in original currencies being only 0.5 per cent.

Disclosing the figures at yesterday's AGM, Mr Jocelyn Hambro, the chairman, told shareholders that disregarding

the weather, there were indications that measures taken to improve underwriting were having a modest but encouraging effect on results. However, this had had its effect on premium revenue.

Weather claims in the UK and Republic of Ireland were some £3m more than in 1983 and the underwriting loss rose from £7.8m to £9.4m.

Therefore, Phoenix, unlike other composite insurance groups, was not as badly affected this year as in 1982, when extreme weather claims cost some £8m. The company is far less heavily involved in the house buildings insurance market and its geographical spread of business was in its favour this year.

The UK motor account, though still in a loss situation, showed nothing out of the ordinary.

In the U.S., where the company operates through the Continental pool, underwriting losses were £4.1m against £3.6m, with weather conditions being a factor.

The U.S. operating ratio in the period was 115.3 per cent—higher than the 112.5 per cent in the first quarter but lower than the 117.5 per cent for the whole of 1983. Indeed the ratio for the

first quarter is some five points higher than the U.S. industry average.

Heavy storm claims and a return to more competitive conditions resulted in an underwriting loss of £2.1m in Canada.

## ● comment

Although affected by the severe bad weather this winter, Phoenix Assurance seems to have avoided the bloodbath other composites have taken on both their UK and U.S. business. The underlying trend in the UK, stripping out the weather losses, shows a modest improvement, with the major motor account stabilising and the benefits of rate revisions on house contents insurance to take account of the high theft risk now paying off. The U.S. results under Continental's management are far less severe than the horrific losses generally hitting U.S. companies. The favourable cycle in Canada was short-lived and the next downturn has well and truly started. However, Phoenix should make up the lost ground over the rest of the year to at least match last year's £24m pre-tax profit. The 14p drop in share price to 416p, yielding 6.8 per cent gross, owes more to general market weakness than to these results and is still underpinned by bid prospects.

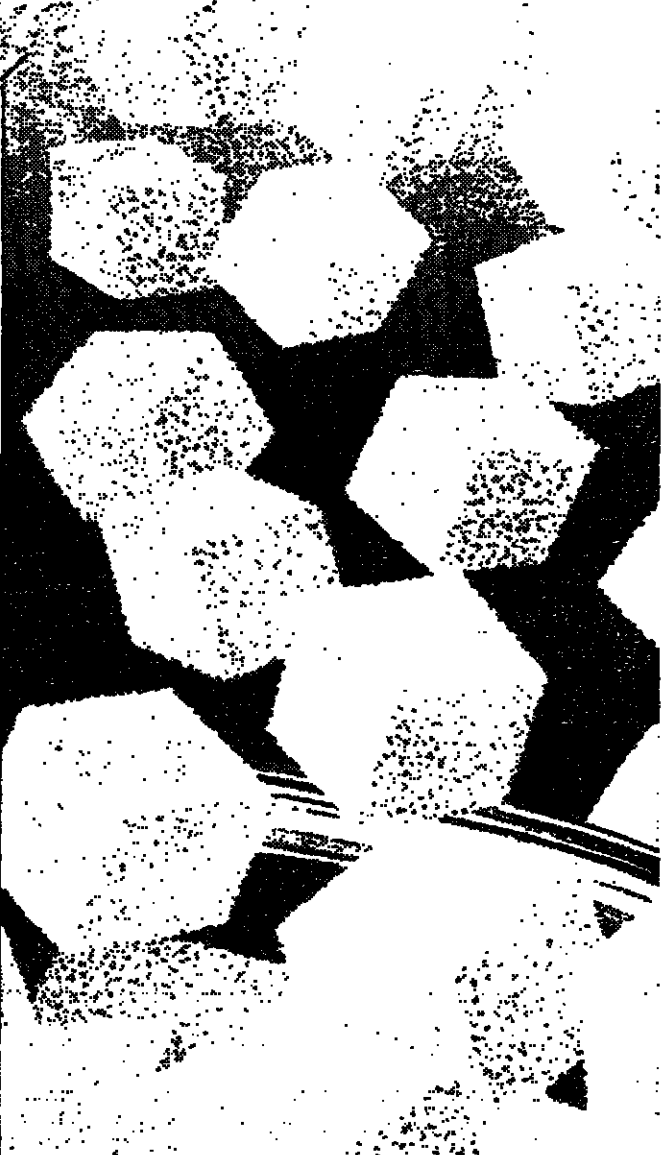
## Strong performance in core operations

TATE & LYLE PLC  
UNAUDITED INTERIM RESULTS

	1984 26 WEEKS TO 26 MARCH	1983 26 WEEKS TO 26 MARCH
Pre-tax profits	£27.0m	£21.1m
Interim dividend per £1 ordinary share	6.5p	4.5p
Earnings per £1 ordinary share	23.2p	19.6p

The Chairman, Robert Haslam, reports:

- \* Profits before taxation £27.0 million compared with £21.1 million in first half of last year.
- \* Underlying pre-tax profits from Group's normal operations very strong, reaching £37.4 million before special provision of £10.4 million to cover possible non-recurring losses in international sugar trading.
- \* Sugar refining in U.K. maintained solid level of profits.
- \* Molasses businesses made good start with profits substantially ahead of last year's figures.
- \* Redpath Industries in Canada had successful first half with high profit performance in sugar operations and construction materials.
- \* Refined Sugars in U.S.A. performed well.
- \* Decision to increase interim dividend by 2.0p to 6.5p reflects underlying profits from ongoing operations, the Board's confidence in the future, and improves balance between interim and final payments.



## Jackson Group earnings and payment rise

Jackson Group, the East Anglia construction and industrial services undertaking, increased its profit by 9 per cent in 1983, from £1.03m to £1.13m. Turnover advanced 25 per cent to £29.36m, with every subsidiary contributing to the year's progress.

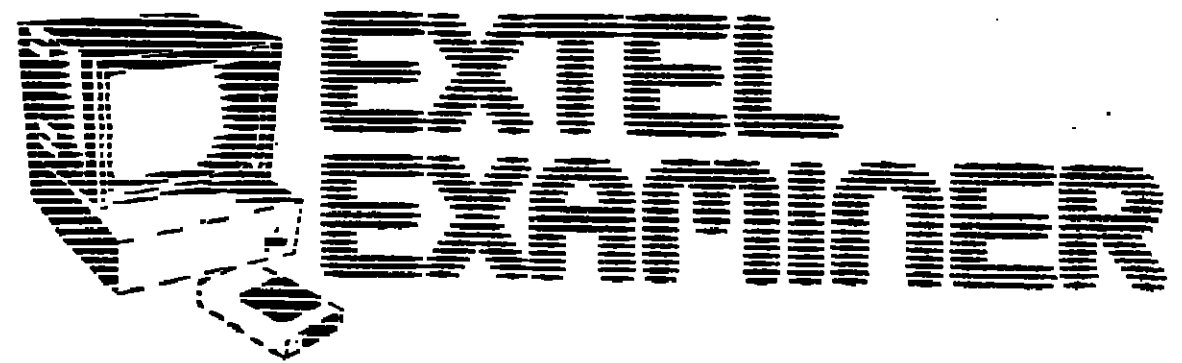
All companies have satisfactory levels of orders and the directors look to the future with confidence. They are lifting the gross dividend from 4.5p to 4.8p with a final of 2.23p. The shares are traded on the Over-the-Counter Market made by Granville; at December 31 they were backed by an asset value of 115p, against 111p a year earlier.

After tax £28,295 (£50,504) and minorities £5,522 (£16,644), the attributable profit came out at £1,09m (£969,000). Earnings are 21p (19.2p) per share.

The group has recently entered the property field and has set up companies to handle the investment for rental income and development for disposal.

F. J. Construction has a promising workload for the current year, and F. Ingram continues to experience good demand for its traditional services.

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TATE & LYLE

The results for the 26 weeks to 26 March 1983 have been adjusted for exchange rates ruling at 1 October 1983.

The above figures do not constitute full financial statements. Copies of the Interim Report for the 26 weeks to 31 March 1984 are being mailed to shareholders.

Further copies may be obtained from:  
C. P. McFie, Secretary, Tate & Lyle PLC, Sugar Quay, Lower Thames Street, London EC3R 6DQ.



# UK COMPANY NEWS

## Smith Bros surges over £5m and lifts dividend 66%

THE SECOND half of the 1983-84 year "really took off," said Mr Tony Lewis, the chairman of Smith Bros, following yesterday's announcement of record pre-tax profits of £5.07m against £3.48m.

He pointed out that an "increasing volume and a rising market is always a background against which a jobber should make money and we had a particularly good trading experience."

Profits in the second half rose sharply by £1.6m to £4.27m following a virtually static opening period which returned £202,000 compared with £211,000.

Shareholders can look forward to a doubled final dividend of 4p, which lifts the total payout by 66 per cent from 3p to 5p net for the year to April 27 1984.

Earnings per share advanced from 18.3p to 24.9p with after-tax profits higher at £3.11m (£1.64m). Dividends will absorb £368,000 (£237,000) to leave a retained profit of £2.44m (£1.38m).

In December, Smith Bros became the second securities firm to form an alliance with a merchant bank. The deal, worth £8.5m, was with N. M. Rothschild & Sons which has taken a 29.9 per cent stake in the company.

Commenting on this yesterday, Mr Lewis said "the group has benefited not only from the financial help given by the Rothschild's group but also by their support."

"There is no doubt that the name of N. M. Rothschild has given us some enhanced status and it has certainly had an impact on our business."

The new jointly owned international dealing operation started trading on April 30 and Mr Lewis said he was "unhappy" with the first few weeks.

Within the next six months Smith Bros plans to move this operation to premises opposite Rothschild's in St Swithins Lane in the City.

It is planned eventually to move the whole Smith Bros firm from its London Wall headquarters to the same building by Rothschild's.

"In our minds we are partners and the more benefits we can draw from our association the more sense it makes," Mr Lewis said.

### DIVIDENDS ANNOUNCED

Company	Current payment	Date of payment	Corresponding dividend	Total last year
Anglo-Inde	3t	July 30	1	4
Chapman	5.8t	July 19	5.5	7.5
Coalite Group	4.13	July 30	3.5	5.05
Dunhill	8	July 26	7	12
Globe Investment	5.25	July 27	4.75	9.4
Harrington	2.8	July 2	2.8	9.8
Harrisons & Crossfield	26	July 27	23.5	34
Investment Co	1.23	July 31	1.75	1.75
Leeds Group	1.75	July 2	1.5	4.5
MEPC	2.5	July 12	2	8
M & G Second	4.04	July 17	3.7	8.54
Smith Bros	4t	July 20	2.5	3
Tate & Lyle	6.5t	July 27	4.5	16

Dividends shown pence per share net except where otherwise stated.  
 † Equivalent after allowing for scrip issues. ‡ On capital increased by rights and/or acquisition issues. § USM stock. § Unquoted stock.

### MINING NEWS

## Gold Fields cautious over future price

By George Milling-Stanley

"WHAT IS remarkable about the price in 1983 is that it held up so well," Miss Louise du Boulay said yesterday in response to a question about the comparatively disappointing performance of the gold price.

Miss du Boulay, author of "Gold 1984," Consolidated Gold Fields' authoritative annual survey of the world gold market, pointed out the contrary to the atmosphere of gloom and doom in the market, the price actually improved a little from the 1982 level of US\$374.95 per troy ounce to average \$423.69.

This, she added, was achieved in spite of a number of factors which might reasonably have been expected to drive the gold price even lower.

Chief among these was the strength of the U.S. dollar against virtually all other currencies, which, apart from making dollar investments more attractive than holding gold, also made the metal more expensive to purchase in any currency other than the dollar.

The price in local currencies emerged as the greatest single influence on the gold market last year. With the price in terms of the Italian lira, the pound sterling and the Hong Kong dollar at or close to the historic highs reached in early 1980, it is hardly surprising that demand fell heavily.

The higher price available in all non-US centres made disbanding the sale of old stocks in private hands such as jewellery, much more attractive. This greatly increased the total supply of gold to the market.

For the remainder of this year, the report says, the performance of the dollar remains paramount. Miss du Boulay expects the narrower trading range established last year to be maintained, with continued strong support at around the \$370 level and substantial profit-taking and disbanding becoming evident as the price edges up towards the \$400 mark.

The picture is likely to remain similar to this until the dollar weakens, Miss du Boulay added. The depressant effect of the high price in local currency terms covered just about all of the usual main components of demand, from the all-important carat jewellery through industrial uses such as electronics and dentistry.

In this context it was noteworthy that only the U.S. and Japan, which had the strongest currencies among the major centres, experienced any substantial increase in demand, and these were not sufficient to offset the declines elsewhere.

Miss du Boulay's report points out continued rising trend established in 1980, and is now at 1,088 tonnes not far short of the levels of a decade ago.

The rise in the total accounted for by South Africa, the biggest single producer by a considerable margin, fell last year from 79 per cent to 62 per cent, even though the country's output expanded from 664 tonnes

to 680 tonnes. This is explained by some big increases in production elsewhere, notably Canada, Australia, and most particularly Brazil. The last-named saw its output jump from 34.8 tonnes to 51 tonnes, overtaking the U.S. to take third place among the western world producers.

Miss du Boulay expects a further increase in production this year, boosted by the big new Ok Tedi mine in Papua New Guinea.

A sharper rise is in prospect for 1985 and 1986, Miss du Boulay believes, led by the start of production at the McLaughlin Mine of Homestake Mining in California and the three mines now under construction at Hemlo in north-western Ontario.

With the main components of demand for gold down in 1983, while the total supply increased, there was a surplus of something like 300 tonnes in supply over demand. In the past few years, any similar surplus has been assumed to have been absorbed by investment demand, which is extremely difficult to quantify in any other way.

In 1983, however, Miss du Boulay was told that there was virtually no investment demand, and the only explanation she was able to adduce as to what had happened to the big surplus was to suggest that this must in some way still be in the market, perhaps held as trading stock by the now very large number of traders of the metal.

Apart from that, Miss du Boulay pointed to the difficulty of obtaining an accurate assessment of several components of demand, notably the amount of purchases of gold bars for investment and full details of transactions between certain central banks.

On a brighter note, there are few grounds for optimism about the gold market in the remainder of this year, subject of course to the performance of the dollar.

Demand for jewellery is reported to be improving in many centres as the economic recovery becomes more widespread, with particularly strong showings from Japan and the Middle and Far East.

Beyond that, there are signs of an improvement in fabrication demand for non-jewellery purposes, although any real recovery in this area will not come about until the non-dollar price of gold falls.

Gold 1984 is obtained from Consolidated Gold Fields of 49 Moorgate, London EC2R 6BQ.

### M & G Second

Revenue of the M & G Second Dual Trust improved from £1.15m to £1.22m over the year to May 31 1984 before deducting tax of £386,307, compared with £345,197. Net asset value per 4p capital share at May 30 totalled 145.39p (106.87p) and a final dividend of 4.04p (3.52p was forecast) lifts the net total from 8.06p to 8.54p.

## Globe Trust achieves all-round expansion

IN THE year ended March 31 1984 Globe Investment Trust Ltd. has shown all round improvement, with increases in its earnings, dividend, and value per share.

The trust is a member of the Electra House Group.

Consolidated accounts show net basic earnings for the year have risen from 8.23p to 9.24p, and fully diluted from 8.1p to 9.05p. The final dividend is pushed up to 5.25p to give a total of 9p net, compared with 8.3p in 1983-84.

Over the 12 month period, the net asset value increased by 26.6 per cent, from 269.37p to 341.02p basic. On a fully diluted basis the value came to 322.85p, against 257.04p.

After taking professional advice the directors consider that a conservative valuation of the equity of Spectra, a Newquay-based manufacturer and distributor of car care products, will be £3.65m. Dealings are expected to begin on the Unlisted Securities Market next Monday.

Spectra, which has motorcycle champion Barry Sheene as a non-executive director and effective promoter of its products, has been a wholly-owned subsidiary since Sandhurst Marketing, which reduces its stake to 63 per cent after the placing.

Sandhurst Marketing, a specialist in the marketing and distribution of stationary and office equipment, delayed the flotation by several months when it decided in the autumn to acquire Dynaglaz to complement the range of Spectra car care products.

The placing will raise £1.2m for Spectra of which £550,000 will be used to repay loans from Sandhurst. The balance will provide additional working capital to help the company increase its share of an estimated £150m market.

In the year to January 1984, Spectra made pre-tax profits of £354,000, up from £231,000, on turnover of £3.77m compared with £2.54m.

Rowe & Pitman are brokers to the issue.

### Spectra placing on the USM

Hill Samuel is placing around 2m shares, equal to 37 per cent of the equity of Spectra, a Newquay-based manufacturer and distributor of car care products.

The shares, at the 65p placing price, will sell on a p/e of 13 and give a valuation for the company of £3.65m. Dealings are expected to begin on the Unlisted Securities Market next Monday.

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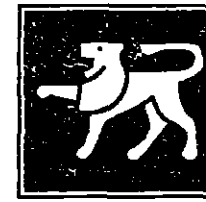
## Jackson Group

Construction and Industrial Services.

- Pre-tax profits further increased to £1.126 million.
- Turnover up 25% to £29.4 million.
- Dividend raised to 4.9p per share.
- Good order books enhance group prospects.

Year to 31 December	1983	1982
Revenue	£29,364	£23,374
Pre-tax profits	1,126	1,026
Profits after tax and minority interests	1,092	969
Earnings per share	21.0p	19.2p
Dividends per share—gross	4.9p	4.5p
—net	3.43p	3.15p

The Company's shares are traded on the Granville Over-the-Counter Market. The full Report and Accounts are available from Jackson Group Plc, Dobbs Lane, Keagrave, Ipswich.



## Alfred Booth & Company, p.l.c.

"The results for the year show a striking advance on 1982"

Richard H. Amis, Chairman

### Financial Highlights

	1983	1982
	£000's	£000's
Turnover	56,037	46,743
Profit before Taxation	2,547	1,211
Shareholders' Funds	10,032	8,435
Earnings per Share	418.12p	191.96p

Copies of the Annual Report for the year to 31st December, 1983 are available from:

The Secretary, Alfred Booth & Company, p.l.c., 34 St. James's Street, London SW1A 1JA.

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| SWISS BANK CORPORATION INTERNATIONAL LIMITED | S. G. WARBURG & CO. LTD.               |

The Notes, issued at 100 per cent. in denominations of U.S.\$5,000, have been admitted to the Official List by the Council of The Stock Exchange subject only to the issue of a temporary global Note. Interest on the Notes is payable annually in arrears on 20th June, commencing 20th June, 1985.

Particulars of the Notes, the issuer and Japan are available in the Extel Statistical Service and may be obtained during usual business hours up to and including 14th June, 1984 from:

Cazenove & Co.  
 12 Tokenhouse Yard  
 London EC2R 7AN

Morgan Guaranty Ltd  
 30 Throgmorton Street  
 London EC2N 2NT

31st May, 1984



## Phoenix Assurance plc

### Interim Statement

#### ESTIMATED RESULTS TO 31st MARCH 1984

The following are the estimated and unaudited results of the Phoenix group of companies for the three months ended 31st March 1984 with the comparative figures for the corresponding period in 1983 and actual results for the full year 1983.

	3 months to 31.3.84	3 months to 31.3.83	Year 1983
	£m	£m	£m
Net premiums written:			
General (fire, accident, marine and aviation)	129.1	133.0	505.7
Investment income	19.6	18.9	75.2
Underwriting results:			
General	-19.4	-14.9	-57.8
Long-term	2.1	1.5	7.4
	2.3	5.5	24.8
Less expenses not charged to other accounts	0.6	0.6	2.9
	1.7	4.9	21.9
Share of associated companies' profits	0.7	0.7	1.8
Profit before taxation	2.4	5.6	23.7
Less: Taxation	0.2	1.9	1.5
Minority interests	1.2	0.7	5.3
Net profit	1.0	3.0	16.9
Earnings per share	1.6p	5.0p	27.7p

US dollar transactions are converted at the rate of \$1.44 for the 3 months to 31st March 1984 (\$1.46 for the 3 months 1983 and \$1.45 for the year 1983).

#### NEW LONG-TERM BUSINESS WORLD-WIDE

	3 months to 31.3.84	3 months to 31.3.83	Year 1983
	£m	£m	£m
Sums assured	1,333.7	964.4	4,110.0
Annuities per annum	4.9	2.3	14.6
Annual premiums	12.7	8.5	32.4
Single premiums	17.3	13.5	53.1

#### Chairman's Comments

At today's Annual General Meeting Mr Jocelyn Hambro said:

"Comments on quarterly results are often prefaced by a reminder that they should not be taken as a reliable guide for the rest of the year. This is particularly so for 1984 when the first quarter's results were badly affected by weather. In comparison with the previous year pre-tax profits were down from £5.6 million to £2.4 million.

"Investment income at £19.6 million was up 4% although in original currencies the increase was greater, 8%. The general business underwriting loss was £4.5 million higher at £19.4 million.

"In the United Kingdom and Republic of Ireland, weather claims on the property account alone were some £3.0 million more than in the corresponding period of 1983 and the fire and accident account made an overall underwriting loss of £9.8 million (by comparison £7.3 million in 1983). But the effect of exceptional weather was not confined to these islands.

"In the United States we incurred an underwriting loss of £4.1 million—last year £3.6 million—and here, too, climatic conditions were a factor. The operating ratio was 115.3 which is higher than 112.8 for the first quarter of 1983 but lower than the 117.8 for the full year 1983. Heavy storm claims and a return to more competitive conditions in Canada contributed to an underwriting loss of £2.1 million, against the first quarter of 1983 when we earned a small profit. In the rest of the world we have some improvement as also on the reinsurance and marine accounts.

"Disregarding the weather there are indications that measures taken to improve our underwriting are having a modest but encouraging effect on our results. This has not been achieved without cost in terms of premium revenue which is slightly down on last year—a half of one per cent in original currencies.

"On the life side new business production in the first quarter was at a high level. The withdrawal of life assurance premium relief will affect production, particularly in the short term, but as I mentioned in my statement, the company has been most active in those sectors least likely to be adversely affected."

30th May 1984

John G. ...

This advertisement is issued in compliance with the regulations of the Council of The Stock Exchange...

Spectra

SPECTRA AUTOMOTIVE AND ENGINEERING PRODUCTS PLC

Registered in England under the Companies Acts 1948 to 1980 No. 490970

Placing by Hill Samuel & Co. Limited

2,075,000 Ordinary shares of 10p each at 65p per share

This advertisement is issued in connection with the placing by Hill Samuel & Co. Limited of 2,075,000 Ordinary shares of 10p each at 65p per share.

The Company's principal activity is the manufacture and distribution of car care products, including paints, products for rust prevention and the repair of silencers and cooling systems, and products for cleaning, polishing and lubrication.

The Company is a subsidiary of Sandhurst Marketing PLC. Full particulars of the Company are available through the Exel Unlisted Securities Market Service.

Hill Samuel & Co. Limited 100 Wood Street London EC2P 2AJ

Rowe & Pitman City-Gate House 39-45 Finsbury Square London EC2A 1JA

VIVIAN, GRAY & CO.

STOCKBROKERS ESTABLISHED 1877

Our branches in Hereford and Truro can offer space to Members of the Stock Exchange or other investment managers with established business who might wish to move to these locations.

The Senior Partner Vivian Gray & Co 10-13 Dominion Street, London EC2M 2UX Telephone: 01-628 9311

HARRISONS & CROSFIELD

SUMMARY OF RESULTS

Table with 3 columns: Item, 1983 (£'000), 1982 (£'000). Rows include Group profit before interest and taxation, Group profit before taxation, Extraordinary items, etc.

Plantations

Profits before interest £22.1m (1983 £24.6m). Although crops were lower, owing to prolonged drought, this setback was more than offset by buoyant sentiment for rubber, palm oil, cocoa, coffee and tea.

Timber and Building Supplies

Profits before interest £11.6m (1983 £7.9m). Profits of the Sabah Timber Group were much improved and it is expected that this growth will be maintained.

General Trading

Profits before interest £6.8m (1983 £5.5m). The Eastern companies suffered a setback from the recessionary conditions. However, the new joint marketing initiative achieved excellent results strongly supported by other commodity trading groups.

Finance

Profits before interest £9.9m (1983 £9.9m). The substantial increase in this division includes leasing income together with the investment of funds generated from the disposals in 1982.

Extraordinary items

In 1983 this represents the adjustments arising from the 1984 Finance Bill. In 1982 it relates to the net surplus on disposal of shares in Harrison's Malaysian Estates PLC and related transactions.

Chemicals and Industrial

Profits before interest £13.9m (1983 £6.1m). Considerably better profits were earned by all the manufacturing and distribution units in the UK and Europe, but optimum figures have not yet been reached in all cases.

Property disposals

Profits before interest £1.4m (1983 £1.1m). In 1982 significant property disposals took place within the Group, particularly in Malaysia, giving rise to disposal profits of £10.1 million.

ORDINARY DIVIDEND

A final dividend of 26p per share is recommended by the Board, making a total for 1983 of 34p per share, this being 9.7% up on the total dividend of 31p per share for 1982.

ONE FOR ONE CAPITALISATION ISSUE

The Board also recommends a capitalisation issue of one Ordinary share of £1 for each Ordinary share held on 14th June 1984.

PROSPECTS

The improved performance during the latter part of 1983, particularly in the UK and Europe, has been maintained during the opening months of 1984. More optimism exists about economic conditions which affect our business in North America.

The comparative figures for the year ended 31st December 1982 are an extract from the full accounts for that year which have been filed with the Registrar of Companies and on which the auditors gave an unqualified opinion.

HARRISONS & CROSFIELD PLC, 1-4 GREAT TOWER STREET, LONDON EC3R 5AB

Coleman Milne owns 28% of Henlys

Coleman Milne, which is subject to an agreed bid from an investment subsidiary of the Hawley Group, said yesterday that it has raised its holding in the garage group Henlys to 3.85m shares, equal to 28.2 per cent. Its latest purchase was 150,000 shares.

Hawley Group and British Car Auctions, which together own 64 per cent of Coleman Milne, yesterday announced plans for the Hawley investment subsidiary, Midepsa of Canada, to bid for Coleman Milne and to buy a number of other minority stakes in various companies.

The agreed bid for Coleman Milne was made after discussions with the Stock Exchange, after which the company recognised that its purchases of Henlys and Lotus shares could jeopardise its USM quotation.

Henlys shares fell 1p yesterday to 119p and Coleman Milne gained 3p to 53p, compared with the 60p a share cash alternative offer which values the company at £9.6m.

The offer by D & B Investments, a subsidiary of Dun & Bradstreet Corporation, for Dun & Bradstreet shares, accepted in respect of 7.43m shares, equal to 55.9 per cent of the existing capital. The conditions as to acceptances have been satisfied. The offer remains open.

John Beales Associated Companies - Perelle Nominees now hold 310,000 shares (8 per cent). Lyle Shipping - Scottish Amicable Life Assurance Society and its associates now hold or control 696,950 (previously 746,950) shares (6.96 per cent).

F and O - Sterling Guarantee Trust now owns 6,570,000 deferred stock units (4 per cent). Murray Electronics - Legal and General Assurance Society now holds 1.82m shares (6.07 per cent).

Murray Clydesdale Investment Trust - The Merchant Navy Officers' Pension Fund now holds 9.35m shares (7.06 per cent). Alderm International - The Prudential Corporation group of companies, together with segregated funds managed on behalf of its clients, is interested in 1,078,500 ordinary (6.4 per cent), Macfarlane Group (Classman) - Sir Norman Macfarlane has disposed of 275,000 shares and now holds 1,276,171.

William Leech - Mr J. R. Adamson, a director, has a beneficial holding of 290,170 shares, and as a trustee holds 300,000 of 60,000 held under settlements of Mr J. Adamson deceased.

Kwik-Fit (Tyres and Exhausts) - Mr D. Whyte, a director, has acquired a further 10,000 shares at 40p each. Benjamin Priest - Saint Piran now owns 1,700,000 shares (10.047 per cent).

Festiva - Prudential nominees have an interest in 460,000 shares and Vanburgh Pensions is interested in 235,000. McCarthy and Stone - Mr W. F. Stone, a director, has disposed of 518,325 shares at 435p each and now holds 3,550,000 (17.04 per cent).

Stewart Plastics - Mr C. Dugan-Chapman, a director, has disposed of 225,000 shares at 109 1/2p each and now holds 8,910,000 (30.394 per cent). Mrs M. E. Dugan-Chapman, a director, has disposed of 25,000 shares at 109 1/2p per share and now holds 801,107 shares (3.524 per cent).

Avon Rubber - Morgan Grenfell Special Exempt Fund owns 400,000 shares (8.03 per cent). Aberdeen Construction - Scottish Northern Investment Trust has increased its holding of ordinary to 885,000 (5.95 per cent).

Olives Paper Mills - Fado Investments has acquired an amount exceeding 6 per cent of the issued equity share capital by way of nominee holdings. Second Alliance Trust - Standard Life Assurance has acquired a further 45,000 ordinary stock

The following companies have notified dates of board meetings to the Stock Exchange. Meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interim or final and the sub-divisions shown below are based mainly on last year's timetable.

TODAY Interim: Thomas Borthwick, M & G Group. Final: Centreway Industries, Edbro, Energy Services and Electronics, Freshbake Foods, Habitat Medicare, Lynton, Manor National.

Interim: Associated Energy Services... June 14. Williams (John) of Cardiff... June 7. Final: Case... June 5. Cobra Emerald Mines... June 6. Combustion Technologies... June 6. Minemans... June 4. Physic... June 6. Robert Jones... June 12. Sound Diffusion... June 6.

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Jefferson Smurfit buys 9% of U.S. paper company

Jefferson Smurfit, the Irish paper company, has bought a 9 per cent stake in Arizona-based Southwest Forest Industries, a medium-sized paper concern, and is discussing a "possible transaction" with the company.

The U.S. operations of Jefferson Smurfit are somewhat larger than those of Southwest Forest.

At Jefferson Smurfit Dublin headquarters, Mr Robert Holmes, chief financial officer, said the company expected to make an announcement within the next few days.

Southwest Forest Industries is relatively highly leveraged and the recent rise in U.S. interest rates led to management abandoning plans earlier this month for a \$650m (£469m) leverage buyout.

The proposed deal at \$24 per share, valued the company at \$812m. It also included a refinancing of \$338m of debt.

However, the group of investors led by Morgan Stanley decided to drop the deal after certain banks which were to have

provided a major part of the debt financing withdrew their support.

Southwest Forest is an integrated forest products company engaged primarily in the manufacture and distribution of pulp, newspaper, linerboard, corrugated containers and building products.

The company has private cutting rights on approximately 605,000 acres of timberland and operates 80 plants in 23 U.S. states.

In 1983 the company made a net loss of \$24.7m on turnover in excess of \$600m. In the first quarter of 1984 it made a net profit of \$3.41m against a loss of \$6.85m.

Charterhouse J. Rothschild's former holding of 3.7m ordinary shares gave it a 5.4 per cent stake in the ordinary share capital. But it said yesterday that it was retaining options on just under 2m ordinary shares, exercisable over the next three years, as well as \$4.2m of 11 per cent convertible unsecured loan stock.

If all the options and conversion rights were exercised, it would have a 6.3 per cent interest in Woolworth's enlarged share capital, Charterhouse J. Rothschild's investment portfolio.

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C. Rothschild £11m equity sale

Charterhouse J. Rothschild yesterday sold 2.5m ordinary shares of Woolworth Holdings at 44 1/2p each, bringing £11.5m to the merchant bank and financial services group. Woolworth shares fell 12p yesterday to 43 1/2p.

The sale, mainly to institutional clients of Rowe and Pitman and Morgan Grenfell, was made on the grounds that Woolworth's success and share price rise had made the Woolworth stake a disproportionately large part of Charterhouse J. Rothschild's investment portfolio.

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Waterford and Carroll talks may end in deal

Waterford Glass, the Irish-based crystal glass manufacturer, said yesterday that it had begun talks this week with Carroll Industries, Irish tobacco company, which could lead to some form of association between the two companies.

The discussions are still at an early stage. Last month, Waterford said a number of interested parties had commenced discussions which could lead to an offer for Waterford. It had been widely thought that only a non-Irish company would be able to afford to buy Waterford, which is Ireland's fourth largest company.

Acceptances have been received in respect of 3,277,598 shares (approximately 80 per cent) offered by the Albert Fisher Group in a recent one-for-four rights issue.

Bridon subsidiary, Morlock Industries, has agreed to sell the major part of its assets (excluding freehold property) to Ellison Lockwashers of Bingley, West Yorkshire, for approximately £470,000. Completion is expected to take place on June 4.

Quest Automation has acquired Softlex, now renamed Padmede Software Services, by the issue of 400,000 ordinary shares.

Morgan Grenfell has purchased 50,000 ordinary shares in Martin The Newsagent at 34 1/2p (approximately 0 per cent gain) and Morgan Grenfell together own or have received irrevocable undertakings in respect of 4.1m ordinary shares (31.1 per cent).

Royal Group, the U.S. holding company of Royal Insurance, has finalised the acquisition of Silvey Corp, for a cash purchase price of \$50.7m (£36.5m).

Carle Engineering Group - Lawrie Group holds 220,000 ordinary (5.5 per cent) and 11,500 10 per cent convertible redeemable preference shares 1.999 (0.65 per cent).

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## UK COMPANY NEWS

### H & C lifts dividend as profits show £12m rise

AN IMPROVED performance during the latter part of 1983 helped Harrison and Crossfield, the plantation, commodity and industrial combine, to a pre-tax profit of £56.63m for the year, an advance of £12.16m over 1982. The UK and Europe showed particular improvement.

The final dividend is raised to 26p for a total of 34p net, against 31p, and there is to be a 1-for-1 scrip issue. Both the final and the scrip will be on capital of £80.91m, reduced following the cancellation of £1.45m held by a subsidiary.

In the opening months of the current year the improved performance has been maintained, the directors report. More optimism exists about the economic conditions which affect the business in North America, and commodity prices remain firm.

Profit before interest for 1983 came to £85.7m (£59.09m) including share of related companies, and by products was split as to: plantations £22.15m (£24.58m); chemicals and industrial £13.88m (£8.14m); timber and building supplies £11.83m (£7.95m); general trading £8.82m (£8.45m); finance £9.9m (£3.93m); and property disposals £1.34m (£10.07m).

Although crops were lower because of prolonged drought, the setback was more than offset

by buoyant sentiment for rubber, palm oil, cocoa, coffee and tea, which enhanced returns considerably. The firmness has persisted into 1984 particularly in respect of the edible commodities as a result of the improved economic climate.

In chemicals and industrials, considerably better profits were earned by all the manufacturing and distribution units in UK and Europe, but optimum figures have not yet been reached in all cases. The position in North America is less pleasing and some companies continue the struggle to maintain sales and market share even at lower margins. Conditions are, however, improving.

A geographical breakdown of the profit shows: UK £29.26m (£14.33m); Asia £26.19m (£28.38); North America £2.3m (£4m); and elsewhere £7.94m (£5.27m).

Turnover rose from £952m to £1.1bn, £25.45m (£14.52m) and minorities £474,000 (£2.25m), the attributable profit is £30.7m (£27.69m) with earnings at 49.1p (44.3p) per share.

The main reason for the higher tax charge is that the 1982 profits included £10m property disposal profits which were not subject to tax. There is an extraordinary debit of £4.52m in respect of adjustments for the

1984 Budget, against a £73.8m credit last time which related to the surplus on disposal of shares in Harrison Malaysian Estates and related transactions.

**Comment**

Profits from Harrison & Crossfield were at the top end of market expectations and the shares shot up 37p before falling back to 75p as the market retreated. Given the reduction to 30 per cent of its stake in HMPB, the plantations division performed well and with the drought over and commodity prices holding well, looks set to increase profits this year. The timber and building supplies division has overcome the problem of tight margins on timber by a healthy performance in the building supplies business which includes DIY. Further growth is expected, assisted by the possible opening of new depots. The poorest performer is general trading in the East although the division as a whole edged forward in profits. Harrison & Crossfield is in a strong position with no net borrowings and a sizeable acquisition could be just round the corner. Commodity markets and weather permitting, the group should exceed £70m pre-tax profits in 1984 which puts the shares on a p/e of 12.

### Euro Ferries unveils details of changes in fare discounts

MOST SMALL shareholders in Euro Ferries are more interested in their fare concessions than the ability to vote on group matters, the company said yesterday as it gave full details of its proposed switch in the concession from ordinary shares to a new class of preference stock.

The issue has become a controversial one. EF said three weeks ago that it wanted to change the basis of the 25-year-old concession under which holders of at least 300 ordinary shares receive fare discounts of up to 50 per cent.

To do this, it is creating new 5 per cent preference shares. After January 31, 1985, only holders of these will qualify for the concession, which EF said it will maintain for at least another 15 years.

Shareholders will be able to exchange their existing ordinary

shares on a one-for-one basis for the new preference shares with the continued concession, or for ordinary shares in a new holding company, European Ferries Group, for a combination of both.

The group said the fare concessions had become so popular that new individual shareholders were joining at a rate of 20,000 a year. Present share capital is £59.4m in 25p shares.

Last year, the concessions were used on more than 80,000 return trips. The value of the discounts on these totalled over £5m, and is rising steadily.

There are now more than 160,000 individual shareholders; an increase of 60,000 over the last three years. Holders of 300 or more new preference shares will qualify for full discounts up to January 1, 1988. After that, the threshold rises to 600 holders of 300-599 will then be entitled to half the concession.

### Anglo-Indo tops £1m and pays more than forecast

REFLECTING improvements in almost all companies within the group, including sharply reduced losses by the Brazilian operations, the Anglo-Indo-Indonesian Corporation swung from a deficit of £449,000 to pre-tax profits of £1.13m for the 1983 year.

And, compared with a forecast of 3p made last September at the time of the rights issue, the dividend for the year is being increased from 1p to 4p net per 25p share on the enlarged capital in view of the improved financial position.

Earnings totalled 12.4p (loss 7.2p) per share.

Turnover for 1983 advanced

from £9.01m to £26.88m—the group has interests in tea and rubber estates and in engineering.

The plantation operations benefited from higher tea and rubber prices and a 28 per cent devaluation of the rupiah in March 1983 which “dramatically improved export earnings of the Indonesian estates.”

Conditions for the Brazilian tool activities continued to be difficult in the opening half but following rationalisation measures the operations were trading profitably by year-end—the losses were cut by £261,000 to £228,000.

### Edenspring outlook improving

THE INTERIM results of Edenspring Investments for the period from incorporation on January 19 1983, to December 31 show the company incurred a pre-tax loss of £380,537 on a turnover of £5.75m.

The figures include trading losses for six months of Oric Products International, acquired last November.

Since the acquisition of Oric the group has concentrated its operations on the development of the Oric range of computers, related peripherals and software.

The directors say the group's future is in the micro-electronics

industry. They add that its financial resources are good and that there are ample bank facilities available.

It is hoped the results for the full accounting period to June 30 will show the benefits of the improving Oric position. In the following year the directors expect to see a “very substantial improvement in trading.”

A new product, planned for the latter part of 1984, has been entirely pre-sold to a major overseas customer and total group sales for the 12 months to December 1984 are anticipated at £25m.

### Leeds Group surges to record £637,000 midway

AN EXCELLENT half-year has been experienced by Leeds Group. Profit has increased from £306,000 to a record £637,000 in the six months ended March 31 1984 and the interim dividend is lifted from 1.5p to 1.75p net per share.

The directors state that investment income is reduced by lower interest rates, but the liquidity remains substantial. All branches of Leeds Dyers are operating near capacity and prospects for the second half are encouraging.

A regular, if modest, income is being received from the American oil and gas interests. In line with their conservative policy, the directors have decided to write down the balance-sheet value of those assets to a nominal figure.

West Yorkshire Insurance, in which Leeds has a 40.45 per cent share, is trading successfully. An opportunity to write a new class of business has required a further injection of equity, of which the company's share was £133,500.

The company has acquired from the receiver the fixed assets of Allen Thornton and Sons (1982), for £235,000. This company traded in a similar market to Scott and Rhodes, and the directors believe that this move will enable the company to significantly increase market share.

It is planned to dispose of the land and buildings, and the additional business will complement the new capacity being installed at Scott and Rhodes.

Group turnover in the half year rose from £4.29m to £5.1m. After tax £250,000 (£100,000) the net profit came to £387,000 (£209,000) for earnings of 6.2p (5.6p) net per share. At the year-end there will be an extraordinary item expected to approximate £2.1m. That comprises £1.7m relating to previously deferred tax following the Budget changes, and £400,000 net of tax as a provision against the balance sheet value of the Leeds Energy American assets.

### Overseas side helps GRE first quarter

Mr Tim Collins, chairman of Guardian Royal Exchange Assurance, told shareholders at yesterday's annual general meeting that unlike many other composite insurance groups, GRE's experience in the first quarter of this year had been mixed. The deterioration in the UK and U.S. over the period had been largely offset by a strong improvement in Australia and better than expected results from West Germany and Canada.

He admitted that the overall picture was not as good as a year ago. But he told shareholders that “we are by no means looking at a pre-tax loss for this quarter.”

### Phoenix Properties

Phoenix Properties & Finance staged a £37,000 turnaround to the black with profits of £22,000 in the year to end September 1983. In yesterday's edition, due to an agency error, last year's comparable figure was inadvertently given as a profit.

# Associated British Foods



## Group's strong financial position

“The results for the year reflect the group's strong financial position and its wide range of activities throughout the food industry.”

- Garry Weston, Chairman
- Salient features from the Report and Accounts 1984
- \* Shareholding in The Premier Group of South Africa sold for £206 million.
  - \* Profit on the sale of Premier £103.3 million (included in Extraordinary items).
  - \* Net borrowings reduced by £173 million to £20.5 million.
  - \* Shareholders' Funds increased by £158 million to £786 million, representing 91 per cent of net assets (1983: 70 per cent).
  - \* Dividend up 17 per cent - total for year 5p per share on increased share capital.

SUMMARY OF RESULTS	1984 £million	1983 £million
Turnover - excluding Premier Group	2,764.7	2,479.0
Group profit - excluding Premier Group	90.6	90.1
Investment income	23.7	4.5
Profit of Premier Group	12.4	51.9
Profit before Tax	126.7	146.5
Tax and minority interests	42.2	63.3
Profit attributable to the Company	84.5	83.2
Extraordinary items	87.6	(0.4)
Profit for the Financial Year	172.1	82.8
Earnings per share	21.2p	20.9p

Associated British Foods plc  
Weston Centre, 68 Knightsbridge, London SW1X 7LR.

This announcement appears as a matter of record only.

NEW ISSUE April 17, 1984

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## JOBS COLUMN

## Why hard work and fitness won't be enough

BY MICHAEL DIXON

DID YOU know that two thirds of the British public now claims to be able to touch its toes without bending its knees?

The Jobs Column didn't until that vital statistic was revealed at the Recruitment Society's conference in Bristol the other day by Tim Burns of Market and Opinion Research International. He was describing changes in people's attitudes to employment as indicated by MORI's numerous surveys over the past 15 years.

Perhaps the most marked change is rather in their attitude to unemployment. It is now viewed by the public as far and away the most important problem facing the country, whereas just before the Conservatives gained power in 1979 it came a poor third behind trade unions and inflation.

That probably accounts for commensurate increases in people's awareness of the importance of having a job and their willingness to work hard at it. The same no doubt explains why those who have a job are today more satisfied with the organisation which employs them. In 1977 only 43 per cent of workers described their organisation as a good place to work. Last year the proportion was up to 53 per cent.

At the same time, however, MORI has detected another major change of a different kind

— which is where the boasts about toe-touching ability come in.

It would be wrong to think that the jobs shortage has worsened people's morbid tendency to invest most of their energy in paid work, using their free hours mainly to rest and recover from it. The surveys suggest that the British are becoming markedly more aware of and interested in opportunities for leisure activities, especially the sort supposed to promote personal fitness. We are turning away from passive leisure pursuits such as telly-watching, cinema-going and spectator sports, in favour of being up and doing.

So MORI's evidence is that, as well as increasingly willing to work hard when we are working, we are becoming keener and keener to have space to play hard. Which must surely be a healthy development, provided it is accompanied by a further change in attitude.

For generations we have largely viewed employment as something people rightly expect to be supplied ready made. The still prevailing view is that there is a sort of natural evolution whereby young people who do tolerably well in academic examinations go on to join organisations which supply them with specified things to do—more or less in line with their previous studies—to speci-

fied standards for so many hours and days a year, in return for a specified salary and set of perks.

An added belief is that the purpose of doing the specified things well is to get promoted to control the workers who stay in the ranks below. Few employees see themselves as responsible for contributing directly to the supply of goods or services to the outside world, by which the organisation at least notionally earns the money to meet its payroll.

Such bureaucracies are not, of course, confined to the public sector. Although outnumbered by less ossified smaller concerns, they still account for the bulk of employment.

But evidence that they will provide fewer and fewer jobs in future was also given to the Recruitment Society's conference when Dr Colin Leicester, of the Henley management school, outlined the findings of his study of 35 businesses, big and little.

Of the lot, 28 which collectively employed 1,744,000 folk in 1981 expected to have shed rather more than 20 per cent of them by 1986. The other seven, largely in high-technology products and services, expected their 1981 total workforce of 180,000 to increase by 20 per cent over the same period.

The extra jobs, however, will not be of the kind found in big

centrally controlled organisations. The strategy of the seven is to parcel out each of the company's different operations to a self-reliant, tightly manned "profit centre." In every case the employees will need the skills and willingness to do several different kinds of work, with emphasis on innovative talent. The prime concern of managerial staff will be not control, but leadership.

In effect the growing companies plan to replace open-ended contracts of service with fixed-term contracts for services contributing to supplying customers' wants.

So the flexibility required by workers in future will go beyond being able to touch their toes. If they want to be well heeled to boot, they'll need to stop seeing employment in terms of joining organisations and start seeing it as making and doing things that people will buy.

## Antiques

RECRUITER Mike Hann of the Odgers consultancy seeks a general manager to run and develop the Passport buying-card service for extremely well-heeled connoisseurs of antiques and other works of art.

Backed by Michael Davis Shipping, Passport entitles its holders not only to buy on credit at numerous inter-

national dealers, but to other facilities including travel and foreign-exchange services, insurance, and specialist packing and shipping. It also produces a quarterly journal about antiques.

The base is Kew. But reporting to Michael Davis in New York, and being responsible for cultivating dealers and negotiating with financial institutions, the recruit will travel a lot.

Candidates must have proved appropriate marketing and managerial skills by developing a business in high-priced products.

No salary quoted, but I would guess about £30,000. Perks include car.

Inquiries to Mr Hann at 1 Old Bond Street, London W1X 3TD; telephone 01-499 8811, telex 8954989.

## Controller

A FINANCIAL controller's job in the projects division of a London-based telecommunications group with a £400m turnover is being offered through headhunter John Courtis.

The newcomer will be responsible for all financial aspects of the 400-employee division, apart from central treasury and corporate taxation. Mr Courtis describes the work as "dragging a contracting division from being rather like all contract-based outfits where engineers

and the like rule, to the standards of profit performance and professional management control we take for granted in other sectors."

Candidates must be qualified accountants (like John Courtis), experienced in substantial financial control preferably covering contracting.

Salary about £27,500 plus car.

Inquiries to John Courtis and Partners, 104 Marylebone Lane, London W1M 5FU; tel 01-486 8949. Since the employer is not named, applicants' requests for confidentiality will be honoured.

## Planners

THE SAME promise is made by Antony Taylor of the Recruitment Partnership (27 Blackwellgate, Dartington DL1 5HX; tel 0325 55428, telex 387259 Recpar G) in the case of an unspecified number of senior corporate planners' jobs in the Far East which he offers on behalf of an international telecommunications group.

Candidates must be numerate, adept at accounting methods, and have succeeded in systems analysis and planning work in a big company which has included studies of prices and tariffs. Salaries £20,000-plus with expatriate perks including family housing.

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Please apply by sending a c.v. or telephone:

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Ideally they seek a 28/40 year old Chartered Accountant or MBA who is already operating in this area. Alternatively they would take someone from a fund management background who has a particular understanding of smaller companies, preferably high technology; or again alternatively a person who is currently with an industrial holding company which specialises in investment or part-investment in the smaller type of "high tech" situations.

Please write in the first instance, quoting ref: 551, to Colin Barry, Overton Shirley and Barry, Prince Rupert House, 64 Queen Street, London EC4R 1AD. Tel: 01-248 0355.

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James Allen  
PERSONNEL SELECTION

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Excellent career prospects based on performance are offered with the job. The first assignment is to run the computerised payroll and to expand the department's salary administration to encompass computerisation of all aspects of compensation including benefits analysis and to assist in management recommendations. The career prospects after this will include training and exposure to all other elements of modern personnel management.

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Arbuthnot Latham Bank Limited  
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London EC2A 1AY  
Tel. no: 01-628 9876

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Your main objective will be the development of sound new corporate business in the UK.

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152 Fleet Street, London EC4A 2DH.

Please indicate separately if there are any banks in which you would not be interested.

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(University of London)

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Applications are invited from qualified accountants for the above post tenable from 1st October 1984. Applicants should have had substantial accounting and administrative experience and be familiar with the maintenance and development of computerised accounting systems; previous experience in a University or Public Sector Institution would be an advantage.

Salary not less than £17,275 (under review) plus £1,188 p.a. London Allowance.

Further particulars obtainable from the Financial Secretary, Imperial College of Science and Technology, London SW7 2AZ to whom applications should be submitted by 29 June 1984.

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Personnel Manager,  
Charles Stuart House,  
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In the first instance, contact Bruce Crammond on 01-631 4184 or write to:

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Applicants should send, in confidence, their CV's to Roger Parker FCA at the address below.

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Organisation 01-588 8161 Telex 8811725 CITLON G.

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**CITY. Ref: CW Package c.£16,000**

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W. London

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## International Oil Company INTERNAL AUDITOR

Standard Oil Company (Indiana) which operates on a worldwide basis as Amoco is one of the six largest U.S. oil companies.

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An excellent salary commensurate with experience will be offered to the successful applicant, plus the normal fringe benefits associated with an international oil company.

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Designate

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Applications in the strictest confidence should be submitted to Robert N. Collier or Neil Gillespie at our London address quoting reference number 4547.

410 Strand, London WC2R 0NS. Tel: 01-836 9501  
26 West Nile Street, Glasgow G1 2PF. Tel: 041-226 3101  
3 Coates Place, Edinburgh EH3 7AA. Tel: 031-225 7744

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Reporting to the Finance Director, this will be an interesting and demanding position requiring action rather than delegation, covering the broad spectrum of financial investigations, DP systems development, implementation of accounting systems in existing and new ventures, legal/secretarial work, commercial involvement in the overall management of the business and deputising for the Finance Director as required. A small amount of overseas travel can be expected.

Comprehensive relocation facilities are available where appropriate and interested applicants should contact Alan Dickinson on 061-228 0396 at Faulkner House, Faulkner Street, Manchester M1 4DY, quoting reference 6981.



**Michael Page Partnership**  
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## Financial Analyst International Banking

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Successful applicant to take up appointment as soon as possible.

Closing date for applications: 15 June 1984.

Further particulars and application forms are available from the Personnel Section, Teesside Polytechnic, Borough Road, Middlesbrough, Cleveland TS1 1BA. Telephone: (0642) 21621 Extension 4114.

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Please telephone and send career details to:  
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To take charge of a small professional team in this specialised British Bank. Board reporting with full control of administration, accounting, company secretarial matters, tax and personnel. Initiative and integrity needed to take advantage of excellent future prospects. SKR162

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For more detailed information please ring or write to:

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Wardgate House  
59a London Wall  
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Tel: 01-628 2441

مركز استشارات



# FINANCIAL TIMES SURVEY

Thursday May 31 1984

## UK Building Industry

Variations in performance show that only parts of the industry are experiencing recovery. The key to success now is in marketing to create demand

### Mixed views in different sectors

BY JOAN GRAY

A SHARP conflict of opinion is dividing the UK building industry as to whether there is or is not a recovery. Views range from the totally optimistic to the totally pessimistic. Mr Terry Roydon, president of the House-Builders Federation, says: "We see strong signs that the market is up, and all the conditions are right."

But Mr Mike Millwood, president of the Building Employers' Confederation, firmly maintains there is no major recovery under way and little sign of one coming. While there may be some temptation to agree with the chief executive of the Chartered Institute of Building, Mr Dennis Neale, that "builders are like farmers; they've never had a good year yet," the real reason for this divergence of opinion is that building is not just one homogeneous industry and that some sectors are faring very well while others are faring very badly.

As Mr Millwood says: "You must not confuse housebuilding with the whole industry. We see very little signs of recovery other than in private housebuilding and the refurbishment market. General construction, local authority housing, and private industrial and commercial work are all doing well."

This discrepancy between

performances in different sectors explains the house-builders' optimism compared with the more general builders' gloom. It also explains why those materials companies and merchants which supply the house-builders are reporting excellent results and high growth, while those whose output depends mainly on larger projects and public sector spending report much lower growth.

Even though some of the previously depressed sectors are now showing signs of an upturn particularly private industrial and commercial work and public-sector building such as law courts and prisons — this is, as the BEC emphasises, from a very low base. The upturn still brings the industry nowhere near the level of activity it enjoyed in the 1970s.

**Funding**

Nonetheless, what still helps distinguish the successful companies from the unsuccessful is the ability to market their products and look for new ways of finding their own funding, rather than just turning to an unimpressed Government with hands held out.

The present Government turns a firmly deaf ear to the industry's pleas for more money, and

sees no reason why it should deviate from its policy of cutting public spending to keep the building industry in the style to which it became accustomed in less stringent times.

So the message is: the way ahead lies in marketing to create demand; and the sector which has most enthusiastically listened to this message is housebuilding.

Mr Roydon emphasises that houses must now be promoted like video recorders and washing machines and that house-builders must realise they are competing with other forms of domestic expenditure.

"Housing now competes with a second holiday," he said. "We accept that everybody has the right to own their own homes and to one holiday, and we are putting forward the argument that you get more out of having a better house than a second holiday."

"Housebuilding became a marketing business as builders realised they could no longer just build three-bedroom semis for all but must develop new products—such as small starter homes and houses for the elderly—to meet changes in population."

Marketing has not only helped the rise of Britain's biggest housebuilders; it is also spreading to other sectors of the industry. Builders are beginning to realise they must create their own work by persuading potential clients—whether commercial, industrial or local authority—that they need new buildings rather than just keep on trying to get a bigger share of a crumbling public-sector cake.

One builder which keenly embraces this approach is Lovell. "In the old days you could divide the construction business into nice water-tight compartments such as public housing and private housing, but now

companies have to increase their efforts to create their own workloads," said Mr Norman Wakefield, chairman of Lovell. "It's no good exhorting the Government to provide work. You've got to put your own money in, and the old idea of builders at the end of a long chain of events and unable to influence demand has gone. You must take a composite approach."

Lovell has, for example, become involved in joint ventures with private hospital companies to build 10 new hospitals so far. The company has also become involved with Chesterfield Properties on developing an office site near London Bridge. "We took a 25 per cent stake as management contractors and from that other construction opportunities flowed," said Mr Wakefield. "You cannot just look at things as a building contractor. Builders must now think like developers as well."

### Partnership

Partnership housing is another area in which Lovell has become involved as a way of providing cheap homes for people on local authority waiting lists when the more conventionally funded public housing programmes have been cut.

Partnership housing is a scheme whereby a private developer builds houses on local authority land for sale to people on the housing list at a discount below market price.

Lovell has now built 3,000 such partnership homes and is on its way to 4,000. They represent about a third of the company's planned housing output this year. "We do it because we get a better return on capital because we've not got money locked up in land, and also because it seems a perfect marriage between public sector

assets (land) and private sector enterprises," said Mr Wakefield. Mr Christopher Groom, of NEDO, points out that one factor holding back the demand for new building is the sheer difficulty potential clients see in actually getting a new building erected.

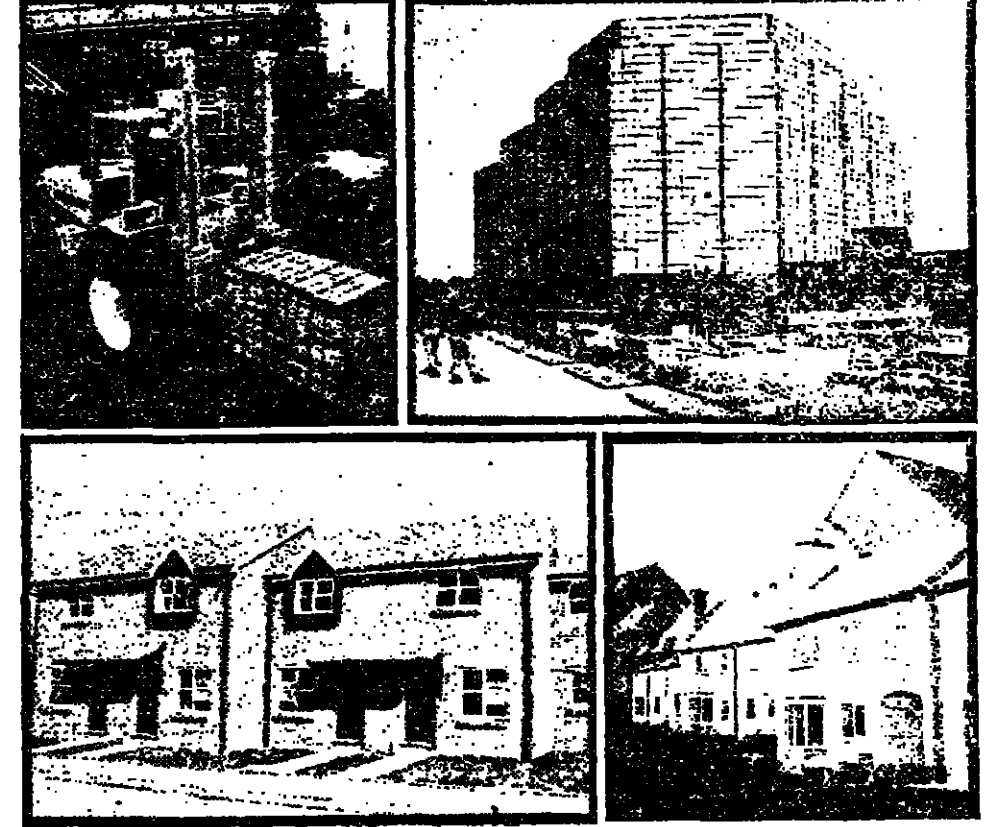
"In order to increase the market the building industry must find ways of helping the inexperienced customer, because a lot of people who would benefit from new building will not take the work on because they are not prepared to face the drain on their management resources it involves," said Mr Groom.

"That's where the contractor project leader or construction manager or whatever comes in, because you must have someone to run the project and if the client can't do it the building industry must," he added.

This is an approach with which Mr Malcolm Paris, chairman of Bovis, wholeheartedly agrees. "Management contracting is now more than 50 per cent of our turnover," he said. "We are increasingly seeing a changing pattern of contracts moving more to the American style, where big institutions hire a project manager and say 'go build me a building'."

Awareness of the need for energetic marketing to create demand is spreading beyond the builders themselves and out into the rest of the industry, to the materials companies and to the merchants.

The Precast Concrete Federation is looking for a symbol like the "Woodmark" to promote its product and is starting a campaign to spread the message that "concrete" is not synonymous with "jungle." A vigorous promotion by Interpave, the Concrete Floor Paving Association, helped the



The private housebuilding sector is showing the clearest signs of recovery

sales of concrete paving blocks to rise by 60 per cent last year. The Building Merchants' Federation are using the loveable Sammy Detached to lure customers into their premises and even the Building Employers' Confederation has turned to Mrs Thatcher's advertising agent, Saatchi and Saatchi, for help.

Comments that we are not good enough at marketing and at pressing our case are correct," said Mr Millwood. "Now we realise there is a need to market ourselves and get to the population and demonstrate that there is a need for more new building."

Saatchi and Saatchi has already given the National Contractors Group of the BEC a presentation on how the industry could best advertise itself.

The builders have also been excited by a U.S. television commercial showing "news shots of collapsing buildings" which American contractors are using to lobby for more money.

"It is our job to look after the interests of our members and we are not going to be frightened to have a go at the Government and make clear the effects of not spending on improving the quality of life by building more schools, hospitals, houses and factories," said Mr Millwood.

A big issue about which the BEC is now arguing bitterly with the Government is the imposition of 15 per cent VAT on improvements and alterations, and the effect it will have on the industry.

While some companies contest the BEC's view of its seriousness, all are desperately concerned about any possibility of a move to harmonise with the EEC by putting 15 per cent VAT on all new building.

"The 15 per cent VAT on improvements may hit the refurbishment market," said Mr Wakefield. "But the real problem is the possibility that it might be regarded as a first step in imposing VAT on all building. That would be the kiss of death for the industry."

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Editorial production: Michael Strutt. Layout: Phil Hunt



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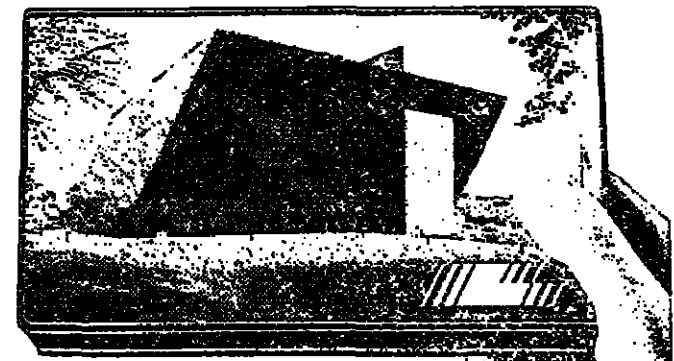
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## Look at Lovell



UK BUILDING INDUSTRY 2

Marketing a force in record year

Housing  
JOAN GRAY

ON ONE issue the industry is in total agreement: there is a boom in housebuilding.

Last year was a record year, with starts reaching the highest level for a decade: a total of 214,600 in the UK, of which 167,500 were in the private sector and 47,000 in the public sector.

But there is now much discussion as to whether this housebuilding boom will last. The majority opinion is that the housing market will stay buoyant, but that the number of starts will fall as completions catch up. Last year the total number of completions was 139,200, 25,400 behind starts, almost the whole gap being in the private sector.

So the argument is that even though improving economic conditions, lower mortgage interest rates, plenty of mortgage money available, and budget measures such as reduced stamp duty, may stimulate the sales of new houses, the larger number of houses under construction will mean fewer starts.

The statistics for starts and completions for 1984 so far broadly confirm this prediction. According to the Building Material Producers economic analysis, private sector starts are running 9 per cent behind the same period last year and are consistent with an annual level of approximately 165,000 starts, compared to 167,500 last year.

Private sector completions are running 14 per cent higher than a year ago, consistent with an annual level of completions of around 160,000, compared with 139,300 last year.

The latest state of trade survey from the House-Builders Federation, however, is more optimistic, and could suggest a rather higher level of starts. It showed that 58 per cent of housebuilders expected to increase their level of starts over the next 12 months, and 33 per cent expected to maintain the same level.

This optimistic report has led some forecasters to revise the predictions upwards, to 170,000 private sector starts this year. A complicating factor is that the housebuilding boom is not distributed evenly throughout the country but is concentrated in the South East.

"But even so, it's horses for courses," said the president of the House-Builders Federation Mr Terry Roydon, who is head of Comben. "My own most profitable area is the South Wales valleys because I've been there a long while and know the market. We build outside Pontypridd, where there is 13 per cent unemployment, but even so there's 85 per cent employed and they're looking for houses just like anyone else."

"Since we know the market we get what there is going, and the same story is repeated with builders all over the country." The housebuilders' discovery of catering for different population groups rather than just building three-bedroomed semis for all, was a major factor behind the housing recovery and the rise of Britain's biggest housebuilder, Barratt.

Research staff Marketing is now taken very seriously indeed by the industry. It has set up a New Homes Marketing Board to promote the advantages of owning a brand-new home, and the House-Builders Federation now employs a research staff to look for new market niches. Starter homes—small houses

HOUSEBUILDING STARTS AND COMPLETIONS (000s)

Year	STARTS				COMPLETIONS			
	Public Sector		Private Sector		Public Sector		Private Sector	
	England	Great Britain	England	Great Britain	England	Great Britain	England	Great Britain
1978	93.1	107.4	133.6	157.3	226.7	264.7	224.7	255.2
1979	69.4	81.2	121.1	144.0	190.6	225.2	154.4	182.2
1980	46.5	56.4	83.4	92.1	130.2	154.4	131.1	152.2
1981	31.5	37.0	54.6	115.1	117.1	132.2	165.7	192.4
1982	43.2	52.3	122.5	140.1	165.7	192.4	187.1	214.6
1983	41.2	47.0	145.3	167.5	187.1	214.6		

Source: BHP Statistical Bulletin

and flats for the newly-married, newly-divorced and newly-left-homes—have already been a highly successful way of increasing demand by providing for a changing population. But Mr Roydon is now suggesting that this market has reached its peak and that builders must look for new niches. Small leasehold houses and flats for the elderly, with a warden on call, are already a growing market, tipped to reach £480m and 13,000 homes a year by 1990. Barratt, Wimpey and Laing are all planning to make them 10 per cent of their output. Bates 24 per cent and Lovell 30 per cent. McCarthy and Stone, the Hampshire builder which first spotted the market, will keep them at 100 per cent of its production. Mr Roydon is suggesting that builders should now also look at the "retirement sub-markets," for the old and the newly-retired. He also thinks they should look at the possibility of catering for more affluent single people and "empty-nesters"—couples whose children have grown up and left home.

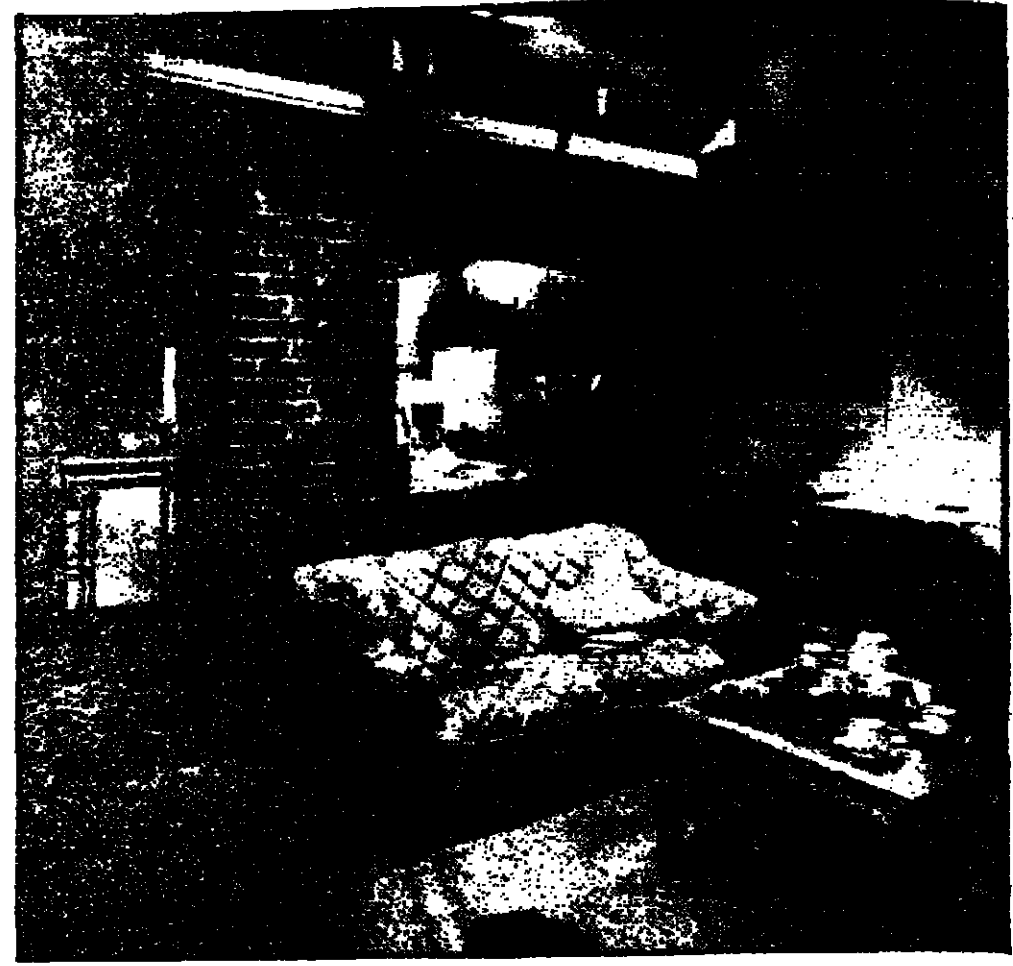
Despite some criticisms that starter homes—particularly those sold fitted with carpets, curtains and white goods—may not retain their resale value, and the possibility of a coming World in Action television programme devoted to the problem, Barratt has no plans to move away from the product that made its fortune. "We built 70 per cent starter homes out of a total output of 16,500 homes last year," said group sales and marketing director Mr Mike Norton. "We've no policy to change the mix because the market is still strong." As a sign of confidence in the resale value of its starter homes, Barratt has introduced an Investment Security Plan. This gives anyone buying one of its starter homes costing less than £30,000 in 1984 the right to sell it back to the company for up to two years afterwards, at the original price paid. Barratt is also experimenting with new markets, as with its latest design for shared living. This is the Dorchester Suite "Harmony Flat" designed with a communal kitchen and living area but a self-contained bedroom, bathroom and study area for privacy. Wimpey Homes' sales director, Mr David Eaton, is also convinced the starter-home market—which accounts for 74 per cent of its total output, expected to reach some 10,500 homes this year—is neither saturated nor petering out. "Every year up to 1991 160,000 new households will be formed, so starter homes are here to stay," he said. Other builders take a different view. Croudace, for example, believes "the next growth area will be more middle-to-up-market three or four bedroomed houses or luxury flats. This is because confidence is high and people with jobs have good salaries and don't see the same risk of losing them," said marketing director Mr Darrell Bean.

Some housebuilders do not believe in market niches at all. "Our marketing strategy is 'no gimmicks'," said Mr Norman Wakefield, chairman of the Lovell group.

"We don't believe in crying 'Eureka, we've found the latest market' because although you have to find the new niches to keep up the volume if you're in the number-crunching game we think they're short-lived and that you've got to keep close to all needs to maintain a constant business."

The possibility of a land shortage, particularly in the South East, where there is the greatest demand for housing and a strong determination to preserve the remaining countryside (much of it protected Green Belt), is one of the House-Builders major preoccupations.

"I see us running into the problem of a land shortage in 1985 or 1986," said Mr Roydon. "So builders may make a deliberate policy decision to reduce output and increase the price of houses as a result. There is no absolutely right price for a house but a relationship between price and volume." Unless the problem of land supply is eased, therefore, the builders may decide to put up fewer houses and charge more for them, so threatening first-time buyers' ability to buy and the Government's policy of extending home ownership.



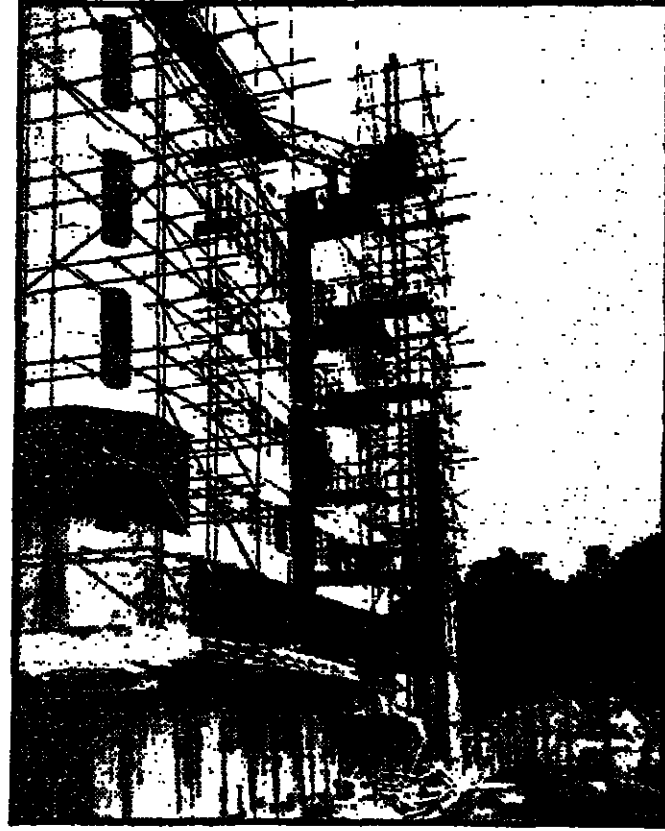
Interior of a one-bedroom house. Starter and other specialised homes have been a highly successful way of increasing demand by providing for a changing population

Reluctant progress in spite of the many advantages

Computer applications  
ALASTAIR GULD

BUILDERS and contractors have been much slower to computerise than architects, engineers and surveyors. There are, for example, some 2,500 engineers employed in UK consultancies, 86 per cent of which use computers. By contrast, 83,000 people work for contractors, of which only 3 per cent operate computers. The UK building industry is at heart conservative and reluctant to change. The small to medium-sized contractor has often started as a tradesman, going on to build up his own business. He may not be aware that computers could help his business, or he may think them too expensive. Even the larger firms had small beginnings. In an effort to overcome such reluctance, the Construction Industry Computing Association (CICA) has published a manual, *New Computer Programs for Construction Management*. This suggests that a company with an annual turnover of less than £500,000 can find a system costing £5,000 attractive and profitable. The price of a complete microcomputer system for use by a builder can be as little as £2,000.

**Payroll** When he has bought a system, however, the small builder has tended to limit computers to the accounts department taking in sales, plant hire, subcontractors' services and payroll. The construction industry is labour-intensive, has complex payroll requirements and does not pay all employees on the same basis. The accounts department is therefore the logical place to start with computerisation. Grant Construction, a building firm with an annual turnover of £400,000, decided to view the computer from a different aspect. Trevor Grant, the company's owner, contends that to computerise accounts first, with little knowledge of installing a computer, could prove costly and potentially disastrous. Instead, Mr Grant decided to start by using his system to draw up tradesman's work schedules. These would be produced for each job or work space and be based on information supplied by the architect, using the same coding structure. He intends to develop the system for bonus purposes, then link it with estimating, and finally integrate the system with his general accounts. The Building Advisory Service (BAS) offers advice to its members thinking of investing in computers. Brian Harrison, BAS's computer manager, sees the electronic spread sheet as providing the best value for money for builders requiring a versatile system. Spread sheet packages can help them prepare tenders for submission, for example, by breaking down estimates into specific areas such as building elements, trade sections, or own or subcontractors' work. They can be used for financial planning, reconciliations, cost value comparisons and at many other times during the life of a project. The electronic spread sheet can also assist large volume house builders by advising how much they should pay for land given a certain composition of house types. It will help in



A tower hoist in use. Computers can produce reports on the location of plant at various sites

arriving at the optimum housing mix once the land is bought. "Once the builder cottons on he may be using the spread sheet in a multitude of different ways," says Brian Harrison. "Any system has to be able to produce information in a form which is easily understood by men on site. An electronic spread sheet does this with simple bar charts." So far some systems have been within reach only of the large contractor, who is perhaps working on a variety of projects, at different stages of completion, with considerable resources of manpower and machinery involved. He will require a number of more specialised packages. These may include plant recording and control—the computer can produce reports on plant location and movement or the location of idle plant—cost control or job costing. The development costs of such packages are immense and the difficulties in operating them properly, considerable.

**Commitment**

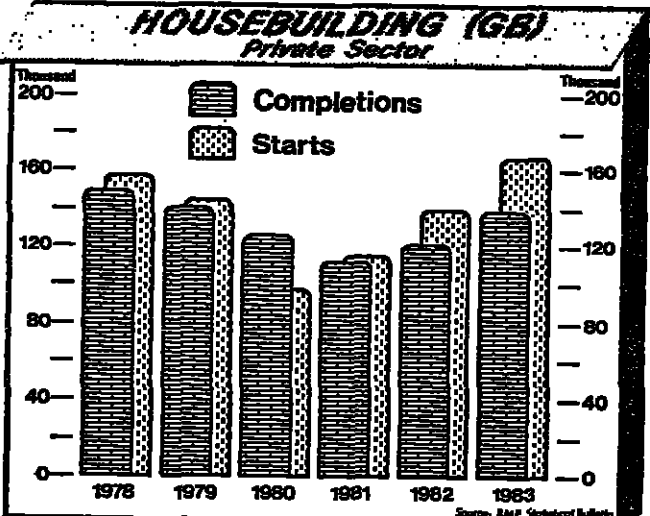
Computer-aided estimating also involves a heavy commitment. It enables the contractor to adjust unit prices to reflect the latest changes or to re-estimate a job quickly using revised input. A National Federation of Building Trade Employers (NFBTE) survey two years ago showed that among its members there was greatest interest in the possibilities of using computers for estimating. Yet compared with the number of accounting systems sold, sales of estimating packages has been small. Geoffrey Stollard set up his own software company, CIC (London) three years ago having worked previously for a large contractor. He believes that computer aided estimating has succeeded only in specialised building sectors. This is partly due to the size of data base needed to handle even a small variation in building type. The standard method of measurement, traditionally used by the building industry as a basis for estimating, also allows such flexibility that there is no standard for compiling a computerised pricing structure. "The design and

James Miller and Partners, a construction company with an annual turnover approaching £100m, has embarked on an ambitious programme to update its computer capability. The centre of its general construction and civil engineering operations is in Edinburgh, with major offices in Surrey, Yorkshire and Glasgow.

**Linked**

Its mining interests are directed from Normanton, Yorkshire. The main thrust of the investment is to link powerful Minis in Edinburgh and Normanton with its other offices via leased land lines. Large construction sites will also be linked into the scheme using the normal telephone network. John Graham, formerly a consultant with Coopers and Lybrand, and now with Millers and advising on its hardware and software investment points out that the scheme chosen is in line with the centralised nature of the company. "Diverse construction management activities will be integrated with a centralised accounting system," he says. "For example, the scheduler will feed site measurements into the valuation system stored on the Edinburgh and Normanton minis. The system then compares the calculated valuations with the actual cost of work done, including materials that have been delivered, labour costs and subcontracting costs. So the new system will assist our surveyors with on site valuations, and our management with the comparison of these values with actual costs."

The trend among other large contractors is towards greater centralisation. Large site offices are given their own computer capability, "floated off" from head office and made into separate companies. Micros are already capable of such integrated activities as on-site accounting, cost control and project control. Another suitable area for on-site computerisation is the ordering and issuing of materials, which often involves masses of documentation. But, according to CICA, integrated planning systems are only occasionally found on site. "It is still sadly rare for the contractor's surveyor to have a use of a computer on site," it says. A comprehensive survey of builders is now needed to ascertain the specific requirements of the industry. Then software houses in general will be better able to devise packages which meet those requirements.



The Chartered Institute of Building and Royal Institute of British Architects both celebrate their 150th anniversaries this year, which has been designated the Year of Building. At the centre of the commemorative programme is a nationwide promotional programme, Building Tomorrow's Heritage, which sets out to demonstrate the many advances in building management and construction. Events include exhibitions and displays and the publicising of many sites across the country. The building institute, which is organising the programme, is at Englemere, Kings Ride, Ascot, Berks.

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UK BUILDING INDUSTRY 3

# Investment in greater efficiency

## Materials

JOAN GRAY

**BUILDING MATERIALS COMPANIES** are doing very nicely. A quick look at the recent results shows a series of good—and even outstanding—profit performances.

Steadily profits surged from £9.85m in 1982 to £28.22m in 1983; Marley reaped the benefit of the housebuilding boom with UK profits increased by 72 per cent to a record £27.2m; BMC reported UK profits up 40 per cent to £47m; Blockleys reported record profits and a dividend up 55 per cent.

Industry analysts are distinctly optimistic about the sector—and so are the companies themselves.

The National Council of Building Materials Producers (BMP) latest survey of builders' merchants showed that 83 per cent expected their sales volumes to increase in the next six and 12 months.

Ms Judith Fox, the BMP's economist, is confident that there is a recovery in the industry for the companies which survive.

"A tremendous number of companies went to the wall in the recession," she said. "Many small companies disappeared because they were undercapitalised, and materials production is a capital-intensive industry where you cannot survive unless you are efficient

and plough investment in." A BMP survey in 1983 showed that companies had invested large sums in new plant in the previous two years, and intended to continue doing so. They intended to increase their average capital expenditure by about 12 per cent over the next two years.

But, explained Ms Fox, "the companies have been investing for increased efficiency rather than increased capacity. With reduced demand because of the recession it was important to be as efficient as possible, so that costs remained low even if volumes were low."

Take cement, for which Blue Circle, Britain's largest cement-maker and the largest international cement group in the world, is a good case in point.

Three years ago, the company was badly affected by a world surplus of cement-making capacity which emerged as new plants came into production in Western Europe and Japan, and demand dropped with the decline in construction markets.

In 1981, the cement-making industry's installed capacity was 1,100m tonnes worldwide, a surplus capacity of 200m tonnes. This meant that prices were depressed. "And the question is, what have we done about it and how have we coped?", says Mr John Milne, chairman and group managing director of Blue Circle.

To keep its position as a competitive low-cost producer and maintain its margin while prices

were frozen and there was increasing pressure from imports, the company embarked on a £200m programme to modernise its operations and increase productivity.

The workforce is being cut from 9,000 to a planned 4,000 or 5,000 in 1985, and high-cost plants closed. "The short-term costs are high, but we must bite the bullet if we are to survive as the lowest-cost producer in the UK and compete with imports," Mr Milne says.

Blue Circle now forecasts an upturn in world demand for cement by the end of the decade, when it reckons there will be a shortfall of 150m tonnes—half of that in China, where the company is already trying to get a foothold in the market.

Mr Milne is also looking for opportunities to expand in the U.S., and for ways of diversifying into activities related to the boom sectors of housebuilding and maintenance and have improvements, all of which have a different demand cycle to cement.

So far, the cement-makers have not benefited much from the upturn in the housing market. This is because a quantity of cement used in housing is small compared to its main market, construction, which remains depressed.

So although the housing boom is welcome, it only affects about 15 to 20 per cent of our market," says Dr Gordon Marshall, Blue Circle's deputy group managing director, who has main responsibility for the

## TIMBER FRAME'S MARKET SHARE

(starts as a percentage of total starts by country\*)

	England	Wales	Scotland	Great Britain	Northern Ireland
1976-1978	3%	—	—	—	—
1979	5%	—	—	—	—
1980	8%	—	—	—	—
1981 Jan-June	12%	—	—	—	—
1981 July-Dec	17%	—	—	—	—
1982	21%	20%	44%	19%	24%
1983	20%	22%	49%	23%	30%
* Estimates up to June 1981.	47%	—	47%	22%	36%

Source: NREBC.

UK market. So even last year's record improvement in private housing starts was still only small beer for the company.

Blue Circle estimates that building an average house requires 20 tonnes of cement, including that used in roads, sewers, foundations, and concrete blocks in inner walls.

Bricks are one of the more merrily booming sectors of the building industry. Total sales were up 11 per cent last year to 4,180m bricks, from 3,762m in 1982. Higher-quality facing bricks showed an even stronger improvement, with a 71 per cent increase from 2,261m in 1982 to 2,836m in 1983.

Brick makers are showing confidence in the future. Steeley, for example, is investing more than £11m in a new brick-making plant, and Redland, Armitage, London Brick and Blockleys are all adding extra capacity.

"It's all mainly due to the improvement in the housing sector being reflected in brick deliveries," says Mr Mervyn Hayward, secretary of the Brick Development Association.

The BDA forecasts a "slight" drop in total brick production this year, to 4,00m bricks, and another overall drop to 3,900m bricks in 1985. Mr Hayward says both falls are expected because of the expected drop in housing starts.

"But we are still optimistic because the proportion of facing brick remains steady. It is the less attractive common bricks that have been dropping by 1 per cent a year while facing brick sales have increased."

This move to increased use of the more expensive and more attractive facing bricks is also linked to a greater use of brick in paving roads, in shopping centres, in offices, and in public buildings such as courts and town halls—as concrete and glass buildings go out of architectural fashion and a taste for warmer and more traditional

architecture comes in.

This is a trend which the BDA is assiduously fostering, with competitions for the best brick buildings and a publicity campaign preaching the beauties of brick to planners, architects and local authorities.

The trend in timber which has benefited the brick industry is the move away from timber-frame housing. According to figures from the National House Building Council timber-frame construction now accounts for only 16 per cent of the UK housing market, after reaching a peak of 25 per cent of new house construction in the UK at the end of 1982.

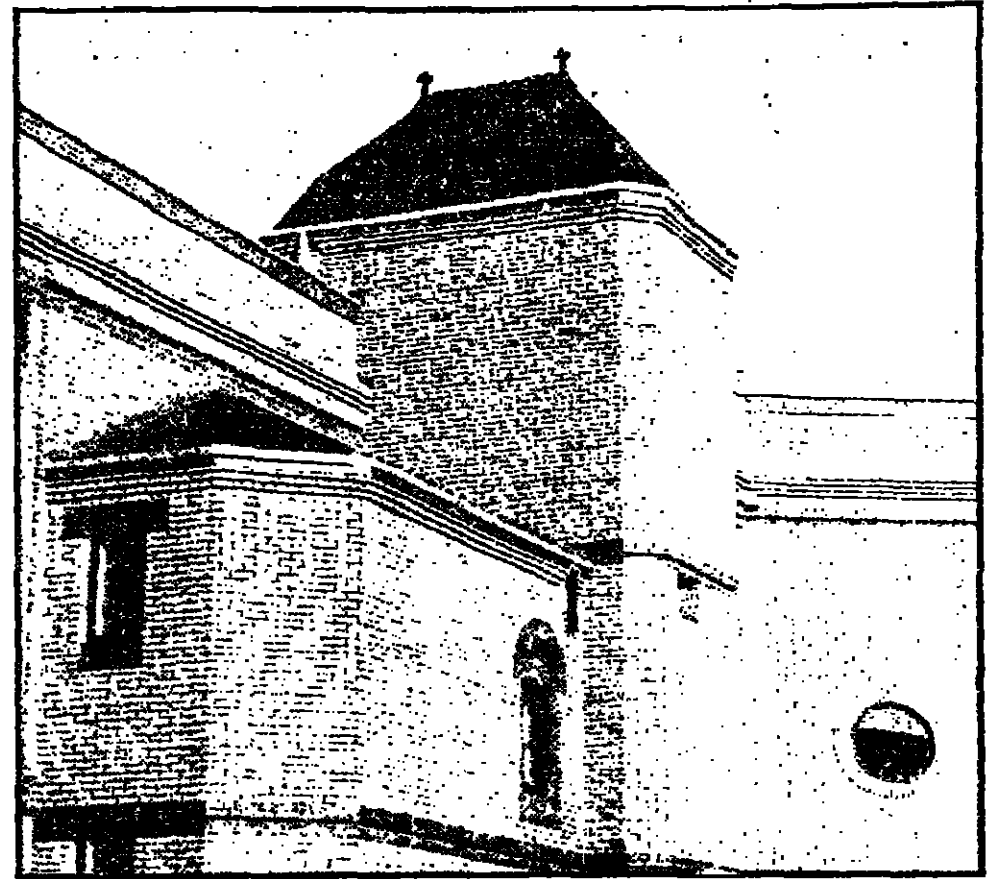
This fall can be attributed largely to the activities of the Campaign for Traditional Housing and the effects of a critical television programme.

The Campaign for Traditional Housing is not quite the same thing as the Campaign for Realisation, since it was not the result of popular demand but of a concerted effort by the Aggregate Concrete Block Association, Autoclaved Aerated Concrete Products Association and Cement and Concrete Association, all of which objected to the way timber frame housing was taking market share away from the more traditional brick and concrete method of house construction.

## Drop

But despite the drop in timber frame house building, timber merchanting has still been a good business to be in this year," said Ms Fox—an opinion with which Mr Anthony Woodburn-Bamberger, director general of the Timber Trade Federation, agrees.

Consumption of all types of timber increased last year and demand is good, said Mr Woodburn-Bamberger. "The general feeling is that although the improvement is now level-



Facing brickwork of The Ridings Shopping Centre at Wakefield, Yorks. Deliveries of facing brick remain steady, reflecting its continued popularity for building exteriors

ling off, there is no indication that in the short term there is likely to be any material decline."

Structural steel is another section of the materials industry where the outlook is encouraging. This is partly a result of the British Steel Corporation's marketing efforts, both directly and through Constrado, the Constructional Steel Research and Development Organisation BSC set up to develop the market for all forms of steel in construction.

It is also a result of steel prices becoming more competitive with rival methods of construction, particularly with pouring concrete on the site. As a result, BSC has managed to increase its market share, particularly for frames for multi-storey buildings.

BSC's marketing manager for structural steels, Mr Bob Latter, predicts a rise of between 11 and 15 per cent in the market for load bearing structural steel, from the 650,000 tonnes sold in 1983 to 750,000 tonnes in 1984, followed by a 5 per cent rise to 760,000 tonnes in 1985. This optimistic forecast does,

however, follow a drop in sales of structural steel from 695,000 tonnes in 1983 to the 650,000 tonnes reported in 1982. This fall resulted from a decline in industrial building, which is the biggest market for steel in construction. The volume of steel used in industrial building fell from 600,000 tonnes in 1979 to 365,000 tonnes in 1983, but BSC is now forecasting a rise to 430,000 or 440,000 tonnes this year and a further modest growth in 1985.

The amount of steel used for the frames of buildings of more than six storeys has increased significantly over the last three years, taking market share away from the principal rival method of using concrete poured on site.

One reason for this, Mr Latter explains, is that BSC's cost-cutting programme has made steel more competitive. Between 1976 and the middle of 1982, ready-mixed concrete increased in price by 140 per cent, and precast concrete by 135 per cent, while the price of steel increased by 60 per cent. At the plants which make structural steel, the manhours this is still only a very small sector of the market.

## BUILDING MATERIAL PRODUCTION

PLASTER AND PLASTERBOARD				SAND AND GRAVEL PRODUCTION SALES				
Plaster (thousand tonnes)		Plasterboard (thousand sq m)		Sand (thousand metric tons)		Gravel and Groggins (thousand metric tons)		
Production	Deliveries	Production	Deliveries	Production	Deliveries	Production	Deliveries	
1979	949	927	113,961	111,515	19,120	25,261	32,450	99,241
1980	969	933	111,122	109,095	17,048	26,883	46,313	92,244
1981	775	790	101,987	102,798	14,963	23,726	43,396	82,065
1982	764	794	107,567	108,210	16,582	23,809	47,992	87,492
1983	855	879	120,519	123,332	18,007	25,963	50,688	94,637

\* Estimates

CEMENT (UK)				BRICKS			
Production (thousand metric tons)		Home Deliveries		Production (millions)		Deliveries	
Production	Home Deliveries	Production	Deliveries	Production	Deliveries	Stock at end of period	
1979	16,140	14,933	4,886	4,909	578	1,075	
1980	14,806	14,034	4,562	4,546	1,219	1,219	
1981	12,729	12,147	3,725	3,586	964	964	
1982	12,562	12,085	3,517	3,761	585	585	
1983	13,596	13,094	3,596	4,179			
1st quarter	3,184	3,029	936 (932)	966 (1,047)	933		
2nd quarter	3,546	3,476	962 (932)	1,128 (1,081)	768		
3rd quarter	3,538	3,510	947 (942)	1,136 (1,055)	579		
4th quarter	3,129	3,079	919 (917)	949 (1,052)	585		

Note: Figures in brackets are seasonally adjusted and allow for variations in the number of working days.

Source: BMP Statistical Bulletin

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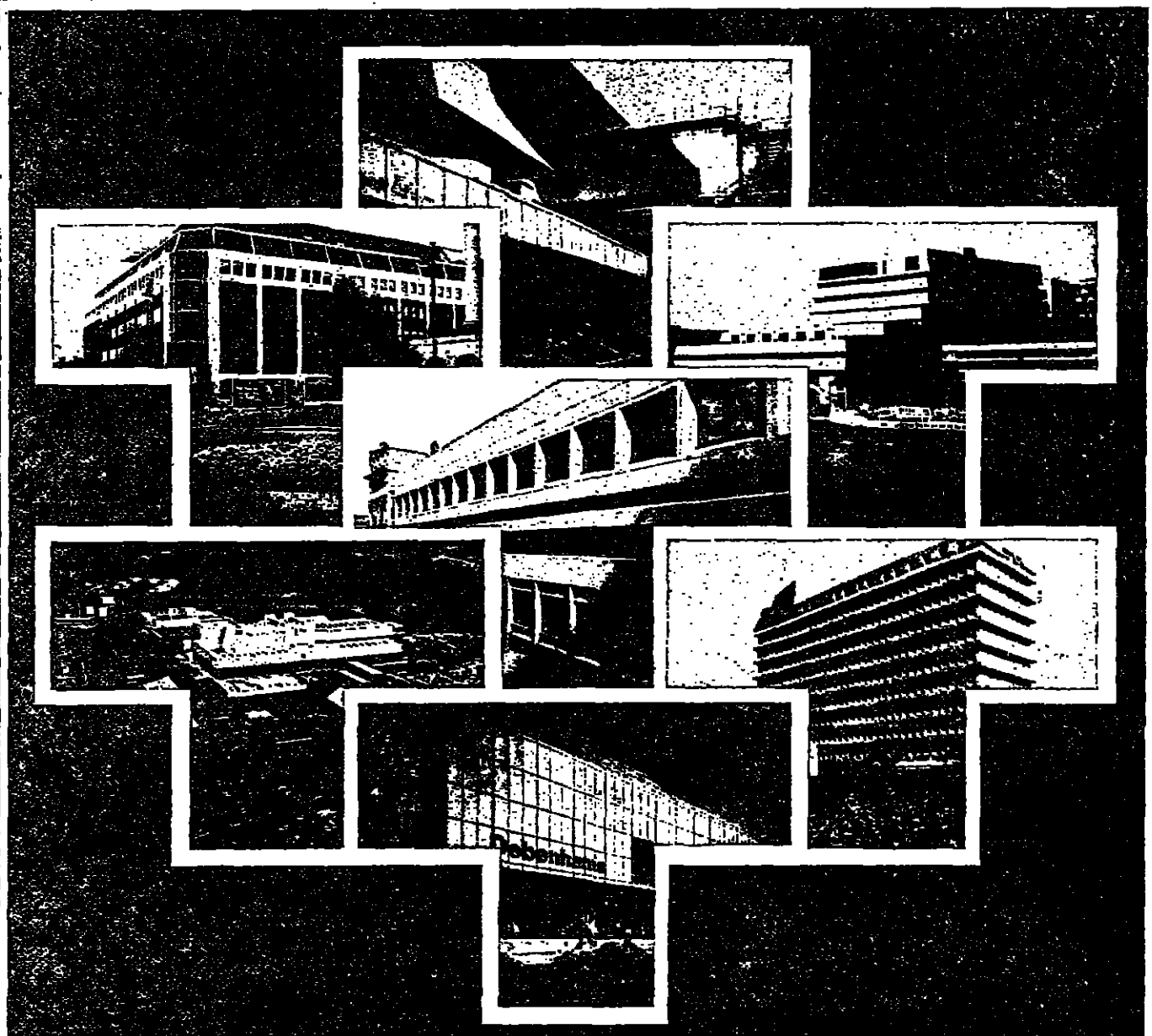
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## UK BUILDING INDUSTRY 4

## Building societies seek greater freedom

THE BASICS of funding the country's building programme could hardly be described as a hotbed of revolutionary change. Builders and developers either fund from self-generated cash flow, borrow directly or bring in another party, such as an institution as an investor.

All fairly straightforward stuff in essence even if there are endless twists and turns within individual deals to muddy the waters. In the private housebuilding sector the ultimate provider of cash in most cases is the building society movement lending individual mortgages.

So far that sector, with its obvious considerable resources, has been unable to get into the front line of property development. But change is not that far away.

The societies are still shackled by legislation which prevents them playing a leading role as providers of cash for property development in the first instance. Their part in the picture has always been further in the background when the ultimate buyer is looking to fund a purchase.

However, for a couple of years now the societies have been lobbying for change. A Government Green Paper is anticipated soon and while ultimate legislative change is not going to happen overnight, societies are already moving on to a path that could radically alter their role in the property market.

Mr John Bayliss, a general manager of Abbey National — a society that has won itself a reputation for being in the forefront of innovation — describes the movement's hopes simply: "All we want is the power to hold land. From that standpoint, building societies could then develop housing for rental use, provide low-cost housing for sale and perhaps, break into mixed-use schemes, combining residential alongside commercial developments."

Hand in hand with local authorities, housing associations and builders and developers, the societies believe that given the freedom they could make a major contribution towards improving the quality of the country's housing stock. Of course such a move would considerably extend the risk element within the societies' business but most are convinced that the essential expertise could be grafted on to

their existing organisations without any problem. In spite of the constraints of legislation, a handful of societies, led by Abbey, with Nationwide following closely behind, have branched out in an attempt to bridge the gap between their traditional roles and the one they would like to fulfil. Those two societies in particular have attempted to beat new paths by providing finance for run-down inner city areas, and the Abbey Housing Association, which would not have been available as backing for cash advances.

Nationwide can probably claim a "first" in an involve

### Funding

TERRY GARRETT

ment in a housing action scheme in Brent during 1973 but it was Abbey, two years later, which evoked a quantum change when it launched the Abbey Housing Association. Its aim: to build houses — something that societies had not done for a century or more.

The Abbey Housing Association was also the first organisation to be allowed to operate under the assured tenancy provisions — brought in with the 1980 Housing Act — allowing institutions to build houses for letting at economic rents.

But of course the Abbey National Building Society cannot by law hold land, so in spite of the similarity of names, in the legal sense the Abbey Housing Association is divorced from the building society. The association builds houses and the society lends money but it would be naive to believe that the links are not there albeit on an informal basis. So far Abbey Housing has built about 1,000 houses, according to Mr Bayliss, and it plans to put up another 1,000 by next year.

Nationwide established its own Nationwide Housing Trust towards the end of 1982, operating in much the same arm-length basis as does the Abbey arrangement. About 325 dwellings have been built and now that the trust has received approval under the assured tenancy scheme it is providing rental as well as straight sale properties.

Nationwide has also tried

schemes with housing associations to provide funds on special terms to fund the development of rented accommodation. The assumption is that any interest due that is not covered by the initial rentals can be recouped when rents rise in later years.

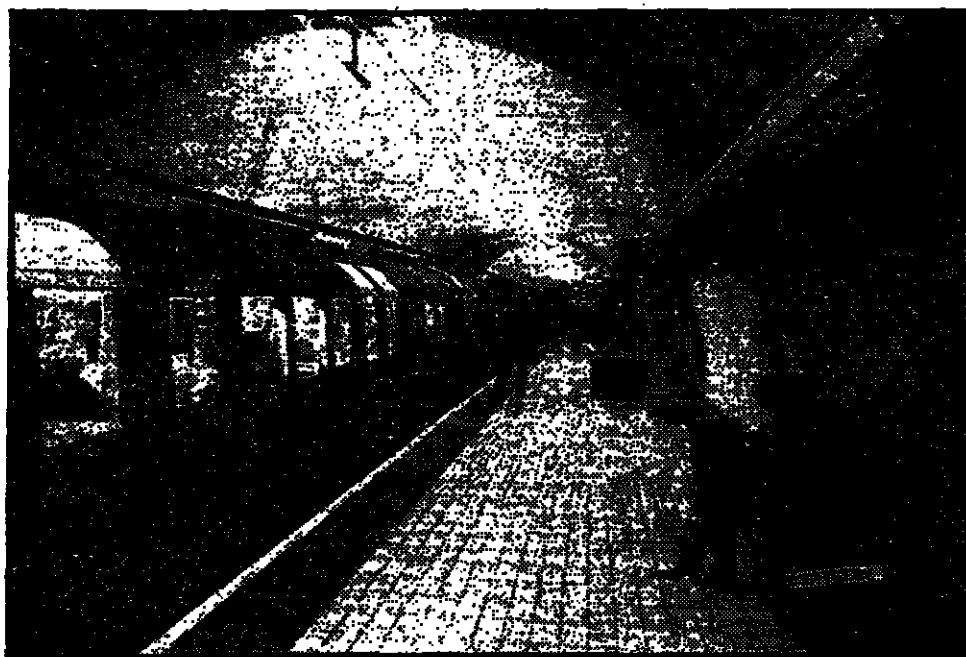
Although one aim of the societies, according to the Building Societies Association is to become involved in mixed commercial/residential developments, it is hard to see the movement usurping the major investing institutions' role as providers of funds for major commercial projects.

The investing institutions — life companies, pension funds and so on — are important providers of investment funds for commercial development. It has been estimated by the stockbrokers Phillips & Drew that about 19 per cent of public sector pension fund money is invested in property. For local authorities' pension funds the overall figure is about 7 per cent while nearer 12 per cent for private sector pension funds. And those figures come after a period of some disillusionment with property investment. Only a couple of years earlier the brokers estimate that private sector funds had as much as 17.5 per cent of their assets tied up in property.

Institutions, by and large, went cold on property investment a couple of years ago. In the late 1970s property investment was still regarded as an ideal inflation hedge for cash. But a much lower inflation rate coupled with a significant outperforming of property by equities has led institutional investors away from property.

Also, the arrival of Index Linked Gilts provided a counter against erosion by inflation in a far more positive way than property investment, even though Index Gilts were hardly strong performers for the funds last year.

There are tentative signs that the major institutions are coming back into the property market, according to the property agents Richard Ellis. It is undoubtedly patchy at present yet, taking a long-term view, property investment probably offers a return for institutional investors broadly similar to what they can expect from equity investment and most institutions will retain a significant core holding despite short-term fluctuations.



Improvements to some London Underground stations such as Bond Street (above) using wall mosaics have transformed drab platforms. Right: Haygarth Court, Bath, a former nursing home that has been converted into 25 flats

## Meeting demand for modern premises

### Refurbishing

JOAN GRAY

"IF YOU look round London there is more scaffolding up round buildings being regenerated than I've ever seen before," says Mr Douglas Goddard, deputy chief executive of the Chartered Institute of Building.

It's not only offices. Buildings as diverse as Victorian railway stations and agricultural halls, local authority houses and flats, the St James hotel that was once Queen Victoria's guest house, and London Transport's tube stations are all being refurbished and revamped.

Refurbishing offices, particularly a major business, more buildings are being listed and so cannot be demolished. But it is not only the historic buildings that are being refurbished. The advent of the electronic office, increased use of computers and move towards what Mr Michael Manser, President of the Royal Institute of British Architects,

"universal workplace and carpeted factory" have all meant that many structurally sound modern buildings are now out of date.

"Such is the demand in London for better utilisation of space, more flexibility, air-conditioning and more prestigious buildings for corporate tenants that people want to modernise existing buildings even if they are only 20 years old," explained Mr Brian Hill of Higgs and Hill.

The cost of refurbishment can range from £250 to £1,000 and more per sq metre. But companies are prepared to spend large sums — a major contract such as Higgs and Hill's 15-month refurbishment of the 1980s Adelphi building in London cost £20m — for the increased rental value and extra lettable space that result.

The Adelphi refurbishment produced an increase in lettable floor area from 45,000 sq metres to 58,000 sq metres. This was achieved by filling in some of the light-wells and by taking out the spacious staircases, lift shafts and service areas and combining them in a more service layout in the middle of the building so that less potentially profitable office space was wasted.

Higgs and Hill works on a formula of achieving about 20 per cent extra space by similar means to the other office refurbishment contracts. The company quotes a current job where it is obtaining an extra 50 or 60 sq metres each floor by filling in light-wells to help to justify the money spent on the building.

Another major refurbishment project the company is currently carrying out involves making a courtyard through the deep basement floors of a listed building of which the facade is being retained. Offices in what was an undrivable basement will now look out on to the courtyard and up to an artificial sky.

"OK, it's not quite like the Sistine chapel ceiling," said the Higgs and Hill project manager. "But it is painted with clouds and it does make the floors at the bottom more useful."

Other major refurbishments can involve putting extra floors through the centre of buildings so that previously less desirable central offices can now look up at real sky, or at potted plants, or at features such as statues or indoor fountains.

So the refurbishment going on behind the net and scaffolding is often far more than just creating a listed facade and redecorating the offices inside.

A major project with atria, internal courtyards or new service areas can involve cutting through floors, leaving less than half the original area intact and making gaping holes through which excavators can be lowered on cranes to work on the top storeys.

The whole process is more like scooping out the inside of a building and replacing it than just a facelift and it can result in not just extra space but an increase in rental value from £17 to £30 per sq ft.

### Fashionable

This trend towards increasing refurbishment and reconstruction while retaining listed facades fits in with the current architectural move away from the concrete and glass blocks so fashionable in the 1950s and 1960s towards a warmer and more traditional style.

But there are dissenting voices. Mr Manser, for example, thinks there is altogether too much refurbishment. It's not because he does not do well out of it; he does, he says. He has recently carried out refurbishment of a building worth more than £5m in London. "But most of the buildings should have been replaced," he says. "They were beyond their design life and

people should fulfil their obligation to do the best they can of our own time."

"The City is a living thing, not a museum," he adds. "The worst thing of all is to pull down a building and leave the facade standing. That's the end of the line culturally and like a death mask."

There is much discussion at present of the possible effects on the refurbishment market of the Government's decision to impose 15 per cent VAT on improvements and alterations.

The Building Employers' Confederation is bitterly attacking the Government over the move, which it regards as a serious threat that will blight the refurbishment sector, be it of offices or homes.

But despite concern, much of the industry seems more hopeful about the effects of VAT.

Mr Goddard of the CIOB, for example, points out that the effects of VAT could be partly neutralised by other measures, announced in the budget at the same time, such as the removal of the National Insurance surcharge and improvement in corporation tax helping create a better climate for investment.

Mr Hill of Higgs and Hill says "the new VAT legislation may affect some marginal decisions, but no work in London it will rationalise itself and schemes will still go ahead."

The effect on another important area of refurbishment, turning decaying inner city local authority housing into saleable modern homes, is also debatable.

Barratt has already demonstrated its commitment to urban renewal with the refurbishment of such muddled and much-randallised local authority blocks as the now-desirable Minster Court in Tuxted, Liverpool.

The company had hoped to complete 1,000 such refurbished urban housing units this year. But this could be affected by

the imposition of VAT, said Mr Mike Norton, sales and marketing director.

"The imposition of VAT is a big disappointment to us because of its possible effects on our policy of using refurbishment to create affordable inner city homes," he said.

"We reckon the market price which people are prepared to pay so it could affect our margins, because we might not be able to put up the price by 10 or 15 per cent and still sell them."

### Negotiating

Barratt has not cancelled any schemes yet. "But we were in the process of acquiring and negotiating for 8,000 properties to refurbish—three or four years' output—and VAT may affect that number," said Mr Norton.

Mr David Eaton, sales director of Wimpey Homes, which is now refurbishing some 400 local authority housing units, put it more bluntly. "It is a growing market and we are anxious to tackle it and produce inner city homes that people can afford, and we thought the government was too.

"So we're not pleased by 15 per cent VAT because it feels like the Government is trying us on in the inner city problems with one hand and slapping us back with the other."

"We've not had to cancel any schemes because of VAT," he said. "But we are negotiating with the local authorities to look for ways round the problem. You can't afford so it will have to come off the price of the land or whatever we pay for the property from the local authority."

"You can't tackle it by adding 10 or 15 per cent on to the selling price. You can't just stick it on or people might tell you where to stick it."

## Reforms will eliminate age barriers

### Education and training

ALAN PIKE

EDUCATION AND training are issues which cannot be ignored in the building industry without quite literally fatal results, as the sector's disturbing accident record illustrates.

Because of the very basic need for well-qualified managers and properly-trained employees on construction sites, training is regarded by major contractors as a serious business and commitment not always evident in other industries. This attitude—combined with mobility of labour between employers—also encourages an industry-wide approach to meeting training needs.

The Construction Industry Training Board was one of only a handful of statutory boards to survive the Government's sector-by-sector review of industrial training arrangements, and it will be making training grants of about £28m available to employers in the construction industry in 1984-85.

Major recent preoccupations for the board have been the introduction of the Youth Training Scheme and preparations to change craft training in the industry from a time-served to a skill-standards basis.

There have been some difficult negotiations between the CITB and the Manpower Services Commission on the Youth Training Scheme — building employers on the board insist that their first responsibility is to introduce young people to construction skills, while the MSC is anxious to give trainees a broadly-based introduction to the world of work.

In spite of these difficulties the board operates the largest YTS contract in the country,

during the first year of the scheme and it has agreed to find 18,945 places for the second year of the training scheme starting now.

The construction industry scheme has proved popular with young people and early indications are that a high proportion of the first intake of YTS trainees will be offered permanent jobs with employers. But this success will itself cause concern unless employers can be persuaded to find more training places for this summer's school leavers.

Proposals to reform the basis of the industry's skills training have been completed after five years of discussion between employers, unions, educationalists and training board officials, and are due to come into effect in 1986.

The move, similar to developments taking place in other industries under pressure from the MSC and Government, is intended to make skilled worker status dependent upon the achievement of nationally agreed standards, eliminate age barriers to training and provide a basis for future career development.

Standards will be established and skill tests developed to cover a range of trades—carpenter, bricklayer, painter and decorator, plasterer, roof slater and tiler, stonemason, abseiler, wood machinist, master asphalt, wall and floor tiler, floor layer, ballup felt roofer, sheet metal chandler, glazier, ceiling fixer and fencer.

The training board's activities are not confined to its work with new entrants to the industry. A range of courses are provided at its training centres at Birkham Newton, Glasgow, Exch and Birmingham. And recently the board has become involved with the MSC's Open Tech programme with a new approach to site management training.

agement Education and Training Scheme, the course combines distance learning techniques and residential study. It operates in conjunction with four learning centres—Birkham Newton, Preston Polytechnic, Ness College, Northampton, and Plymouth College of Further Education.

The CITB, the Institution of Civil Engineers and other organisations are currently taking steps to improve the information available to young people—school leavers or graduates—interested in careers in the construction industry.

### Assessed

Building and civil engineering courses at more than 30 UK universities and more than 20 polytechnics have been assessed by the Civil, Municipal and Structural engineering institutions as automatically meeting their higher educational requirements.

The number of civil engineers graduating from UK universities and polytechnics is usually around 2,000 a year, although it has recently fallen a little. While unemployment among professional engineers in the industry remains low, some new graduates find the task of getting their first job more difficult than it once was. There is also a growing problem of securing sufficient work-experience places for young people on civil engineering courses.

"The work-experience problem is aggravated by the fact that most places have to be found with companies carrying out work within the UK. While much of the most successful work of British civil engineering contractors and consultants is taking place overseas, foreign clients are often reluctant to accept what they regard as unqualified trainees as part of a team.

UK qualifications, however, are well recognised internationally, with about a quarter of the membership of the Institution of Civil Engineers working overseas.

The professional institutions in building and civil engineering are, like the other engineering institutions, awaiting Government reaction to a call by the Engineering Council for an extra £200m a year to be diverted to the training of engineers.

It wants a five-year programme of courses which would be specifically earmarked for use in the engineering departments of universities and polytechnics. A longer-term ambition of the council is to see a 10 per cent swing from arts to science-based places in higher education. The council has told the Government that it does not believe market forces alone will be sufficient to guarantee the nation an adequate supply of engineers.

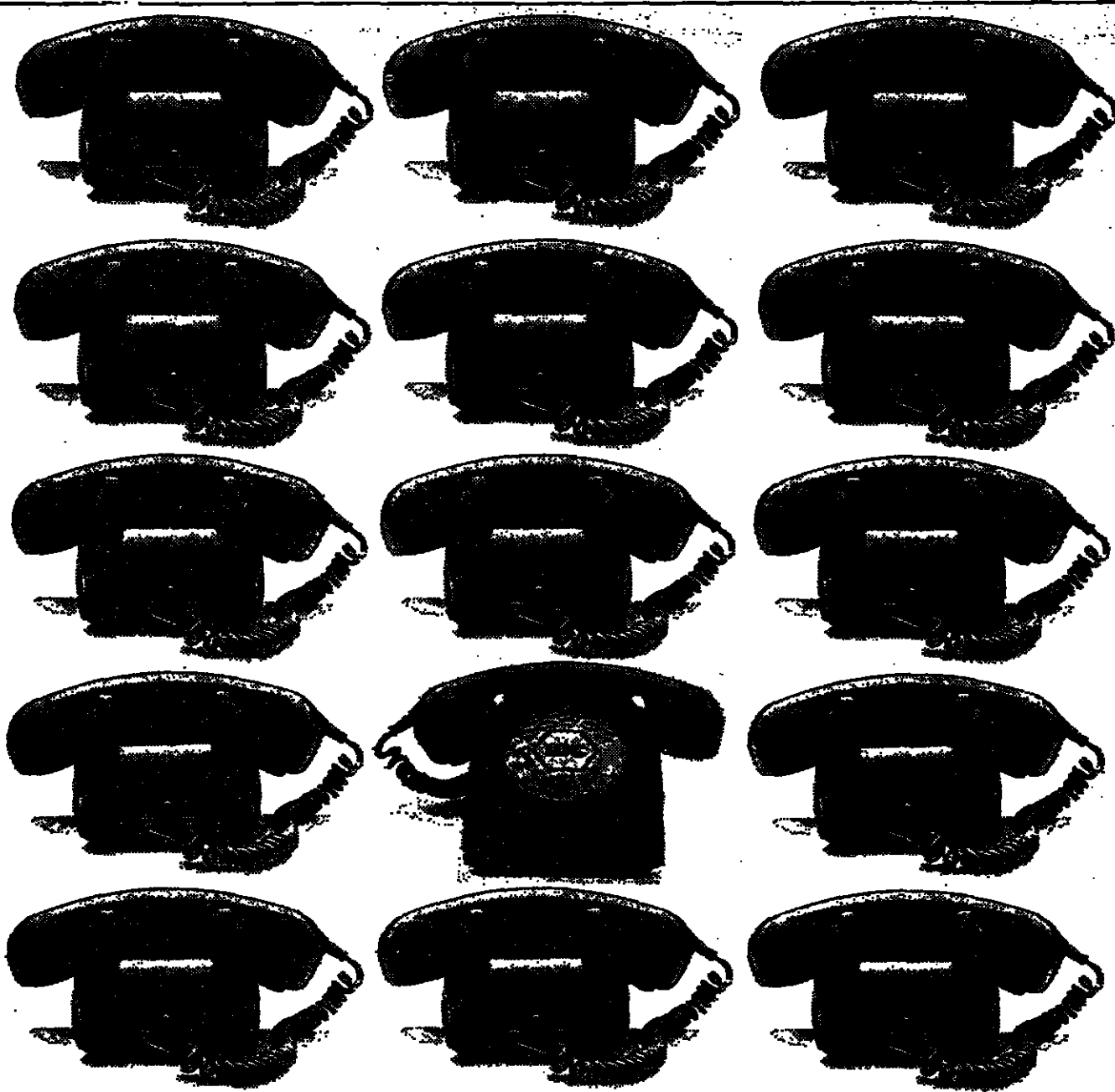
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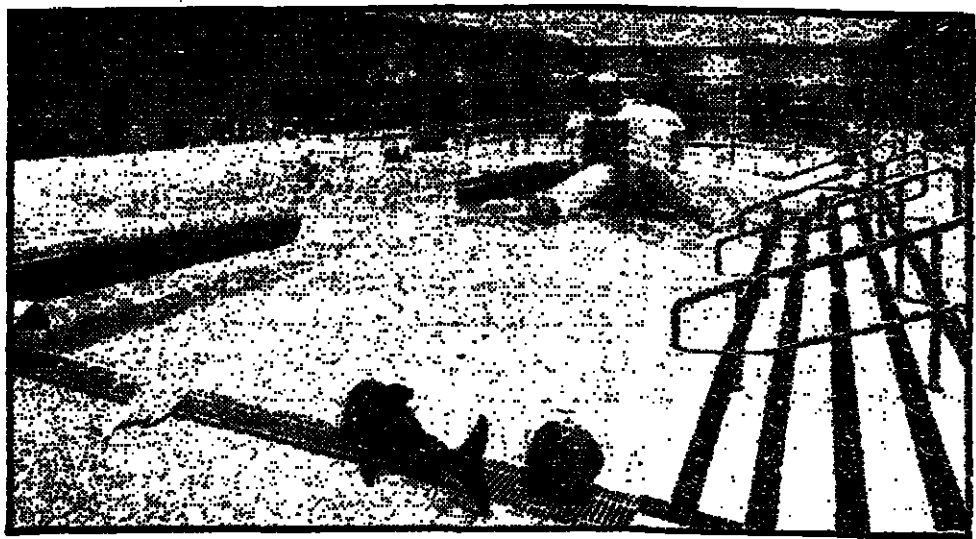


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BUILDING SUCCESS



# UK BUILDING INDUSTRY 5



Swimming pools at Fordon Leisure, Warrington borough council's new £1m leisure centre based on the refurbishment and extension of a school building. The work was done in two phases under a design and build contract

## Mixed fortunes in a growing market

FIVE YEARS ago the arches under Cannon Street Station in the City of London were a cold store for fish.

Now they are loud with the thrack of squash balls, the grunt of aerobics and the splash of swimmers. Prospective members of Antarctic expeditions train there, along with City businessmen sweating on the computerised treadmill and stretching their muscles on the body-building equipment.

The arches were first converted into a sports club four years ago. But it failed to prosper, said its new manager, Mr Ron Clark.

The previous management "overspent on the building and economised on the finishing so it was very dowdy when we arrived," he explained. "So we spent £600,000 revamping it to cater for a more discerning market and provide more facilities. Now we have a waiting list to join."

Under the £600,000 refurbishment, special ceilings were put in beneath the arches over the squash courts to trap the water dripping down on them and allow it to run away; a new ventilation system was installed to combat the damp and musty atmosphere; extra attractions, including a water massage bath and sauna, were added.

Mr Jack Lovell, managing director of Morgan Lovell, the company which carried out the renovation, emphasises that sports and leisure are a growing part of his business. "Sports are now between 10 and 15 per cent of our business compared to less than 1 per cent a year ago, and we plan on their be-

ing more than 15 per cent next year.

"It's without doubt a growing market. For example, we've also just done a sports club in the West End, and a snooker club, and all these contracts have come up in the last nine months."

Work on the West End club was a £700,000 contract for Morgan Lovell. An old warehouse was converted into an exclusive establishment by putting a swimming pool into the sub-basement and installing a tennis court, sauna, massage room, hair-dresser, restaurant and kitchen.

### Leisure

JOAN GRAY

Besides such separate private sports clubs, there is also a trend towards building leisure facilities into larger developments. Morgan Lovell is, for example, converting a building in Kensington into 180 flats with a built-in swimming pool and squash courts.

This is a £5.5m conversion, in which the £500,000 for the sports facilities can be recouped in the higher selling price of the flats.

While Mr Lovell may be considered an everythings points to a greater demand for sports and leisure facilities and more work for his company, not everybody is so optimistic.

"I'm very sceptical about the leisure market," said Mr Malcolm Paris, the chairman of Bovis. "The people who make money out of leisure are those who run pubs and betting shops. The problem is that English people are not

prepared to pay for leisure, and I don't see it as a growth area for us."

This scepticism is based partly on a failure: the late Skate-City Bovis. This was a venture which planned to set up a chain of 15 or more skateboarding parks costing £70,000 each. "It just never took off," Mr Paris says.

On the municipal side, Bovis has won a contract to build the first nine, standardised SASH sports halls designed by the Sports Council. As part of its sport for All campaign, the council has an ambitious plan to see hundreds of these standardised halls, funded by local authorities, throughout the country.

Even though Bovis is currently building the first chain of these halls, it still does not change Mr Paris's view of the sports and leisure market. "They're just jobs," he said. "At £600,000 each the SASH sports centres are helpful turnover but sports is not enough to build a business on."

There is another problem, according to Mr Euan Hill, of Higgs and Hill. "There is a very limited growth in the leisure business from local authorities," he said, "because with rates cuts leisure facilities are one of the first things to go."

"The leisure market must increase over the next decade," he added. "But it's difficult to know when because the schemes are there but not the funds."

The other argument is that the opportunities are there, if only the companies can find them, and that this is another area where the building industry has to be more innovative.

### The client's role

COLIN AMERY

WHAT IS IT that clients expect from the building profession? The average client for a new building looking first and foremost for the best buy. This factor means that too often the design of the building takes second place to economics. How else can the poor quality of so much post-war British architecture be explained.

The best designers always say that they have "good clients." What does this mean? First, it is necessary to define the client. It is rare today for the client to be one single person who wants one new house or office block. It is more likely to be a committee of directors, a pension fund, a government department or a local authority.

The system of property ownership has changed so much that it is more than likely that the client for a building will not be the occupier, and possibly not the long-term owner. For a designer it is difficult to know whose wishes are to be met.

In London it is much less likely that a company will build a large corporate headquarters for itself in the way that American corporations express their image through a prestige piece of architecture.

The anonymity of so much modern architecture is due to the lack of identity of so many clients, and more of the satisfaction with much public architecture, particularly housing, arises from the fact that the people who live in the new buildings have so little say in the way they are designed.

### Clear

The client's role is a crucial one and it is the job of the building profession to enlighten the client at an early stage. A good client is one who knows very clearly at the outset exactly what he needs. When he is building for himself, the client has a difficulty because he is looking above all, for a good return on his capital investment.

Increasingly, the equity of the major companies that are building is held in an offshore base and this has led to the added complication of the need to compare construction costs and performance on an international scale.

Drawing up a brief under these complex conditions is a difficult process for both client and the professional designer. The architect has to help the client to decide the exact nature of the brief. It is rare for the client to order off-the-peg a complete package.

A complete package would comprise of the design, supervision and quantities all at one go. It is more likely that an

initial commission will nowadays be limited to feasibility studies, outline designs for a planning application and the procedures to adopt for a planning inquiry.

The architect is concerned with design and this may mean limiting his role to the assembly of components and the explanation to the client of the construction process to ensure an economical building process. He also has to have some kind of second sight to alert the client to the future running costs of a building.

### Delicate

Architecture is an independent discipline and many of the problems that arise occur in that difficult area between the establishment of a final design and the management of the entire building project. The marriage of the professions involved can be a delicate operation and it is difficult for a designer to take second place to the services engineer or the cost accountants.

The introduction of management contracting with a management fee has helped to define the process of building. This method assumes that the client and the architect have agreed the brief and are happy to hand over the detailed construction process to a skilled professional manager.

The attitude of the client to professional fees depends on a willingness not to see the design fee as all profit—it is frequently hard-earned although much of the thought that goes into a design is invisible. There is an oft-quoted saying that the architect is imposing a designer's whim rather than directly answering to a precise brief.

Selection of the right kind of project management is an early stage can ease these suspicions and enable the client to feel that the professions are working in his interests rather than their own.

Part of the difficulty for clients' architects lies in the paternalistic views of the architectural profession which evolved in the nineteenth century. It is important that those who build should know their clients and that those responsible for the future of a building should work with the architects on the future management of their buildings.

In the public sector the lack of continuity and responsibility for the management of all structures has led to vandalised housing, poorly-maintained public homes and a lack of contact between the design professions and the users of the properties.

The most recent development in the commissioning of new buildings in the UK has been

Lack of identity in many clients is reflected in the architecture which results

## Crucial part of the design process

agree among themselves which scheme should have won.

**Ideas**  
In the future it looks more likely that the kind of competition that will be encouraged is the invitation to a limited number of architects of whom are interviewed and asked to present ideas. A short list is then prepared who will go on to present more detailed ideas. This process has been successfully employed by Lloyd's of London and the BBC.

Despite some recent failures, the competition system holds out the most hope for the discovery of good new designers and should break the monopoly of the large but mediocre practices that have captured the development market. It is sometimes not realised that the RIBA runs an effective and efficient Clients Advisory Service which will offer potential clients a short list of suitable architects with a selection of photographs of their work.

There is a great need for this kind of introduction service to be developed to widen the range of choice. The client has an important role and deserves to be offered as much information as possible before making the irreversible decision to build. Every client contributes to the national environment and only with effective information services can he be helped to make the right choices.

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## Complex task of co-ordination

### Management

COLIN AMERY

TO PUT UP a new building today is inevitably a complicated process. It is no longer simply a matter of choosing an architect and letting him get on with the whole process of running a series of building contracts with all the different trades involved in construction.

Management has practically become a science and professional training is essential for those engaged in building management.

There are basically six alternative methods of managing a large building construction programme. The first is the old-fashioned (only because it has been around longest) standard form of contract. Under this system a bill of quantities is prepared by the contractor and this may be on a fixed price or variable basis.

The contractor is responsible for all the sub-contractors and for placing all the orders for materials and so on.

Under the standard form of contract's terms it is the main contractor who is responsible for the entire works and carries the legal liability. The architect or the quantity surveyor usually acts as a go-between and arranges the establishment

of this sort of contractors' contract. It is unlikely that the client would have to negotiate a standard form of contract directly.

The second and newer form of contractual relationship is known as project management. Today there are several firms, large and small, offering overall co-ordination of all aspects of a major project.

A project manager works on behalf of the client and is always appointed by the client. The work of the project manager starts early—he takes the responsibility for preparation of the brief, working closely with the client. He is then responsible for the detailed programming and supervision of the entire design process. Selection of the right form of contract for the job is also the responsibility of the project manager.

### Negotiate

In a recent survey (Building for Industry, Building EDC) the complexity of the job of a project manager was explained and the explanation revealed the need for this co-ordinating figure.

It was found in the study that project managers performed a wide range of tasks. They found and negotiated for sites, organised financial backing, formulated initial briefs, conducted negotiations with the planning authorities, found the right

architects, consultants and contractors and conducted negotiations with all of them. The project manager's selection of the contractor was based on competition with full or approximate bills.

The report makes an interesting observation about the choice of contractors, which is so often a crucial factor for the client: "Contractors were chosen not only on cost but on time, management calibre and performance record; in awarding contracts project managers used their discretion to advantage, a discretion which under traditional arrangements had often not been explicitly given or assumed by the architects."

Project management is being used increasingly by clients with experience of construction as a way of saving both time and money. The UK is one of the most expensive countries in which to build; construction times and costs are greater here than in Europe and North America.

A third alternative system is the straightforward management contract. The appointment of a management contractor ensures that the planning of the job is co-ordinated for a fee.

This fee is agreed at the outset but the actual construction work is subject to a system of competitive bidding. The management contractor provides some contractual security by

placing the orders and sub-contracts and accepting some of the contractual risk.

A fourth method is what has become known as design and fee contracting, when the contractor is in charge of the planning and management of a building project while doing much of the construction work himself. In this instance the cost is negotiated on a prime cost basis with a quantity surveyor throughout the design process. There is some risk in this method for the management contractor, who will also take the responsibility for orders and sub-contracts.

### Two-stage

Another version of this sort of management of a job is a fifth type of contractual deal whereby the contractor takes on the construction management role. Under this system the running of the job is done by the contractor but the client places the actual orders for work.

Tendering is the complex area of all building negotiations and the method that has become most common is known as two-stage tender (fast-track), the sixth type managing system.

The idea behind this method is that the contractor is fully responsible for all aspects within the terms of his contract and he can be brought in to the building and management process at an early stage. The

contractor has to price an approximate bill of quantities and adds a fixed sum for preliminaries profits and overheads and fixed rates for elements in the bill of quantities. The contractor is re-measured on completion.

The vital point about this method is that it depends on the availability of information to the contractor at an early stage. The need for a good computer-based data bank is essential today for this sort of fast-track tendering.

The handling of large building projects now demands a wide range of professional skills. It is almost impossible for one building company to encompass all the elements that must include: construction management and project management, cost control and a knowledge of the service side of building—both the mechanical and electrical services and the special needs related to energy conservation.

It is almost impossible for the architect to be leader of the whole design team. He must now work with other professionals on an equal footing.

There is almost a need for a new kind of professional who can stand away from the drawing board and help the client to cost and control a new building project from beginning to end. Management of the building process is slowly being transformed to answer this need.

# We never start any building we can't furnish.

There's far more to Taylor Woodrow than merely bricks and mortar. From initial concept, we will undertake anything from a feasibility study, through design and construction, to a fully furnished building, ready to move into—no matter how large or small the project is.

The advantage to you is co-ordinated planning, a functional design and firm control over costs and the construction programme.

And our research and development laboratories are there to help sort out any problems.

Working in conjunction with your own staff or consultants, your project is assured a smooth, swift and skilful passage to completion.

At Taylor Woodrow, we have a word for it—teamwork.

EXPERIENCE, EXPERTISE AND TEAMWORK, WORLDWIDE

## TAYLOR WOODROW

For your next project please contact Ted Page, Taylor Woodrow Construction Limited, Taywood House, 345 Ruislip Road, Southall, Middlesex UB1 2QX. Telephone: 01-575 4354. Telex: 24428.



THE MANAGEMENT PAGE: Marketing

EDITED BY CHRISTOPHER LORENZ

Advertising

When images linger on

Fiona McEwan on what constitutes a hot 'property'

YOU DON'T have to be a gravity-defying cartoonist to know the Bisto kids. For more than 50 years these cartoon ragamuffins have been...

This is one of the oldest examples in UK advertising of that elusive ingredient which many in the business seek, but few find: a hallmark. What is known as a brand property. It is hard to define—dictionaries won't help—related less to what a product is than how it is perceived...

At its most developed, a property becomes the symbol of the product. So the eye sees a "Kid" and the mind says Bisto; the eye sees a shaggy sheepdog and the mind says Dulux Paint; the ears hear Air on a G-String and the mind says Hamlet cigars, and so on.

Brand properties come in all shapes and forms, some more obvious than others. Visual devices, often animals and children, have been popular since the 1930s when only posters and press were available, when messages had to be singular, compact and potent.

The evergreen PG Tips chimps are still, 25 years on, imbuing the brand with affection and high memorability as well as jollying up a dreary market sector.

The Esso tiger, corporate symbol of power, grace and durability for 57 years, has been through a number of incarnations—originally a cartoon fig-

Heineken (which started at CDP 10 years ago, B&H (18 years), Glaxo (7 years before it moved on).

The original B&H advertising proposition was "the best cigarette money could buy" which is now the perception its advertising has created. "Building properties is a vital factor in our agency approach," says John Spearman, CDP's managing director. "If you can achieve repetition without monotony you can gain an enormous amount of perceived weight even on a relatively modest budget. When you see a Hamlet commercial, for instance, you are seeing 20 years of Hamlet advertising."

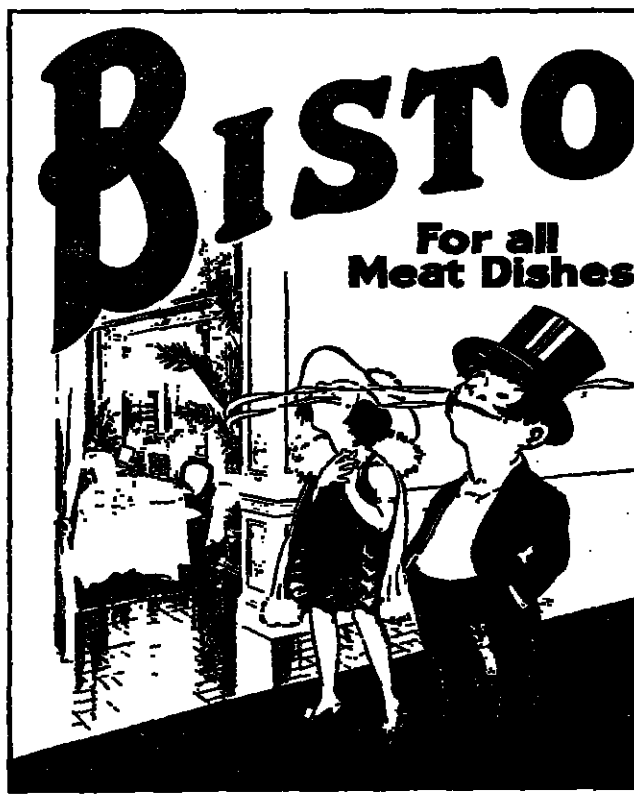
The business of building a property, he says, is a dual discipline. There is the initial investigation in order to identify the brand promise and potential promises: "groping in the entrails," Spearman calls this research-intensive stage. "Once identified, it can look rather obvious and bland."

Celebrities, another possible strand in the property make-up, can lend authority, credibility and glamour though this can be fraught with pitfalls, such as the over-exposure factor—Terry Wogan, for instance, has spoken on behalf of Finlins, Flora, Curry's, Hopnott, Schreiber—and there is always the chance that people will recall the personality, not the product. Rossiter and Collins, brilliant as they are, have been accused of this in the Glaxo ads. The late Rene Clufforth on the other hand, gave the unlikely Kroon spread story a credibility it might otherwise have lacked.

Usually, of course, the property is an elusive mix of ingredients. The emotional world of the Bisto kids is made up of what its agency Darcy MacManus Masius calls "brand furniture" which includes the "Ahh Bisto" phrase, the visual grey trail and jingle, as well as the kids.

Hamlet cigars have for 20 years used the famous Bach refrain and humorous vignettes based around the familiar formula of sticky situation and witty resolution. The "Ahh Bisto" phrase, the visual grey trail and jingle, as well as the kids.

CDP isolated "sense of contentment" as the selling platform—it was the money-flowing,



The Bisto kids in the 1920s: still going strong and no older 65 years later

leisure-seeking 1960s—as opposed to the "sex" and "mild smoke" platforms of their rivals.

Now 70 commercials later, Hamlet boasts 40 per cent of the total cigar market in UK and is able to sell at a premium price (about 2p dearer than its nearest rival). "That's what a property can do for you," says Spearman.

For those lucky enough to create, recognise and nurture them, properties give brands a means of capitalising on their past. Like corporate advertising, which reaps its harvest after consistent sowing, properties take time. The slow burn principle, as one agency director puts it,

They are the long-life factor in a campaign which the best examples keep fresh and vital through new interpretations and executions. "The trick is not to let it easily, to move it on technically," says Martin Boase of Boase Massimi Pollitt, which has won seven out of the last 10 campaigns of the year at the Design and Art Direction awards, the industry's Oscars.

BMP has an admired stable of properties, including the Smash Martians, the John Smith bringing dog, the Hofmeister bear, all of which share a rich texture of acutely observed detail which rewards repeat viewing.



MINDFUL of the tendency of trade gatherings to lapse into platitudes, the Advertising Association's biennial conference is this year attempting to tackle some of the more gritty issues.

The question mark over the title, "A Talent to Sell?" signals the challenge. "We shall be trying," says Jeremy Bullmore, chairman of J. Walter Thompson and of the AA, "to concentrate on that elusive thing called quality rather than anything you can add up called quantity."

So as well as the de rigueur success stories—the section "I tried it, it works" will see the client speaking out—there should be a healthy dose of the provocative and the irreverent. "An American cynic"—could this perhaps be Ted Turner, the cable TV proprietor?—threatens to raise temperatures.

Is British advertising best, or just different? More effective? A good traveller? Jay Chiat of Chiat Day, New York, pronounces, is advertising a worthwhile investment? Analyst Max Holding of stockbrokers James Capel offers a City view. Other questions raised will include: How effective are we at harnessing native innovative talent in product and design? Are UK companies sufficiently marketing motivated? Are foreign companies the heaviest users of our talent?

Speakers will include David Owen, leader of the Social Democrats, Ken Fraser of Unilever, Michael Mander, chairman of Intermark, Thomson Publishing, BBC radio journalist, Peter Hobbday, Frank Lowe of Lowe Howard-Spink Campbell-Ewald, David Batterbee and Chris Powell of Boase Massimi Pollitt.

The venue this year, after the 1982 sortie to Harrogate, is by popular demand a drive away for most delegates, in ad industry heartland—London—at The Hilton, Park Lane, London W1 on September 27 and 28. Details from Macfarlane Conferences, Mappin House, 156-62 Oxford Street, London W1.

F. McE.

Matching up to the market

Lisa Wood explains why Bryant and May redirected its strategy

"WE ASKED ourselves what business are we in. At first we said matches. But we were not. We were in the 'lights' business. Until that realisation we had looked at disposable lighters as the enemy."

Thus David Taylor, marketing director of Bryant and May, Britain's only remaining match maker, explains how his company discovered the key to halting its decline in the £128m UK lights industry.

But while a move into disposable lighters has been a step towards reversing the downward trend, a major plank of its revival strategy has been aggressively to exploit its Swan Vesta brand name.

Now, to further its aims in the "lights" industry, it is selling a range of smokers' accessories—pipe cleaners, lighter refills, flints and gas lighter refills—bearing the Swan brand and its familiar red, yellow and green livery. The next step is to bring a Swan lighter to the market.

Such a change has not been achieved without substantial reorganisation within the 100-odd year-old company and the closure of two factories in London and Glasgow.

In 1980 Wilkinson Sword, the parent company, formed a Consumer Products Group, says Taylor. But it was found that razor blades and matches were not a viable fit using the same sales teams. It was decided in 1982 to return the group to a divisional organisation and a new management team at B and M took a fresh look at the business.

The revaluations concerning the lights industry followed and in early 1983 B and M took on distributorship of Chipper reliable lighters, made in Spain, and Chukka disposable lighters, made in Japan. The company now claims that the two lighters have a 38 per cent and 10 per cent share of their respective markets.

Disposable and low price reliable lighters are a major growth area in the "lights" market, currently accounting for some £15m of annual sales compared with the slower growing £33m market for gift lighters. An industry review estimates that unit sales of disposables and refillables will increase by 30 per cent this year alone.

Advertisement for HONKA-LOG buildings. Includes text: 'BUILDING OUT OF FINNISH HONKA-LOG IS A PROFITABLE INVESTMENT'. Features an image of a log cabin and contact information for HONKA RAKENNE.

NOTICE OF REDEMPTION. To the Holders of DSM (Naamloze Vennootschap DSM) 8 1/4% Debentures Due June 15, 1987. Includes a list of debenture numbers and redemption details.

BASE LENDING RATES table listing various banks and their interest rates for different terms and currencies.

Large advertisement for TOM STOPPARD'S 'SQUARING THE CIRCLE' from TVS on CHANNEL 4 TONIGHT 9.30 PM. Features the text 'POLES APART' and images of Tom Stoppard.



SECTION III - INTERNATIONAL MARKETS FINANCIAL TIMES

Thursday May 31 1984

NEW YORK STOCK EXCHANGE 36-38 AMERICAN STOCK EXCHANGE 37-38 U.S. OVER-THE-COUNTER 38, 46 WORLD STOCK MARKETS 38 LONDON STOCK EXCHANGE 39-41 UNIT TRUSTS 42-43 COMMODITIES 44 CURRENCIES 45 INTERNATIONAL CAPITAL MARKETS 46

WALL STREET

Iranian oil reports spur rush to buy

WALL STREET lived up to its reputation for drama yesterday when sudden rumours of a cut in oil prices by Iran sent stocks soaring in an oversold market. The sudden wave of buying turned a fall of 12 points on the Dow Jones scale into a gain of 11 points within an hour.

Traders did not wait for confirmation of the oil price rumours. Indeed, the violence of the upswing suggested that the stock market was ripe for a rebound.

Earlier stocks had fallen heavily as buyers backed off in the face of news of a widening U.S. trade deficit, an unexpectedly sharp fall in house sales and the expectation that today will bring news of another increase in M-1 money supply.

At the close, the Dow Jones industrial average was a net 1.35 points higher at 1102.59, after dipping to 1087.93 at its weakest and rising to 1112.50 at the height of the buying frenzy. Many of the buyers were clearly covering selling positions taken out during the morning. Turnover, at 106.4m shares was the highest for several weeks.

The bond market was less excitable,

and prices staged only a temporary recovery from early weakness. Sellers returned in the final hour, and the key long bond slipped back again to close at 95 1/2, a net loss of 1/8. Earlier, the bond had traded as low as 94 3/8.

The announcement that Bolivia was suspending debt payments caused only minor ripples among stocks of the banks, since their exposure to that country is light. Continental Illinois slipped back 1/8 to 57 1/2 as the chairman forecast a continuing presence by the Federal

Reserve. The closing Wall Street report and updated U.S. market monitors were unavailable because of continuing industrial action at the Financial Times printers in Frankfurt.

Deposit Insurance Corporation in the disposition of the troubled bank.

American Express dipped by 1/8 to a new low of \$25 1/4 in a generally weak financial stock sector. Phibro-Salomon, currently considering splitting up the three-year-old merger by selling off the bulk of the Phibro commodity trading side, fell by 1/8 to \$22 1/2, also a new low.

Spirits were low in the securities trading industry after confirmation of a 10 per cent staff cut at A. G. Becker Paribas, which is not the only trading firm to have laid off employees. It was unfortunate timing that brought the announcement that a seat on the NYSE had been sold for \$300,000, a fall of \$50,000 since the last sale less than a fortnight ago.

Among the industrial leaders, IBM shed 1/8 to \$106 1/2, Ford Motor was 1/8 off at \$35 1/2, and AT&T fell 1/8 to \$15 1/2.

News that National Semiconductor has been barred from military aero-

space contracts sent the stock down 1/8 to \$11 1/2.

But there were a few firm spots, which reflected special situations. Teledyne put on \$2 1/4 to \$201 1/4 in response to success of the offer to buy in stock - some 8.7m shares were tendered, the board reported.

In a more subdued takeover sector, Walt Disney dipped 1/8 to \$63, with speculators registering disappointment that Mr Saul Steinberg is seeking a proxy fight rather than a bid.

Revision, which again denied takeover rumours, fell 1/8 to \$35 1/2.

Once again, early trading in the bond market was thin but prices plunged on the absence of support. At 94 1/2, the key long bond was another full point down and yielding around 13.98 per cent.

Short-term rates also edged higher, with the five year Treasury note trading ahead of the day's auction at a yield of 13.81 per cent, seven basis points up.

The municipal bond market continued to weaken in the face of a heavy calendar on new issues.

LONDON

Steep slide as gloom takes hold

A WAVE of institutional selling and persistent small offerings proved too much for London equities still tender after an almost endless stream of gloomy economic indicators.

Measuring the extent of the fresh setback in blue chips, the FT Industrial Ordinary index plunged 22.8, its second steepest fall ever, to 803.4 making a decline of 119.4 - nearly 13 per cent - from its all time peak earlier this month.

Wall Street's overnight performance and the UK's huge April trade deficit provided the background for yesterday's slide.

Chits passed a relatively quiet day with falls in the longs extended to 1/2 while losses in shorts ranged to 3/4.

Chief price changes, Page 38; Details, Page 39; Share information service, Pages 40-41

HONG KONG

LACK of direction plagued Hong Kong yesterday as investors continued their wait-and-see stance on interest rates and the colony's future. The Hang Seng index gained 5.57 to 928.6 during the regular half-day session.

Leading issues fluctuated narrowly with Cheung Kong 10 cents up at HK\$8.35, Hongkong Land steady at HK\$3 and Hongkong Wharf 2 cents ahead at HK\$3.62.

Meanwhile, Hongkong Bank shed 5 cents to HK\$8.25 but Hang Seng advanced 25 cents to HK\$34.25 and Overseas Trust Bank firmed 7 cents to HK\$2.87.

SINGAPORE

POSITION squaring ahead of the end May settlement period aided sentiment in Singapore with the Straits Times index rising 2.57 to 954.44. Turnover, however, was light.

Consolidated Plantations, the most active stock of the session with 307,000 shares traded, was steady at \$82.04.

Banks saw CCB advance 20 cents to S\$10.30 and UOB rise 2 cents to S\$5 on 107,000 shares traded. A number of other leading stocks finished the session unchanged.

AUSTRALIA

THE LOWER bullion price forced many leading mining stocks in Sydney to lose ground with the All Ordinaries index at a nine-month low of 888.7, a fall of 7.6 points.

Among resource stocks to drop were MIM holdings, 16 cents weaker at A\$2.82, Bougainville Copper, off 3 cents at A\$1.2, and CRA 6 cents lower at A\$4.94.

Industrial leader BHP lost 10 cents to A\$9.80 ex-dividend while in banks Westpac moved against the trend with a 2 cent rise to A\$3.68. ANZ lost 12 cents to A\$5.24 on suggestions of a large fund raising in the market.

Others to advance in the session were Thomas Nationwide, 2 cents ahead at A\$1.62, and Carlton United Breweries, 5 cents stronger at A\$4.20.

SOUTH AFRICA

A FIRMER tone developed in Johannesburg gold shares ahead of the long weekend break, but was insufficient to erase earlier weakness.

Free State Geduld finished the day a net 1/8 off at R51.25 while Gold Fields confirmed its loss to 25 cents at R29.50. A large number of retail and consumer related stocks held steady while industrials were mixed. Industrial leader Barlow Rand eased 5 cents to R14.15.

CANADA

OIL and gas related issues took the brunt of a sharp retreat in Toronto yesterday with base metal issues also displaying considerable weakness. Golds eased.

Banks moved against the downward trend in Montreal and extended their recent recovery. Utilities and industrials were almost matched in the pace of their declines.

EUROPE

Frankfurt at year's low-point

THE BREAKDOWN of talks between employers and trade unions in the West German engineering industry and the deepening rift between the two sides involved in the metal workers' strike left the Frankfurt bourse sharply lower yesterday.

The Commerzbank index fell through the 1,000 level to its lowest since November 8 last year - down 17.5 to 988.9. This compares with its high for the year of 1,096.5, established on February 2.

Shares also dipped to their low point for the year in the Netherlands with the ANP-CBS General index down 3.7 to 153.8.

The decline was led by the banking sector as concern grew over international debt problems in the wake of Bolivia's temporary suspension of debt repayments to private banks.

Similar concern was evident in a number of other centres, exacerbating the unwillingness of investors to take up new positions ahead of today's Ascension Day holiday in much of Europe.

In Frankfurt, a uniformly weaker banking sector saw Deutsche Bank down DM 12.40 to DM 341.60 ex-dividend, Dresdner Bank DM 5 easier at DM 154.50 and Commerzbank DM 9.30 lower at DM 153. BHF shed DM 5 to DM 280, Bayern Hypo DM 2 to DM 287 and Bayern Verein 50 pf to DM 315.

Bonds slipped in thin and featureless trading with the mood dampened by the lower overnight trend in U.S. credit markets. The Bundesbank bought DM 5m worth of paper to balance the market after selling a small DM 2.1m the previous day.

In Amsterdam, insurer Nationale-Nederlanden led the declines, dropping Fl 29 to Fl 197, ex its Fl 4.90 cash plus 10 per cent bonus share dividend. Large offerings of the stock dividend were reported, despite the insurer's 28 per cent rise in first-quarter revenues. Aegon was lower in sympathy, falling Fl 5.20 to Fl 116.80.

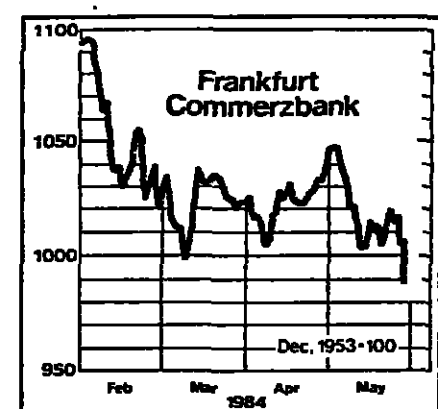
Initially sharply lower bank shares

came in for some later buying. ABN nevertheless shed Fl 7 to Fl 332.

Bonds fell in sometimes nervous trading as the dollar declined after Bolivia's suspension of debt repayments.

Month-end book squaring and the forthcoming long weekend for some operators left shares easier in Zurich and the Swiss Bank Corporation Industrial index at its low for the year, down 1.8 at 359.30.

Brussels continued its downward drift. Analysts suggest that despite the considerable liquidity in the market - the result of dividend payments and 'de Clercq' funds - investors expect the



market to decline further in line with other European centres and are waiting for cheaper prices before stepping in as buyers.

Among the few rising stocks was steel maker Cockerill-Sambre which rallied on Tuesday after announcing it expects to break even in 1985 after years of losses. The shares continued their improvement yesterday, adding BFr 4 to BFr 308.

Paris proved a firmer spot with encouragement being drawn from a National Statistics Institute report that French companies were turning in an improved performance.

In Stockholm, investors had their first opportunity to react to Volvo's record first-quarter profits, announced after the bourse close on Tuesday. Volvo's shares added SKr 25 to SKr 485 and this was largely responsible for the improvement in the J & P index which was up 28.62 from the previous day's 1984 low to 1,416.62.

Milan ended mixed, although Centrale extended its speculative rise, adding L70 to L2,440. In Madrid, shares recovered slightly after 10 days of steady declines.

TOKYO

Rate fears force broad retreat

THE OVERNIGHT drop on Wall Street and a bond price decline triggered an almost uniform fall in share in prices Tokyo yesterday, writes Shigeo Nishiwaki of Jiji Press.

The Nikkei-Dow market average lost 23.00 from the previous day to 10,140.97. But gaining issues outnumbered losers by 335 to 315, with 168 shares unchanged. Volume shrank to 220.31m shares from the previous day's 247.66m.

Wall Street's decline came as a disappointment to investors seeking any incentive against the various unfavourable factors afflicting the Tokyo market.

Against this bearish background, some pharmaceuticals and food companies with drug divisions again attracted speculative buying. Mochida Pharmaceutical, engaged in development of an anti-cancer drug, spurred Y300 to Y5,900.

Ono Pharmaceutical also posted a substantial rise of Y952 to Y10,000 on reports that the Health and Welfare Ministry had given the go-ahead for the company's manufacture of an abortion-inducing drug.

Meiji Milk jumped Y33 to Y373, bolstered by an announcement that the dairy food maker would market 52 versions of monoclonal antibodies from June. Kokkoman gained Y32 to Y525 on the strength of its plan to commercialise a heart drug.

Blue chips - notably light electricals - lost ground on a wide front under small-lot selling pressure. Fuji Photo Film fell Y60 to Y1,570, Matsushita Electric Industrial Y50 to Y1,720 and TDK Y330 to Y5,100.

Supported by a firm business performance, Hazama-gumi was the most active stock with 10.48m shares changing hands, rising Y15 to Y450. There were also suggestions that the company would soon increase its capital.

Bond prices fell back as medium- and small-sized securities companies, wary about rising U.S. long-term interest rates, placed sell orders.

KEY MARKET MONITORS. Includes Tokyo New Stock Exchange, Dow Jones Industrial Average, FT Industrial Ordinary Index, and various stock market indices for London, Tokyo, Australia, Austria, Belgium, Canada, Denmark, France, West Germany, Hong Kong, Italy, Netherlands, Norway, Singapore, South Africa, Spain, Sweden, Switzerland, and World. Also includes Currencies, Interest Rates, U.S. Bonds, and Financial Futures.

FINANCIAL TIMES CONFERENCE World Electronics: Future Strategies for Europe. Some of the speakers taking part: The Rt Hon Norman Tebbit, Mr Laurent Fabius, Mr Gerrit Jeelof, Mr Klaus Luft, Mr Jim Hodgson, Mrs Marisa Bellisario, Mr Lionel H Olmer, Mr Bjoern Svedberg, Dr Ing Hans Gissel, Mr Gordon M Edge, Mr Uwe Thomas, Viscount Etienne Davignon. Date and Venue: 20 & 21 June, 1984, Hotel Inter-Continental, London.







AMERICAN STOCK EXCHANGE COMPOSITE CLOSING PRICES

Table of American Stock Exchange Composite Closing Prices, organized into columns by stock symbol and price. Includes a handwritten note 'Vehicle Risk' at the top.

Continued on Page 38

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Table of New York Stock Exchange Composite Closing Prices, organized into columns by stock symbol and price. Includes a 'Continued from Page 36' note on the left.

Notes on dividend data and stock exchange information.

WORLD VALUE OF THE POUND every Tuesday in the Financial Times



WORLD STOCK MARKETS

AUSTRIA

Table with columns: May 30, Price, +/-, Stock names like Creditanstalt, Oesterreichische, etc.

BELGIUM/LUXEMBOURG

Table with columns: May 30, Price, +/-, Stock names like ARBED, Belg Int'l Lux, etc.

DENMARK

Table with columns: May 30, Price, +/-, Stock names like Aarhus Oil, Aalborg, etc.

FRANCE

Table with columns: May 30, Price, +/-, Stock names like EMPRES 4% 1978, EMPRES 7% 1970, etc.

NETHERLANDS

Table with columns: May 30, Price, +/-, Stock names like ADF Holding, AEGON, etc.

GERMANY

Table with columns: May 30, Price, +/-, Stock names like AEG Telef, Allianz Vers, etc.

ITALY

Table with columns: May 30, Price, +/-, Stock names like Banca Com'It, BNL, etc.

SPAIN

Table with columns: May 30, Price, +/-, Stock names like D'acha Babco, Deutsche Bank, etc.

SWEDEN

Table with columns: May 30, Price, +/-, Stock names like AGA, Alfa Laval, etc.

NORWAY

Table with columns: May 30, Price, +/-, Stock names like Bergen Bank, Borjergard, etc.

AUSTRALIA (continued)

Table with columns: May 30, Price, +/-, Stock names like Gen Prop Trust, Harcourt Energy, etc.

HONG KONG

Table with columns: May 30, Price, +/-, Stock names like Bank East Asia, Cheung Kong, etc.

JAPAN (continued)

Table with columns: May 30, Price, +/-, Stock names like Aijimoto, Aisa Electric, etc.

SINGAPORE

Table with columns: May 30, Price, +/-, Stock names like Boustead Hldgs, DBS, etc.

SOUTH AFRICA

Table with columns: May 30, Price, +/-, Stock names like Abertom, Anglo Am Coal, etc.

AUSTRALIA

Table with columns: May 30, Price, +/-, Stock names like ANZ Group, Acrow Aust, etc.

JAPAN

Table with columns: May 30, Price, +/-, Stock names like Aijimoto, Aisa Electric, etc.

SINGAPORE

Table with columns: May 30, Price, +/-, Stock names like Boustead Hldgs, DBS, etc.

OVER-THE-COUNTER

Large table with columns: Stock, Sales, High, Low, Last, Day, Nasdaq national market, 2.30pm prices

LONDON

Table with columns: Chief price changes, Bookers, McCon, etc.

INDICES

Table with columns: Standard and Poors, Industrial, Comp's, etc.

NEW YORK

Table with columns: 12 Month, High, Low, Close, Date, etc.

AMERICAN STOCK EXCHANGE CLOSING PRICES

Table with columns: 12 Month, High, Low, Close, Date, etc.

INDICES

Table with columns: Standard and Poors, Industrial, Comp's, etc.

NEW YORK

Table with columns: 12 Month, High, Low, Close, Date, etc.

INDICES

Table with columns: Standard and Poors, Industrial, Comp's, etc.

Continued from Page 38



LONDON STOCK EXCHANGE

MARKET REPORT

Fresh wave of selling erodes confidence in equity markets—index drops 22.8 to 803.4

RECENT ISSUES

EQUITIES

Table of recent equity issues with columns for issue price, amount raised, and stock details.

FIXED INTEREST STOCKS

Table of fixed interest stocks with columns for issue price, amount raised, and stock details.

"RIGHTS" OFFERS

Table of rights offers with columns for issue price, amount raised, and stock details.

RISES AND FALLS

Table showing rises and falls in stock prices.

YESTERDAY

Table showing stock price movements from the previous day.

NEW HIGHS AND LOWS FOR 1984

Table listing new high and low prices for various stocks in 1984.

OPTIONS

Table of options trading activity with columns for call and put prices.

LONDON TRADED OPTIONS

Table of London traded options with columns for call and put prices.

FINANCIAL TIMES STOCK INDICES

Table of Financial Times stock indices with columns for index values and percentage changes.

HIGHS AND LOWS S.E. ACTIVITY

Table showing high and low prices and S.E. activity for various stocks.

Account Dealing Dates

Text detailing account dealing dates for various financial instruments.

London equities sustained yet another sharp setback yesterday.

Text describing the market's reaction to the revelation that the group would not now be merging with Hambro.

Measuring the extent of the fresh setback in blue chips.

Text discussing the extent of the setback in blue chip stocks and the impact of the miners' strike.

Investment confidence had by no means recovered from last week's bout of nervousness.

Text discussing investment confidence and the impact of the miners' strike on the UK economy.

Lower early indications from Wall Street set the tone for the day.

Text discussing market sentiment and the impact of Wall Street's performance on London equities.

Clearets retreat

Text discussing the retreat of clearing banks and the impact on the financial system.

Selling and fresh falls of 30 were seen in Kleinwort Benson, 370p.

Text detailing the performance of Kleinwort Benson and other major stocks.

First-quarter profits from Phoenix showing a 57 per cent contraction.

Text discussing first-quarter profits and the impact of the miners' strike on Phoenix.

Breweries displayed moderate falls as market sentiment again outweighed recent impressive trading statistics.

Text discussing the performance of the brewing sector and market sentiment.

Leading Buildings were marked defensively lower in the face of persistent small selling.

Text discussing the performance of the building sector and market activity.

ICI closed 10 down at the day's lowest of 534p.

Text discussing ICI's performance and the impact of the miners' strike.

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ICI closed 10 down at the day's lowest of 534p.

Text discussing ICI's performance and the impact of the miners' strike.

Second-line Stores behaved similarly, although falls often betrayed actual business levels.

Text discussing the performance of second-line stores and market activity.

Falls among some secondary Electricals were among the heaviest on the trading floor.

Text discussing the performance of the electrical sector and market activity.

Computer stocks, still reeling from reports that the U.S. home computer market has deteriorated alarmingly.

Text discussing the performance of computer stocks and market activity.

Among other Foods, disinvestment with the interim report.

Text discussing the performance of the food sector and market activity.

In a dull tobacco and Caterers sector.

Text discussing the performance of the tobacco and catering sectors.

Ladbroke encountered persistent selling and shed 8 to 214p.

Text discussing Ladbroke's performance and the impact of the miners' strike.

latter lost 13 on profit-taking to 323p.

Text discussing the performance of Ladbroke and other stocks.

The Food sector provided one of the day's isolated bright features in takeover favourite Booker McConnell.

Text discussing the performance of Booker McConnell and other stocks.

Oil's retreat

Text discussing the retreat of oil stocks and the impact of the miners' strike.

Oil's retreat

Text discussing the retreat of oil stocks and the impact of the miners' strike.

Oil's retreat

Text discussing the retreat of oil stocks and the impact of the miners' strike.

Oil's retreat

Text discussing the retreat of oil stocks and the impact of the miners' strike.

Initial jump on bid

Text discussing the initial jump on bid and market activity.

Initial jump on bid

Text discussing the initial jump on bid and market activity.

Initial jump on bid

Text discussing the initial jump on bid and market activity.

Initial jump on bid

Text discussing the initial jump on bid and market activity.

Initial jump on bid

Text discussing the initial jump on bid and market activity.

Initial jump on bid

Text discussing the initial jump on bid and market activity.

EUROPEAN OPTIONS EXCHANGE

Table of European options exchange with columns for series, vol., and price.

FT-ACTUARIES SHARE INDICES

Text describing the FT-actuaries share indices and their purpose.

Table of FT-actuaries share indices with columns for index values and percentage changes.

FIXED INTEREST

Table of fixed interest rates with columns for price, yield, and maturity.

Footnote providing additional information about the indices and data.











FT UNIT TRUST INFORMATION SERVICE

AUTHORISED UNIT TRUSTS

Table listing various unit trusts such as Abbey Unit Trst. Mgrs., Abbey Unit Trst. Mgrs. (a), Abbey Unit Trst. Mgrs. (b), etc., with columns for name, manager, and other details.

Table listing unit trusts under the heading 'Crown Unit Trust Services Ltd.', including Crown Unit Trst. Mgrs. Ltd., Crown Unit Trst. Mgrs. (a), etc.

Table listing unit trusts under the heading 'Legal & General Unit Trst. Mgrs. Ltd.', including Legal & General Unit Trst. Mgrs. Ltd., Legal & General Unit Trst. Mgrs. (a), etc.

Table listing unit trusts under the heading 'Midland Bank Group U.T. Mgrs. Ltd.', including Midland Bank Group U.T. Mgrs. Ltd., Midland Bank Group U.T. Mgrs. (a), etc.

Table listing unit trusts under the heading 'Trusts', including various trust names and their managers.

Table titled 'Insurances - continued' listing various insurance companies and their details.

Table listing unit trusts under the heading 'St. Helens Unit Trust Mgrs. Ltd.', including St. Helens Unit Trst. Mgrs. Ltd., St. Helens Unit Trst. Mgrs. (a), etc.

Table listing unit trusts under the heading 'St. Helens Unit Trust Mgrs. Ltd. (a)', including St. Helens Unit Trst. Mgrs. Ltd. (a), St. Helens Unit Trst. Mgrs. (a), etc.

Table listing unit trusts under the heading 'St. Helens Unit Trust Mgrs. Ltd. (b)', including St. Helens Unit Trst. Mgrs. Ltd. (b), St. Helens Unit Trst. Mgrs. (b), etc.

Table listing unit trusts under the heading 'St. Helens Unit Trust Mgrs. Ltd. (c)', including St. Helens Unit Trst. Mgrs. Ltd. (c), St. Helens Unit Trst. Mgrs. (c), etc.

Table listing unit trusts under the heading 'St. Helens Unit Trust Mgrs. Ltd. (d)', including St. Helens Unit Trst. Mgrs. Ltd. (d), St. Helens Unit Trst. Mgrs. (d), etc.

1 Such escapades can end in pickles (6)
4 May give unusual "what-ho" to the fleet (8)
10 Reproof given when total change includes sovereign (7-3)
11 Assessed for trade development (5)
12 Treet in Paris comes to a dead-end, it regretted (4)
13 Like rocks that are gold-bearing, in furious era of upheaval (10)
15 Wine-bottle some people make light of (7)
16 Fashionable object in test (6)
17 Oppressor of the French with moral flaw (6)
21 Fir-cone producer (7)
22 Indistinct mutterer, Pa - get the hearing-aid (3-7)
25 Nelson is one in cargo-space (4)
27 Whiplash to thing? (5)
28 Dear former-wife thoughtful (9)
29 Head of doctors treating apionies must first do this (8)
30 Hound-horn (6)

Crossword puzzle grid with numbers indicating starting positions for the clues.

9 Silver externally, I provide tail for what resembles guinea-pig (6)
14 To photograph fierce woman can be a bloomer (10)
17 Lake District's floral canals permit to expire (6)
18 Hill-permit to expire (6)
20 Moods of pets (7)
21 Did this tomb-builder pose problem to church-leaders? (6)
23 Set of five shut up these days (6)
24 Girl, reheard, had ring exchanged (5)

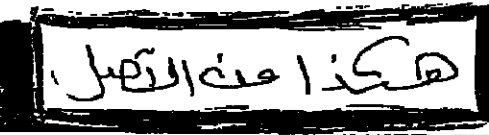
Table listing unit trusts under the heading 'St. Helens Unit Trust Mgrs. Ltd. (e)', including St. Helens Unit Trst. Mgrs. Ltd. (e), St. Helens Unit Trst. Mgrs. (e), etc.

Table listing unit trusts under the heading 'St. Helens Unit Trust Mgrs. Ltd. (f)', including St. Helens Unit Trst. Mgrs. Ltd. (f), St. Helens Unit Trst. Mgrs. (f), etc.

Table listing unit trusts under the heading 'St. Helens Unit Trust Mgrs. Ltd. (g)', including St. Helens Unit Trst. Mgrs. Ltd. (g), St. Helens Unit Trst. Mgrs. (g), etc.

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INSURANCE & OVERSEAS MANAGED FUNDS

Main table containing various insurance and overseas managed funds, including company names, fund names, and numerical data.

OFFSHORE AND OVERSEAS

Table listing offshore and overseas managed funds, including company names, fund names, and numerical data.

NOTES: Information regarding the data source, accuracy, and usage of the financial data presented in the tables.







CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar and sterling mixed

The dollar showed small mixed changes in moderate foreign exchange trading ahead of the Ascension Day holiday in parts of Europe today.

The dollar rose to DM 2.7340 from DM 2.7370 against the D-mark, and to Sfr 3.2615 from Sfr 3.2570 against the Swiss franc.

The D-mark gained ground against most currencies at the Frankfurt fixing, including the dollar and sterling. The Bundesbank sold \$9.85m when the dollar was fixed at DM 2.7333 compared with DM 2.7381.

FINANCIAL FUTURES

Prices tumble

Prices tumbled on the London International Financial Futures Exchange yesterday, with the new FTSE 100 index particularly weak as values fell sharply on the London equity market.

Eurodollars for September delivery opened at 86.93, near the day's peak of 86.94, and closed at the day's low of 86.78, compared with 87.01 previously.

CAREER FUTURES COMMODITY/LIFFE RECRUITMENT Jonathan Wren

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WestLB Eurobonds DM Bonds Schuldscheine for dealing prices call

EMS EUROPEAN CURRENCY UNIT RATES

Table with columns: Currency, Unit, % change, Divergence %

£ in New York

Table with columns: Date, Price, % change

STERLING

STERLING — Trading range against the dollar in 1984 is 1.4940 to 1.5050. April average 1.4926.

THE POUND SPOT AND FORWARD

Table with columns: May 30, Day's spread, Close, One month, % Three months

THE DOLLAR SPOT AND FORWARD

Table with columns: May 30, Day's spread, Close, One month, % Three months

OTHER CURRENCIES

Table with columns: May 30, £, \$, Note Rates

CURRENCY MOVEMENTS

Table with columns: May 30, Bank of England, Morgan Guaranty

CURRENCY RATES

Table with columns: May 30, Bank of England, Morgan Guaranty

EXCHANGE CROSS RATES

Table with columns: May 30, Pound Sterling, U.S. Dollar, Deutsche Mark

EURO-CURRENCY INTEREST RATES

Table with columns: May 30, Sterling, U.S. Dollar, Canadian Dollar

MONEY MARKETS

London rates little changed

Interest rates were little changed on the London money market yesterday, apart from a firming of overnight rates.

The D-mark against the dollar recently, an easing of the upward pressure on U.S. rates, and nervousness caused by growing disruption to German industry.

Bundesbank invited tenders at a minimum of 5.3 per cent for 28-day securities repurchase agreements with the bank.

MONEY RATES

Table with columns: May 30, Frankfurt, Paris, Zurich, Amsterdam, Tokyo, Milan, Brussels, Dublin

LONDON MONEY RATES

Table with columns: May 30, Sterling, Local Authority, Company Deposits

Discount Houses Deposit and Bill Rates

Table with columns: May 30, Sterling, Local Authority, Company Deposits

FT LONDON INTERBANK FIXING

Table with columns: ENDON INTERBANK FIXING, Bid 13.66, Offer 13.84

MONEY RATES

Table with columns: NEW YORK (Lanchtime), Prime rate, Fed funds, Treasury Bills

MONEY RATES

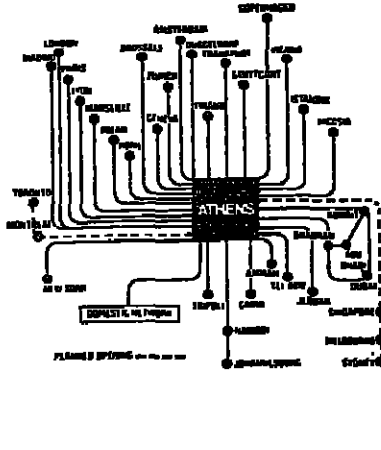
Table with columns: NEW YORK (Lanchtime), Prime rate, Fed funds, Treasury Bills

OLYMPIC'S WIDEBODIED BUSINESS CLASS



A WISE CHOICE

Settle back in an extra-wide, front cabin seat. Sip free French champagne and any drinks of your choice throughout the flight.



50% greater baggage allowance. Olympic Business Class. Thousands of business people are finding it a genuine pleasure.





INTERNATIONAL CAPITAL MARKETS

Announcement is not an invitation to enter into or to offer to...

Notice of Offer to Exchange Common Stock, par value \$1.10 per share, of BLOCKER ENERGY CORPORATION

for all of the outstanding 8 3/4% Convertible Subordinated Debentures Due 1995 of

BLOCKER ENERGY INTERNATIONAL N.V.

Blocker Energy Corporation ("Blocker") announces that Blocker Energy International N.V. ("International"), a wholly owned subsidiary of Blocker, is offering...

201 SHARES OF COMMON STOCK FOR EACH \$1.10 PRINCIPAL AMOUNT OF DEBENTURES.

No payment will be made with respect to tendered and accepted Debentures for interest which has accrued...

THE EXCHANGE OFFER WILL EXPIRE AT 12:00 MIDNIGHT, NEW YORK CITY TIME, ON JUNE 26, 1984, UNLESS EXTENDED BY INTERNATIONAL...

International reserves the right, at any time and from time to time, to extend the Exchange Offer...

The Exchange Offer is an integral part of the comprehensive plan to restructure the debt of Blocker...

All tenders will be irrevocable, except that Debentures tendered may be withdrawn prior to 12:00 Midnight...

To be effective, a written, telegraphic, telex or facsimile transmission notice of withdrawal must be timely received by the Exchange Agent...

Mr. John R. Blocker, a Managing Director of International and Chairman of the Board of Blocker...

The information required by Rule 13c-4(d)(1) of the General Rules and Regulations under the Securities Exchange Act of 1934 is contained in the Prospectus...

—BLOCKER ENERGY CORPORATION

The Exchange Agent: Banque Internationale a Luxembourg, S.A. Two Boulevard Royal Luxembourg

May 31, 1984

Swire Pacific Limited and Swire Properties Limited. Proposals for Swire Pacific Limited to acquire the minority interests in Swire Properties Limited. The Board of Swire Properties announces that the Scheme document has been posted today...

U.S. \$15,000,000 Floating Rate U.S. Dollar Negotiable Certificates of Deposit, due 30th Nov. 1984. THE SAITAMA BANK LTD. LONDON. In accordance with the provision of the Certificates, notice is hereby given that for the six months interest period from 31st May 1984 to 30th November 1984...

Company Notices. J. Rothschild Investment Holdings B.V. (the "Company", formerly called Rothschild Investment Holdings B.V.) The outstanding 600,000 14% per cent. Guaranteed Bonds due 1990 of the Company (the "Bonds")...

U.S. \$25,000,000 The Industrial Bank of Japan, Limited London. Floating Rate London-Dollar Negotiable Certificates of Deposit due 29th May, 1987. In accordance with the provisions of the Certificates, notice is hereby given that for the six month interest period from 31st May, 1984 to 30th November, 1984...

CLASSIFIED ADVERTISEMENT RATES. Commercial & Industrial Property 5.50 33.00. Residential Property 7.50 25.00. Business Investment Opportunities 10.00 34.50. Motor Cars. TAKE THE PROFIT ON YOUR NEW CAR INVESTMENT BUY VIA MYCAR 0675 7181/2.

EUROBONDS \$50m issue from Bank of Scotland. By Mary Ann Sleighart in London. AMID investor apathy in the secondary Eurodollar bond market, the Bank of Scotland launched the only dollar issue of the day. It is raising \$50m through a 12-year bond which pays a fixed rate of 14 1/4% per cent for the first seven years and 1 1/2 per cent over the six-month London interbank offered rate (Libor) for the final five years...

BHP Bank bond average. May 30 Previous. High 1984 Low. 100.059 88.692 100.059 88.692

WORLD VALUE OF THE DOLLAR every Friday in the Financial Times. Table showing values for various currencies like Yen, Swiss Franc, etc.

Continued from Page 38. Table with columns: Stock, Sales (Mtd), High, Low, Last, Chng. Lists various stocks like Ocala, Conlon, etc.

FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. The following are closing prices for May 30.

Table of international bond issues. Columns include: U.S. Dollar, Issued, Bid, Offer, Change, Yield. Lists various bonds from different countries and issuers.

OVER-THE-COUNTER

Table of over-the-counter market data. Columns include: Stock, Sales (Mtd), High, Low, Last, Chng. Lists various stocks like Amoco, Amstar, etc.

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